

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND FOUR HUNDRED AND SEVENTY-TWO
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, November 7-8, 2013

The Board of Trustees met on Thursday, November 7, and Friday, November 8, 2013, at Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

**

**

**

Minutes of the last meeting were approved.

November 8, 2013 meeting, Board of Trustees

The Chairman, Mr. Schottenstein, called the meeting of the Board of Trustees to order on Thursday, November 7, 2013 at 10:37 am.

Present: Robert H. Schottenstein, Chairman, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Jeffrey Wadsworth, Clark C. Kellogg, Alex Shumate, Cheryl L. Krueger, Michael J. Gasser, Brent R. Porteus, Benjamin T. Reinke, Stacie E. Seger, G. Gilbert Cloyd, and Corbett A. Price.

Good morning everyone. I would like to convene the meeting of the Board of Trustees and ask our Secretary to note the attendance.

Dr. Horn:

A quorum is present, Mr. Chairman.

Mr. Schottenstein:

I hereby move that the Board recess into Executive Session to consider business sensitive trade secret matters required to be kept confidential by Federal and State statutes, to discuss personnel matters regarding the appointment, employment, compensation and dismissal of public officials, and to consult with legal counsel regarding pending or imminent litigation. May I have a second?

Upon motion of Mr. Schottenstein, seconded by Mr. Jurgensen, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Schottenstein, Brass, Ratner, Marbley, Kass, Reid, Jurgensen, Wadsworth, Kellogg, Shumate, Krueger, Gasser, and Porteus.

Dr. Horn:

Motion carries, Mr. Chairman.

Mr. Schottenstein:

We are recessed.

The Chairman, Mr. Schottenstein, called the meeting of the Board of Trustees to order on Friday, November 8, 2013, at 9:05 am.

Present: Robert H. Schottenstein, Chairman, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, Janet B. Reid, William G. Jurgensen, Jeffrey Wadsworth, Clark C. Kellogg, Timothy P. Smucker, Alex Shumate, Cheryl L. Krueger, Michael J. Gasser, Brent R. Porteus, Benjamin T. Reinke, Stacie E. Seger, and G. Gilbert Cloyd.

Mr. Schottenstein:

Good morning, everyone. We will reconvene the meeting of the Board of Trustees and ask our secretary to note the attendance.

Dr. Horn:

A quorum is present, Mr. Chairman.

Mr. Schottenstein:

Thank you. So that we are able to conduct the business of this meeting in an orderly fashion, we would ask that the ringers on all cell phones and other communication

November 8, 2013 meeting, Board of Trustees

devices be turned off and ask that everyone here observe the proper rules of decorum proper to conducting the business at hand.

The minutes of the August meeting of the Board of Trustees were distributed to all members of the Board. If there are no additions or corrections, those minutes stand approved, as distributed.

Before we begin with the formal agenda, I do want to take a moment to recognize someone who has been a very special part of our Board for the last two and a half years and that is our wonderful secretary, David Horn. As the members of this Board know because we celebrated and saluted David yesterday, this is David's last meeting. He doesn't want me to do this so bear with me.

Dr. Horn:

I will. What choice do I have?

Mr. Schottenstein:

None! For the last two and half years, David has been a dutiful, but more important a wonderful, steadfast, and very effective secretary to this board and to this university. As we said yesterday, he has served us at all times with grace, character, class, and distinction, particularly during times that were challenging for him and his family for a variety of reasons, all of which are now much more settled. Thank God for his wife and his two wonderful sons.

David's devotion to this university goes back a long way. He has been part of our university since 1990 serving as a member of the faculty and a member of the University Senate; we will miss him on this board. He is not leaving the Ohio State family. He will remain part of us, going back to his real love, which is teaching. Always mindful that above all, this university is about the students and faculty and David is a superb example of the latter. David, as we said to you yesterday, thank you for everything. We wish you well and we know we will see you around campus and we look forward to it.

Effective today and going forward, we are also very pleased Dr. Blake Thompson, who is here, will be serving as our interim secretary as we proceed to find a permanent replacement for that position.

David, we just can't thank you enough and we deeply appreciate all that you have done for us; thank you.

Now, the first official order of business. It's my pleasure to call on our student trustee, Stacie Seger, for the student recognition awards. Stacie.

STUDENT RECOGNITION AWARDS

Ms. Seger:

Thank you, Chairman Schottenstein. If I could, I would like to invite our two students to join me.

Jonathan Elder represents the very best of Fisher College of Business. He is a dedicated and engaged student with an exceptional record of achievement both inside and outside the classroom.

In the classroom, Jonathan is a part of Fisher's highly selective Honors Cohort Program. He is also a recipient of the prestigious Walter M. Rudin Pace Setters Award, recognizing the most outstanding junior at the college. Jonathan will graduate with honors in Business Administration with a specialty in finance and minor in economics in the spring of 2014.

As an active member of the Ohio State community, Jonathan serves as the chair of the Council on Student Affairs, a role that oversees the allocation and administration of the \$4.5 million Student Activity Fee. He has also served as Speaker of the Senate for Undergraduate Student Government and participated on the university's fiscal committee. Jonathan recommended fiscal policy options to the university's president and chief financial officer regarding a \$5 billion budget, and participated in approving the leasing of the university parking assets.

Jonathan also represents Fisher's commitment to service beyond our campus walls. During college, he has offered his services as a financial literacy volunteer at Ohio State's student wellness center and, as part of the Fisher CARES student organization, has volunteered in disadvantaged regions throughout Columbus. Jonathan is also an Eagle Scout in the Boy Scouts of America.

Associate dean of undergraduate programs, Patricia West stated, "Our mission at Fisher is to uniquely prepare students to make a meaningful and lasting impact in business, in the community, and in the world. Jonathan speaks to that dedication and we look forward to continuing to celebrate his many accomplishments and contributions in the years to come."

After graduating this spring, Jonathan will be moving to Atlanta, Georgia where he will join the Corporate Bank at PNC Financial Services Group. Congratulations Jonathan and we wish you the very best as you start the next chapter of your life!

Sherry Lui has been nominated by the College of Public Health, where she is in her final year as a doctoral student in the Division of Health Behavior and Health Education. Sherry completed her undergraduate work at Hiram College with a Bachelor of Arts with Honors in Psychology and in Management. In 2010, she completed her MPH in Public Health at Ohio State.

Early in her studies at Ohio State, an internship at the Ohio Department of Health aroused Sherry's interest in Maternal and Child Health. That experience led to several publications utilizing data sets including PRAMS, statewide WIC data, and state-wide tobacco tax data. Her interests soon became focused on childhood obesity and tobacco use, and she has been involved with two different research teams at Ohio State, one studying smoking and smokeless tobacco use in Appalachia, and one looking at preschool obesity in the city of Columbus. She has published three papers in scientific journals and has two in press, and has made 10 presentations at national conferences. Sherry has also submitted two additional papers. Her dissertation will focus on *Childhood obesity prevention strategies in child care settings*.

In addition to her academic devotion, Sherry has demonstrated unusual skill at being able to design and manage research studies. She has organized and carried out data collection for two different surveys; one being a survey of child care providers and the second a survey of parents of preschool-age children. In her research it was extremely helpful that she is fluent in both Spanish and Chinese as well as English.

Division Chair, Dr. Phyllis Pirie, said: "Sherry is a delight to work with. She's good natured and has a wonderful sense of humor. She is a natural leader among our PhD students and contributes to the College of Public Health in many ways. She is a student I can rely on to participate in student recruitment and orientation events, and as a student representative to many college-wide events and activities. Her influence

November 8, 2013 meeting, Board of Trustees

has been extremely positive for our other graduate students and she sets a great example by being hard working, productive, yet fun and involved in many activities.

Overall, Sherry has first-rate academic skills. Her good citizenship within the College and within the local public health community is evident by her relationships with both the Ohio Department of Health and Columbus Public Health.

Sherry has been offered a staff fellow position with the Food and Drug Administration in the Center for Food Safety and Applied Nutrition. Congratulations Sherry!

Mr. Elder:

Thank you, Stacie, for the very kind words. Chairman Schottenstein, members of the board, President Alutto, thank you for this incredible honor.

I am sitting here as a graduating senior getting ready to pack up a U-Haul in a few of months and head down to Atlanta, Georgia for my full time job, I have had the unique opportunity to look back over the past three and a half to four years and really consider all the things that I have experienced and seen. What I have noticed is that I have seen an incredible amount of change. I have said farewell to a university president as well as welcoming a new head football coach. I have seen the complete reconstruction of south campus. I have tried out this new thing called "semesters" and I have also seen the privatization of our parking assets. Yet while I have seen an incredible amount of change, fundamentally, Ohio State is still the community that I fell in love with as a senior in high school.

This is still a community where the faculty challenge you to challenge the world around you. This is still a community where our peers challenge us to be a little better. This is still a community where excellence permeates everything we do. To me the value of Ohio State has never been found simply in brick and mortar, but rather in people.

Chairman Schottenstein with your permission I would like to thank just a few people who have an especially large impact on my life to this point. To the dean of the Fisher College of Business, Christine Poon, and the associate dean for undergraduate programs, Dr. Pat West, for continuing to drive and elevate our community; thank you. To the vice president of Student Life, Dr. Javaune Adams-Gaston or Dr. J as we call her, for your continue work, advocacy, leadership, and friendship; thank you. To Brian Ashton, my dear friend and closest mentor, for coaching me through indecision, for pushing me outside my comfort zone, and for being a rock to lean against; thank you. And finally to my mom, Rhonda, and dad, Steve, I could not ask for two better parents. They have always encouraged me to try new things and have challenged me to not only understand what is going on around me but also why. I am joined today by my mom, Rhonda, and mom, for everything, thank you. I love you.

I am content to move on to the next stage in my life knowing that Ohio State will always remain through time and change at its heart and soul, the same incredible place of opportunity that I have called home for the last four years. Chairman Schottenstein, thank you. Members of the board, thank you. President Alutto, Ben, and Stacie, thank you.

Ms. Lui:

Thank you, Stacie, for the wonderful introduction and thank you for inviting me here today. It is such a pleasure to be here before you, Board of Trustees, and to accept this award.

I have been at Ohio State for five years now. Looking back, I think about all the wonderful experiences that I have been able to be a part of and participate in as a student at Ohio State. As I move forward in my career and develop professionally, I will

always look back at Ohio State as the place where I fell in love with research. I always knew I enjoyed doing research and learning about new things, but Ohio State is actually where I got firsthand experience meeting community members, meeting research participants, designing studies, and being fully engaged; that is something that the College of Public Health and Ohio State has really offered. Because of our location, being so close to the city health department and the state health department, it is a great place to learn and interact.

While at Ohio State, I have been very fortunate to have wonderful professors, and advisor, Dr. Mary Ellen Wewers, who really have worked hard to encourage their students to develop academically, professionally, and expose them to all the different areas in research, in the community, to grow personally and also professionally. I thank them for all those opportunities and I am proud to call myself a Buckeye.

Mr. Schottenstein:

We have a special recognition this morning and it involves what may be perhaps one of the most recognizable and iconic symbols of Ohio State. I think that as people talk about what are the most powerful brands in higher education, it would be hard to top the dotting of the “i” in script Ohio. We have had a superb marching band for a long, long time. It predates probably everyone in this room, the notion of “the best damn band in the land.” Also, reminded of the power of leadership matters and how important the work of one person can be, and how one person can make a big difference even in working with a very large team of people.

I think that as much as anything, Dr. John Waters, who is our relatively new director of the marching band, has made an enormous difference. I think all of us know him if we have been watching TV lately because he has been on national television. He is a YouTube star and he has taken something that we thought could not get any better and elevated it. That is not just the profile but the quality and the excitement of our marching band. A lot of people go to the football games to watch the games. As many go to the football games to watch the band and I think for everybody sitting in this room, they probably can relate to that and emphasize it even better than I have.

John, we are proud and you are deserving of special recognition for what you have done and how you have done it. I know you haven’t done it alone. I know you and I know of your humility but still you deserve this and it is my pleasure to ask you to come forward and say a few words about not just the best all brass band, but the best band in the land. Dr. John Waters.

Dr. Waters:

Chairman Schottenstein, ladies and gentlemen of the board, it is truly my honor to speak to you today. I come before you humbled and I come before you as a person who has the greatest job in all of America, and that is leading our fine students. I say very often that the baton that I wave on the ladder makes no music. I could fall off that ladder and the band would keep going. It is the wonderful students and the creative staff that makes this thing go. I am so very humbled to accept your congratulations for those wonderful students and for what we do. I have a little presentation here for you and we will have some fun.

Video

I will begin my presentation, and not to bore you, but I think it is important to understand from where we have come. In 1878 from very humble beginnings, the band was a 12 piece drum and fife corps meeting in dark basements and back alleys of the then small Ohio State University and the few buildings that occupied the oval. In 1879, the band played the first commencement. In 1920, we had a guy by the name of Edwin “Tubby” Essington who first stepped out of the role as a military drum major and

actually tossed the baton and it was sensational. In 1934, Eugene Weigel decided to make the band all brass. If you close your eyes and listen to our band in the stadium and then listen to another band, the uniqueness of the sound, the wonderful sonority of the all brass band is attributed to that decision in 1934 and is one of our uniqueness's today. In 1936, of course, the greatest tradition in college football was starting the script Ohio. Just a couple years ago we celebrated its 75th anniversary. In 1965, the band played its first rock and roll song from this little band out of Dayton, Ohio called the McCoys and *Hang on Sloopy* was born. I understand the board was concerned at the time that the stadium may not hold because of all of those students slaying in the upper decks. I am happy to report that indeed the stadium has not fallen down and *Hang on Sloopy* is going strong as the official rock song of Ohio. In 1984, the band won the Sudler Trophy, which is the Heisman Trophy for bands.

With all that rich history, what do you do next? My philosophy with our band has been "tradition through innovation." Today's innovations become tomorrow's traditions and our students I think have embodied that in everything that they do on the field.

Just a little bit about myself and my career: I am a son of Ohio and my claim to fame was that I was cut from the Ohio State band my freshman year. Who would have thought in 1994 after a devastating time in my personal history, I would have the opportunity to lead our band today? It has been an absolute joy since then.

We will talk just a bit about our recent viewership. In the past three weeks, 20 million people have seen us on YouTube; six billion media exposures worldwide. We have been covered by over 1,000 media outlets internationally and a few are popping on the screen as we speak. The *Today Show* did a piece on us just a week ago.

Video

I am sorry the sound was not married with that video. This ran in the Columbus Dispatch. What a fun cartoon!

It's academic. Marching band is a class. It is a class within our School of Music and every student has to audition each year for a position in the marching band. Any member can be challenged for their position and can challenge for a regular position in the band. What I am most proud of is that the GPA of our band is 3.6 and the only funded scholarship is that of the drum major. All of our other students don't receive any significant financial aid at this point but we are working on that as well.

We are now supported, and this is the most significant development I think it in the history of the band, through a wonderful partnership through the College of Arts and Sciences, Athletics, Business and Finance, and the Office of the President. I think that this is truly a revolutionary arrangement because it truly represents what the band is. The band is academic, the College of Arts and Sciences and the School of Music; the band performs at many athletic events; the band is outreach and advancement, and through the Office of the President. It was wonderful that the administration of the university took it upon itself a year ago to place these three players in position to fund the band and it is truly representative now of the complete university. I think this is a model for the nation.

We are using the great new technology of iPads as you saw on the *Today Show* piece. We go through a million sheets of paper a year. Through a grant from the university, we were able to pilot test an iPad project. The best part of this whole thing is that this was student lead and that I think is the key ingredient to the Ohio State University Marching Band: the student lead initiative, the student buy-in, and the student responsibility; that is tremendous. This iPad project has truly revolutionized the teaching, the learning, and the evaluation that we use with our marching band and you will see even better things, I know, in the future.

November 8, 2013 meeting, Board of Trustees

We are now in a wonderful campaign for funding for the band. We have the opportunity to step forth and put out a campaign to fund the band in perpetuity. Our goal is to fund the band and all of its operations and scholarship dollars for our students. This is just one such event where we engaged our faculty and staff at Ohio State and they raised thousands of dollars for our band. The Script Ohio you see there is being marched with faculty members and band students arm and arm and that was a fun day.

The band has performed community service. I call it "March to Pay Forward." Our students are out in the community doing charity work for the American Red Cross, The Gladden Community House, Nationwide Children's Hospital, the Stefanie Spielman Fund, Hospice visits, Girl Scouts, and Buckeyethon; the list goes on.

With that, may I entertain any questions? Thank you very much.

Mr. Schottenstein:

Any questions or comments from any members of the board? John, fabulous presentation. I know that you can't wait for the next home game.

Dr. Waters:

I stand here as a humble servant and truly understand that I have the greatest job in all of America and I thank each and every one of you for your support, our great students, and our great university. It is truly an honor to be here. Thank you.

Mr. Schottenstein:

I will call on our president next, Dr. Joseph Alutto, for his report.

PRESIDENT'S REPORT

President Alutto:

Thank you very much, Mr. Chairman. What a great way to start the weekend. We have certainly all known for decades that we have the best damn band in the land and it has been nice to see in the last few weeks that everyone in the world is recognizing the same thing. It is certainly wonderful to have John Waters stop by this morning. Our band has truly reached a level of eminence in which we all can take a great deal of pride. It is important to note that students in the band come from many different areas of study across this campus and participation in the band is just one more facet of the rich student experience that exists here at Ohio State.

I am proud to say that the university is demonstrating eminence in other areas as well because almost every week there is a remarkable piece of news about the university's progress. Let me share just a few recent examples that point to our growing reputation at both international and national levels.

Last week, we learned that Ohio State is number one in the nation in terms of the number of Fulbright scholars for 2013-2014. Fourteen Ohio State faculty and staff earned that academic recognition in everything from animal sciences and entomology to history and public affairs. We also have 16 student Fulbrights who are teaching and studying from international studies in Brazil to tsunami research in Japan.

The Association of Public Land-grant Universities has recognized Ohio State as one of only 16 institutions designated as an Innovation and Economic Prosperity university. This is a visible and national acknowledgment of our commitment to using university based knowledge creation for economic development programs.

Earlier in the month, we learned that eight Ohio State faculty in physics played important roles in the Nobel Prize winning discovery and confirmation of the existence of the Higgs boson or “God’s particle,” a fundamental building block of the universe. That research, over so many years by so many faculty and scholars around the world, is clearly an example of the complexity involved in major science breakthroughs and the contributions that are made possible by bringing together outstanding faculty with different yet very complementary talents.

In terms of student excellence, of course our incoming class this autumn is the most outstanding in university history. We heard yesterday from our vice president for Strategic Enrollment Planning, Dolan Evanovich, who shared some enrollment highlights, including a further increase in our ACT average scores to 28.5. You likely will be hearing more of this good news in the board’s committee reports that will take place later this morning, but I wanted to take a moment to commend the extraordinary progress we continue to make in elevating the preparedness of our students and perhaps, more importantly, seeing that reflected in even greater graduation rates for all our students.

We heard yesterday in the Audit and Compliance committee about the establishment of a new university affiliate, the American Lightweight Materials Manufacturing Innovation Institute that will complement and accelerate our already impressive materials research expertise. Initiatives, such as this, help to ensure that the United States remains a world leader in producing high-performance solutions for defense and commercial applications.

Provost Joe Steinmetz also updated the board about the Discovery Themes and the first area of focus which is in the area of data analytics. As the Provost has noted, all three Discovery Themes Faculty Advisory Boards identified data analytics as a fundamental tool for tackling grand and complex global challenges; what some refer to as the world’s “wicked” problems.

At a glance, data analytics may seem dry and impersonal and a world away from alleviating human suffering on a global scale. The reality is, that information obtained through “big data” research can be used in very meaningful ways: to determine when and where infectious outbreaks might occur, for example, or to monitor in real time emerging vulnerabilities such as food shortages, migration, and weather conditions in order to stem poverty in developing countries.

Just last Monday, we wrapped up our regional events for the *But for Ohio State* campaign in New York City. These events engaged hundreds of alumni, donors and friends in each city and helped to share some wonderful stories across the country about how The Ohio State University is changing lives and providing remarkable opportunities. I want to take a few moments to thank a number of people for orchestrating these extraordinary events in Cincinnati, Chicago, Los Angeles, Cleveland, Washington, D.C., and most recently in New York City.

First of all, I want to acknowledge all of the members of our Board of Trustees for their support. A special thanks going to the many trustees who traveled to these events, hosted tables, provided input, and participated in a variety of meaningful ways.

I also want to thank and acknowledge foundation president and senior vice president for advancement Mike Eicher, and his entire staff for the success of these spectacular events. It takes a very dedicated team to make all the gears and levers work behind the scene, and I certainly appreciate their commitment and their collective efforts. By the way, our campaign is now more than two-thirds to its goal of \$2.5 billion, which is something all of us can, and should, celebrate.

I also want to express appreciation to Dr. Javaune Adams-Gaston, our vice president for Student Life, and her staff for making sure that every one of these events was filled

with the energy of our remarkable students. Our students were so effective in conveying to our donors and friends how their support makes a tremendous difference in their lives. For example, Shelby Bradford, a first generation student from New Concord, Ohio, talked about studying at Ohio State and abroad as a recipient of both the Monda and Wolfe Study Abroad Scholarships. And the testimony of Jenna Grassbaugh, a law student and a veteran, was particularly poignant as she discussed how she is turning the personal loss of her husband in service to our country into a mission to help our veterans here at Ohio State.

And one more note about Student Life: I would be remiss if I didn't mention that pending confirmation later in this meeting, Dr. J.'s contract as vice president for Student Life will be renewed. This is in recognition of the many ways that she keeps our students front and center in the life of the university and you have heard two examples of that just this morning. During Welcome Week, our campaign celebrations, countless student organizations, and many other events, Dr. J., I want to thank you for your tremendous efforts on behalf of our students. I would like to recognize you. Would you stand for just a moment?

I want to mention a change in our board office. As some of you know, David Horn, who has served as Board of Trustees secretary since 2011, will be returning to the faculty in the Department of Comparative Studies on December 1 to resume his teaching and his research. I have appreciated David's collegiality and his commitment to the office and perhaps more importantly and in an overwhelming sense, his commitment to the university. We certainly wish him well as he focuses his world class talents on his scholarship and the classroom. Thank you, David, for your past efforts and also for those that we know will come simply because of who you are.

That said, I would also like to announce that Blake Thompson, our vice president for Economic and Workforce Development, has agreed to step in as interim secretary to the board. For the past few months, Blake has served as liaison to the board in its search for our next president. Blake also will continue to work on special economic development projects critical both to Ohio State and the regional economy. The board intends to begin its search for a permanent secretary in the next few weeks, with Blake's leadership as interim secretary providing a seamless transition. Please join me in thanking Blake for the work that he is doing and for assuming these duties. Welcome, Blake, to this family.

And now while I am in the mode of welcoming people to a family, a personal note of congratulations to the person sitting to my left, our Chairman, Bob Schottenstein. He has had some recent additions to his family. He had a grandson, Will, born on Monday in Chicago; and a granddaughter, Lucy, born on Oct. 16 in Baltimore. Congratulations to a larger family.

Finally, I just want to talk a little bit about the energy and the spirit present on our campus this fall. Besides Halloween night, we have had some absolutely gorgeous days on our campus; picture perfect days with clear skies and changing leaves on the Oval. I even had the opportunity to "Take a Lap" around the Oval with hundreds of others as part of our efforts to promote health and wellness at the university. It was a slow lap, so it was easy.

It has been a genuine pleasure for me to take part in so many special events and recognitions; from our Homecoming Parade and Alumni Weekend, to the opening of both our new Hale Hall and world-class microscopy center. I believe it has never been a more exciting time to be at Ohio State, and I offer just a few recent events as examples of how this university is becoming a national center for essential conversations about our society.

Earlier this month, the university hosted a National Conversation on American Unity. This is the third in a series of national bipartisan conversations taking place this year.

We convened some of the country's foremost experts in political science, history, and law to explore solutions to the country's partisan divides. Through the work of our Election Law team at the Moritz College of Law, Ohio State will continue to take a lead in examining the electoral processes in Ohio and the country.

And just last week, Ohio State's National Center for the Middle Market, led by Fisher College of Business Professor Anil Makhija, hosted its third annual conference on the Middle Market economy; the first of its kind in the country. The center is a collaboration with GE Capital and is dedicated to building capabilities of middle market firms through research, corporate outreach and most importantly from our perspective, student activities. This work is really an excellent example of applied research at the national level and something of which we can all be proud.

Now Mr. Chairman, it is my pleasure to introduce our next report by associate provost and physics professor Linn Van Woerkom, director for university Honors and Scholars programs. He will update us on our Honors Program, including the Eminence Scholars Fellowship, which is one of the earliest tangible demonstrations of our innovative funding strategies which are being used to support our academic mission. I will add that Dr. Van Woerkom is a recent recipient of a Fulbright International Education Administrators Award to learn about the U.K. education system and to establish partnerships with our international colleagues.

Please welcome an outstanding colleague and academic leader, Professor Linn Van Woerkom.

Dr. Van Woerkom:

Thank you, President Alutto. Mr. Chairman, the board, thank you for this opportunity today to give you an update of what is going on in Honors and Scholars. The plan today is that I have a brief presentation which I will move through quickly because what I would really like to do is move into a couple of students talking about their experiences and I think they can really convey the message much better than anybody in a tie.

To remind you of what our mission is, we are focused on an initiative based around our goals; those being global awareness, original inquiry, academic enrichment, leadership development, and service and engagement, to clearly and deliberately define what it is that we are about as Honors and Scholars students and what they should be attaining. Briefly, the value added being within Honors and Scholars is that through the university Honors and Scholars program we bridge the gap between Student Affairs and Academic Affairs, we provide a pipeline to the top students across all disciplines, we essentially act as a GPS while guiding students through their undergraduate careers as they change their minds, as high ability students do really often. I would like to point out that at least three quarters of the prestigious fellowship winners are members of the Honors and Scholars Center and many of the initiatives that have gone out from the center have become university initiatives; most notably has been undergraduate research.

Currently, we have the Honors and Scholars Center. The university Honors and Scholars Academic Center is the oversight or umbrella organization that houses the University Honors Program, the Ohio State Scholars Program, and the Undergraduate Fellowship Office that reports up through my line.

Within the University Honors Program, we have 15 separate college honors programs and they are the actual delivery points for honors instruction and honors advising and that amounts to about 5,000 students across all years on the campus.

Within the University Scholars Program, we have 16 individual scholars programs that span everything from collaborations with Student Life and the Technology and

Commercialization Office to the Arts, Humanities, Business, and Engineering. Within those programs, we house about 4,200 students.

Within our Undergraduate Fellowship Office, we serve all students at the university but the majority are still coming from Honors and Scholars. Although it is really nice to see a rising percentage of students across the campus participating in applying for and winning prestigious fellowships.

Number one is student engagement. What I would say that we are about is trying to find ways to engage the student, by taking a really holistic view so that we bridge their college experiences from the classroom out to the world. We are really looking to an engagement that spans the classroom, to the oval, to the residence halls. Particularly we are looking at deliberate initiatives to engage students in the residence halls, which is something we are starting right now. I am in conversation with Dr. J about how we can further this agenda in breaking down the barriers between Student Life and Academic Affairs so it is a more seamless educational environment. I have some of my staff working in the residence halls with Residence Life staff helping to develop programming, helping deliver programming, and figuring out where that programming goes next.

We are moving initiatives to get more faculty into the halls. We have had an initiative in collaboration with Arts and Sciences this last semester, which will be continuing next semester, which will actually have advisors in the honors residence halls. It is again creating this awareness so that when students are walking through the lobby of a residence hall, they know that an advisor is there and they can stop in. Then they go tell their friends up on their floor that there is an advisor downstairs and they go down and they talk to an advisor about classes and opportunities.

Even though these are Arts and Sciences advisors, they are knowledgeable about the entire university, and in particular about the general education requirements. Students in engineering and students in business will talk to these advisors as well about what goes on and what they need to do and what kind of courses are being offered and so forth. That is an exciting opportunity.

For the first time ever this last fall, the day after move in day, we hosted our first Honors and Scholars launch. We had 2,500 Honors and Scholars incoming students meet together for the first time and you can see, in that picture there, that we filled the Mershon Auditorium. There were maybe two rows that weren't filled. It was during that event that we took the opportunity to remind the students what it means to be Honors and Scholars students, the expectation of academics, the expectation of engaging in the university; that built a lot of identity so they knew what it was that they were a part of.

We are also embracing Advancement. I have hired a person who works with marketing, communications, and alumni, and in that capacity, we are working closely with the Foundation for looking at Advancement in a very holistic way. Through strategic communication with our prospective students and their families, current students, faculty, staff, the administration, and the alumni, we are able now to pull together students and their activities as they have participated in Honors and Scholars ranging all the way back to students who graduated with Honors in the 1950s up to our most recent graduates.

Our goal in embracing Advancement is really to create a community and connection with students and alumni. At the end of the day we are seeking the time, talent, and treasure of all of the friends of Honors and Scholars so that we can bring them back with their talent and their time to work with our students, to advise them, to let them know what it means to be out in the real world. We are increasing our fundraising efforts in a very deliberate and strategic way so that we can continue to do more of the things that we are currently doing.

On your right on the slide, you will see the Honors and Scholars chronicles and our first magazine issue that we published. We sent an electronic version out to over 25,000 known Honors and Scholars alumni and we have a number of paper copies. This is a great vehicle through which we can share with folks the things that we are doing, the things that are going on right now, the students, and the projects that they are working on.

In the middle you see a sample of H&S Weekly, which is our weekly newsletter that we send to all Honors and Scholars students, telling them about show-casing faculty, show-casing students, show casing opportunities for fellowships, for research and so on. This provides a one stop shop for students to look at every week to see where these opportunities are.

As I mentioned, we have two very large programs. It is worth noting that 21% of all the undergraduates here at Ohio State across all ranks and years are within the Honors and Scholars program for the 2013 year. Furthermore, 36% of the incoming students are in Honors and Scholars for the incoming autumn of 2014 class.

When I talk about Honors and Scholars, these are really two separate paths that we have for students to participate and engage.

Honors, which is primarily a more curricular and research based approach, and then Scholars, which is more on experiential learning and community building. However there are very broad strokes and cross over into both of those programs with students doing all kinds of amazing things. At the end of the day, what we see as one of our primary goals is helping students find the right fit. There is a deliberate conversation. One is not better than the other. These are two incredibly valued programs that help high-ability, high-achieving, high-horsepower students achieve their goals.

The Honors program, as I mentioned, spans 15 colleges. What the university Honors and Scholars center does is provide the oversight and my office, through my Honors and Scholars Faculty Advisory Committee, provides the approval process for anything that happens at the university. All programs at the college level are approved through my office to make sure that we have a consistent message throughout the university.

Furthermore, the Honors and Scholars Center provides resources across all disciplines. We provide enrichment grants for students. There is a significant fundraising effort going on to enhance our enrichment grant efforts. We provide research grants for students. We provide grants for faculty to develop courses and offer courses through academic enrichment. We create and manage extracurricular programming. Most notably, it is working these days with the residence halls but many people might remember things like fireside chats and so forth where we bring in top leaders around the world, around the state, around the community to talk to Honors and Scholars students specifically and spend some time with them; I mentioned our collaboration with Residence Life.

Points of pride for the Honors program: we routinely offer over 350 sections of honors courses. I mentioned these learning communities and the initiative in the residence halls. We have specifically a London Honors course for freshmen to take and go to London which is a wonderful gateway opportunity for study abroad.

As President Alutto mentioned, we have our eminence fellows program, which was made possible due to the monetization of the parking and this is now our signature full cost of attendance program which in addition has a \$3,000 enrichment grant and a dedicated staff member working with these students. These students all live within the Bradley Honors Hall. They don't all live together on the same floor or contiguous rooms but throughout the hall and they build community there as well. We have two or three that are already engaged. This only started last year so we only have a sophomore class now. I have a couple of students who are already involved in serious research.

The students as a cohort are going out and seeking community programs. Last year they had a program for mentoring and tutoring at Linden-McKinley High School. Of all the groups, this group is engaging the discovery themes. We have one young woman who put together an initiative where they were talking about food production and security. These students are out on the edge embracing these activities that the university is pushing institution-wide in their own lives and doing it right now. Remember, these are only sophomores. We have freshmen that came in this year and then our last year's class which are currently second year students. These kids have not only hit the ground running, but they are sprinting ahead.

We also have our Honors Collegium. If you have paid attention to the main Ohio State University website, there is a small video on there for jump rope. This is Tori Boggs, one of our honors students who is a world champion jump roper. She has been with Cirque du Soleil; she has travelled to China and to Europe; and she is an absolutely amazing young woman. She started up a jump roping club here at Ohio State. If you haven't seen it, it is worth looking at this little video just to see what she can do with a jump rope. It is absolutely astounding.

She is one of our honors students and she has embraced the Honors Collegium in helping to guide her. She came in as a physics major. I am a Physics professor so I thought that was great. Well, she is not a physics major anymore but she is looking at biomedical engineering. What an amazing student who has really embraced the resources that we have to offer through something like the Honors Collegium.

Our scholars program, as I mentioned, is fairly large. We have programs that span six units, schools, or colleges. You can only enter this program as a freshman because you live together. Within the first six to eight weeks of the freshman semester; that is where community is built and where it is established. Again, the Honors and Scholars Center establishes the university-wide requirements and we provide oversight for all of those programs. The approval body is the Faculty Advisory Committee and we provide programming money to help run these programs. We collaborate on best practices bringing these folks together to establish what you should be doing as a scholars program and again, collaborate with the residence halls. You can see here that there are 16 programs. As I mentioned already, they span everything from architecture to sports and wellness to politics and health sciences. You will hear from a Scholars student in a couple of minutes.

Our alumni are successful. These students go off and do great things. They go off to graduate programs at Stanford, Cornell, Harvard, and Johns Hopkins. The majority of the prestigious fellowships are awarded to Honors and Scholars students and you can see in this chart at the bottom, if you look over the last ten years, the fellowship awardees and finalists have pretty much tripled in number across campus which is fantastic. The majority of those, not all, but the majority of those have come from Honors and Scholars students. They contribute and give back in very tangible ways.

Finally, I just leave you with the fact that Honors and Scholars students really are leading the way towards eminence. They are driving the academics. They are driving engagement. Great example, Jonathan who was just recognized, is in the Honors Cohort in the College of Business. You already heard a little bit about an Honors student that wasn't even on the agenda for me. There are these wonderful opportunities all around us that show up.

With that, what I would like to do is to take a moment and first call Melissa Brown up to join us. Melissa, let the board know your major, hometown, interest, and basically give them a sense, for a couple of minutes, of what you have gotten out of Scholars and your experience within the Scholars program.

November 8, 2013 meeting, Board of Trustees

Ms. Brown:

Good morning everyone. Like Linn said, my name is Melissa Brown. I am from Springboro, Ohio and my major is molecular genetics. I am a senior here at The Ohio State University. When I first decided to become a buckeye for life, I also decided to apply for the Scholars program and I did gain acceptance into the Biological Science Scholars Program; it is a mouthful to say. As I moved in on my first day, I was a little apprehensive because a lot of these students were pre-med like myself and they can be quite competitive and I like to stay away from the competitive aspect of things.

To my great relief, all these people became more than just students that I went to class with or people who lived on my floor in my dorm freshman year. They became my community and more than a community, they are my support system. These people made me a better person. They push you the extra step. They make you want to go to the volunteer opportunities that are provided in the Scholars program. They make you want to succeed in all of your classes. They are your biggest cheerleaders and I couldn't be a better advocate for the Scholars program at Ohio State.

Dr. Van Woerkom:

One of the things that is important for the board to get a sense of, you talk about community, but what about your academics? What about your life as a student?

Ms. Brown:

As a student, I continued my Scholars program for all four years. When you start in they are all in the same general classes. You have to take those classes, and we are all in the same general classes together and we would study together. I truly believe that by being in the Scholars program and living with these smart people and having this support system, that I was able to succeed more than the other students who didn't have this advantage of being in a Scholars program and having this support group.

Dr. Van Woerkom:

That is terrific. Thank you so much. The next student is one of your own. It is Ben Reinke who was an Honors student as an undergraduate. Do you want to come over here, Ben, or do you want to stay over there?

Mr. Reinke:

I will stay here.

Dr. Van Woerkom:

Okay, then I will have Melissa stay here and we can field any questions that you might have at the end.

Mr. Reinke:

Thank you for inviting me to talk about this. I am a little more out of date, I guess, as a graduate student now who was once an Honors and Scholars student as an undergraduate here at Ohio State. I just want to give you a brief understanding of what Honors and Scholars meant to me and what I had the opportunity to do because of Honors and Scholars.

For me, Honors started at orientation. I came in as a future buckeye and met with a lot of students that were studying all kinds of things. I had an opportunity to meet the person that would be my honors advisor and take care of me, and make sure I

graduated four years later. From there I went to live in an honors dorm in Taylor Tower. This was a wonderful experience. I was randomly placed with three roommates and those three roommates stayed roommates of mine for my entire college career and arev some of my best friends now.

It wasn't just those people but the rest of the people who were a part of my dorm life were also various honors students studying all different kinds of things. It led to an opportunity to understand the breadth of Ohio State at a very early stage. In addition to that, of course, being engaged on campus, allowed me to meet students that were not a part of Honors and Scholars and learn from them as well.

That translated to engagement on campus. There were a number of types of events like Lunch and Learns, Dinners and Dialogues, and Fireside Chats, where experts were either brought in from our own faculty or staff or from the greater world. A person from the state department would come in and talk about what is going on Chernobyl now, that is one that sticks out in my brain because now I am into nuclear stuff. There were all kinds of interesting topical discussions that were around real serious issues and allowed students from various disciplines to think together about how to solve problems.

From there, I also got engaged in the class honorary system which is supported dually through the Honors and Scholars programs as well as through the Office of Student Life. They are supported through advising and then some financial support and structural support. The class honorariums are meant to bring students together from any discipline. They are not necessarily Honors and Scholars students. They are any student on campus who would want to become engaged in student life, service, and, basically further academic enrichment. The students come in for one year and get to make the organization anything they want so it is a great leadership opportunity for those students.

Moving on to the upper-level courses at an early age were really influential for me and allowed me to expand my curriculum and do some different things; it made a double major easier and allowed me to gain breadth as well as depth in certain subjects. Specifically, one of the things I would highlight is that for me, honors classes were easier. They were actually the courses that I got better grades in on average, and they were more interesting and stimulating because, although there was an extra component of potentially more work associated with those courses, they were smaller class size and allowed for the honors students to collaboratively learn and it was a really great opportunity for me. It fit my learning style more and also because the other students were very driven, it pushed me to be a better student.

Finally, the last little bit about this was the opportunity to do research. Honors and Scholars provided some grant funding and scholarship support when I was an undergraduate. I worked in Linn's lab. Dr. Van Woerkom was my first advisor on campus. I worked in his physics lab for three years. Along with that I also started getting involved in research in the French department. I tried to find some way to combine that research; what Honors and Scholars really does is allow you to find interdisciplinary work. It allowed me to connect a French professor that was my advisor, as well as Dr. Van Woerkom as a physics professor and then pull in a political science professor that I had taken a class with to do some work on how the French nuclear program developed and the cultural implications allowed that to happen.

It was kind of a strange interdisciplinary topic but at the same time it probably wouldn't have been possible without Honors and Scholars. That type of breadth and learning allows you to get your nose out of the books and allows you to learn in new ways. Interdisciplinary is a really big part of this in developing both breadth and depth.

The last thing I wanted to say, I think a lot of people see undergraduate education as the opportunity to learn how to learn and become really engaged in the learning and

teaching process and then begin to apply some of that to find and distill some information.

The graduate and professional school learning style is a little bit different. It is much more applied. It has to do with real-world issues or potentially creating new knowledge. The gap that exists between there is filled at Ohio State by Honors and Scholars. It is not just Honors and Scholars, it is any student who is involved in research or extended learning opportunities. For me, Honors and Scholars supported that effort. It gave me a chance to not only expand my knowledge and breadth as an undergraduate student, building the base of knowledge and skill set, but also allowed me to dabble in what research might be like and take on a little more depth in a specific area.

It is really about both the academic side and the engagement side, and learning both the hard skills and the soft skills. It was a wonderful opportunity for me and I thank the university for providing that otherwise I probably wouldn't be who I am today. I wouldn't be in grad school, that's for sure. Thank you.

Mr. Schottenstein:

Any questions from members of the board about the program? I think it was quite surprising to many of us that close to 20% of the entire student body is in some way involved in the Honors and Scholars program. It is a very formidable part of what we do and a very important part.

Dr. Van Woerkom and everyone else involved, your work is noted and appreciated and I know that we are going to keep plugging and keep grinding and keep trying to make it better. Any comments from any board members? Jerry.

Mr. Jurgensen:

I thought about this after the presentation yesterday and I sort of jokingly referred to the difference between the 'A' students and the 'C' students because I am somebody who wouldn't have remotely qualified to be in the Honors and Scholars program when I was in college. What did happen along the way was that I was in classes all the time with people who were and I ended up learning as much from my fellow students as I did from the faculty that taught me. I needed help in a lot of stuff and it was easier to get help from students because you are with them way more. Also, sometimes they have a way of saying the same thing in a language or way that you can relate to a little better so it was good.

The one thing about how the Honors dorms and communities are all together made me worry a little bit about guys like me who need access to those communities, need access to those students, and how do I get that?

Dr. Van Woerkom:

Absolutely and I think Ben attested to that. When we talk about the community, of all of the hours in the day in the week, there are many more hours where students then are engaging. I know both of them can attest to the number of people they know who are not in Honors and Scholars so when we talk about the community, that is one aspect of it. But, I think that is a very important point. It is that collaborative learning, as Ben was alluding to, where you get students who are in the Honors program, not in the Honors program, you get different perspectives, there is nothing more valuable, speaking as an educator, than trying to explain something in very fundamental levels. If I can't explain a fundamental physics idea to you then I have to go back and think about that and figure out how to do it. It is an important thing that we challenge each other where one is an expert and the other is not; that creates a point of conversation that moves us forward and that happens all over the place.

Mr. Brass:

Linn, I poked at this a little bit yesterday and I want to poke at the students a little bit on the same question. Melissa, I know you are graduating this year in molecular biology. I know you have applied to medical school here. How did you first hear about this program as an incoming freshman coming out of high school.

Ms. Brown:

To start off, both of my parents went here and so did my brother so I have always been submerged with Ohio State my whole life. Thankfully my mom pushed me to take the tour here and on that tour is where I learned about the Honors and Scholars program. I looked into more and there was an information session where I could go and potentially talk to the advisors of these Scholars programs. I was interested in the medical career so I talked to Health Sciences and the Biological Sciences Scholars program and in the choice between the two, I ended up in the Biological Sciences Scholars program where I first learned about it was my orientation and any time I hear someone say that they are interested in applying to Ohio State, I always encourage them to go on the tour. It is the best tour I have ever been on. I went to quite a few and Ohio State impressed me even though I knew more about the school going in than any other school, but the most important thing is that you can go in after the tour on campus and talk to the different Scholars and Honors programs. I have had the opportunity to talk with some potential new Scholars and Honors people this summer at some things that they had on campus. I think that is the biggest thing; to go on those tours, visit the school, and just have an open ear.

Mr. Brass:

Thank you. With such a large incoming class of freshman, it is very important, following up on Jerry, that they hear about it, they know about the program, and then there is some self-initiative, which is what you are demonstrating right now so thank you and good luck if you get into medical school. You will love it.

Ms. Brown:

Thank you.

Mr. Schottenstein:

Any other comments? Linn, Melissa, Ben thank you very much. We appreciate the report and keep up the good work.

Dr. Van Woerkom:

Thank you very much.

Mr. Schottenstein:

At this time we will begin the reports of our committees. As I think most people here know but I will just remind, the board has historically, or at least over the past several years, had six standing committees and we have now gone to five with the formation, that will be on the consent agenda, of our new Medical Center Board, that will in effect replace what was the Medical Affairs Committee. The Medical Center Board will effectively become that sixth committee and on a go-forward basis, this board will hear reports directly from that board, which reports to this Board of Trustees.

Today, we will have reports from the other five committees and I will begin with Mr. Shumate, the Governance Committee.

COMMITTEE REPORTS

Mr. Shumate:

Thank you, Mr. Chairman. The Governance Committee met yesterday and there were five items on the consent agenda that were discussed and recommended for approval by our committee. The first is a resolution to support state legislation regarding the voting and participation privileges for student trustees. This board supported a similar resolution two years ago. The new legislation is different from past versions in that it is permissive rather than mandatory and allows state university board of trustees to individually determine whether to provide voting and participation privileges to student trustees.

The resolution on the consent agenda expresses support for the legislation and also provides that this university board, as we have always done, will continue to allow students trustees to have such voting and participation rights if this legislation is enacted by the state.

As you know, our board has long included student trustees as equal partners of the board. We have included them in all board activities including our executive sessions. Ben and Stacie, along with their predecessors, provide a unique and important voice on the board and we are fortunate to have them. We certainly endorse and recommend this resolution.

Next, the committee ratified the appointments of two new members of the Advancement Committee. There are two non-trustee slots reserved on the Advancement Committee for representatives from the university Foundation Board. The representatives from the Foundation Board who will join our Advancement Committee are Keith Monda and Dan Wampler. Both of these new members hold two degrees from the university and have been strong ambassadors and supporters of the university for quite some time. I am confident they will be wonderful additions to our Advancement Committee.

Dr. Wadsworth then provided an update of the work of the Presidential Search Committee and presented the Presidential Profile that was developed by the Search Committee, by the Advisory Subcommittee in particular, for our approval. The Presidential Profile is a document that will be shared with various candidates for the presidency as well as other interested parties who may wish to know more about the particular qualities and characteristics that our board is looking for in the next president.

At this time, I would like to call upon Dr. Wadsworth to tell us more about the profile as well as provide us with an overall update on the work of the Presidential Search Committee.

Dr. Wadsworth:

Thank you, Alex. I am very happy to do that. In July, we started the Presidential Search and I would like to talk a little bit about the process of how we are going about that and then give you an update of where we are. If you are expecting to hear names, you will be disappointed, just to give you the bottom line.

We wanted a very comprehensive and transparent process; we created two subcommittees. The first is the Advisory Subcommittee. At this point I am going to do a shout out to Debby Merritt, who is in the front row here. Debby, please just raise your hand so people know who you are.

Debby is the John Deaver Drinko, Baker & Hostettler Chair in the Moritz College of Law and she has lead this Advisory Subcommittee. The committee consists of thirteen individuals including students, staff, faculty, and others. I have got to tell you, they have performed their task so well. I can't even really put into words how grateful I am for the work they have done and the comprehensiveness of the work they have done. They have done so well, we have increased their work scope. That is the reward for doing well, isn't it?

They held a series of public forums across the campus and the state to gather insights into the qualities and experiences that the next president should have. I think there were over 30 forums being held and Debby went to everyone. A few of us joined her at some of those where we invited different parts of our community to give us their views. It is a complicated topic and we had a lot of very good input. There is also a website that had a huge amount content, hundreds and hundreds of comments submitted, and hundreds and hundreds of names of people being proposed. It is a very interesting range of names.

One of the things that we did ask was for a Presidential Profile. That is a document that tried to capture that complexity of input in a way that was addressable and readable and so on. It is a super document in my view. There are a number of leadership qualities and I won't read it, obviously you can access it.

Something that is emphasized in all of it, is not just people saying they have done something; but we quiz and measure and examine. I will just pick on the word diversity. It comes up a lot and it is easy to sit and say you care about diversity. This profile says let's have some evidence of what the candidates have done to develop that in their leadership teams and their institutions.

In developing these qualities, it really speaks to the range of characteristics that someone has to have to be a successful president from dealing with government to dealing with students. One of the things that have come through very strongly is how complex a modern great university is and the ability to deal with complexity has come very much forward as an example of what we need to be convinced about.

This profile was presented to us and is on our consent agenda to approve as a document that we endorse as reflecting values that we are looking for in the search for a president. In accomplishing their task, the Advisory Subcommittee also decided to provide a portrait of the university. This is in draft but will be made available and is just a terrific document that captures what The Ohio State University is all about. It is one of the finest I have seen and I think those that have had a look at it have shared that conclusion. So again, I can't say thank you enough to Debby and her team. Their work is not done. We want to keep them involved as we go forward.

The next committee is the Selection Subcommittee and under law, it is our job as trustees to pick the next president. That is a fact of law and to do that, we down selected the room to five of us. I chair the subcommittee and in addition Chairman Schottenstein, Alex Shumate, Janet Reid, and Mike Gasser are on that subcommittee. Our job is to now take these descriptions and profiles and then to start searching for the future president. There are a lot of different ways to approach that. What I will tell you is that starting in mid-September after receiving the profile, we started that task and conversations are ongoing.

I think I mentioned this before but we basically think about three different groups of people. The first would be sitting presidents and you all can do it. You all can go to the top one hundred universities and see who is there. A little more difficult; go and find all the sitting Provosts, the people who could be president but they don't know it yet. Then there are the non-traditional candidates, those people who emerged from maybe some career that is not so evident they would become presidents but that they have the qualities.

So, in thinking about all of that, we have been working our way through these three groups. We have been taking the input from the Advisory Subcommittee. We get a lot of input from a lot of people. We put all of that together, then we work and hammer away at it. We discover some very strong candidates who have only been in their jobs a few months and are not going to leave. Some have maybe made a decision to retire and you start eliminating and forging your way to a final set. We have done that and we have started phone calls, we have had a couple of meetings; we are in the heart of the search.

There is a great deal of competition going on. Penn State, Michigan, others, that does not concern me at all. I think we are by far the most attractive top university out there and I don't say that for partisanship. I think I can demonstrate it with facts, data, and the environment we are in, and financial strength we enjoy, and many other factors. That is indeed reflected by the people that we have talked to. They uniformly see this university as being on the rise, and that is terrific.

In addition to the two subcommittees, I will just quickly say we have also got expert advice. Dick Chait, who many of you know, is a professor emeritus of the Harvard School of Education. He has been a longtime friend of this university and has guided the trustees in governance and other matters. He really is a world expert on university governance so he has been very, very helpful. He arranged the symposium that many of you will have heard about that was a couple of months ago, in which we brought five, well four showed up and one got trapped in an airport, but we had a very interesting day with four sitting presidents and we actually talked to the fifth. That was terrific. That is available on the web if you want to watch it.

We also recruited an executive recruiting firm and again, a very transparent process. We examined eight firms. We brought four to Columbus to interview and we picked one; Bill Funk and Associates. They specialize in university presidential searches. They don't do anything else. Bill Funk is a walking encyclopedia of every university presidency in this country. We have yet been able to stump him with a question that somebody hasn't heard about so he has been tremendously helpful.

All of that work feeds into the ongoing process. We did some analysis of how long it takes to find a president in an open public search. The data tells us about 300 days. We are about 120 days in. That does not mean we are going to be looking for another 180 but if we find somebody in a couple of months they may still not be able to start until the start of the academic year. Our aspiration is to move with due haste but do it very thoroughly and report back to this board as soon as appropriate with either a short set of candidates or the final candidate in the next few months.

I will conclude by saying again that the input from the university community through Debby has been not beyond our imagination as she is a magna cum laude graduate from Harvard and Columbia law, school so I expected great things, but it really has been terrific. I want to acknowledge the broad engagement of the university in this process and the very high quality that we have benefitted from. Thank you, Debby.

Mr. Shumate:

Thank you very much for your report and I know I speak for all of the board to express our sincere thanks for your outstanding leadership and also, Debby in terms of the leadership you have provided, we are well on our way to a very successful search and outcome.

Mr. Chairman, two additional items that are on the consent agenda, they relate to the university's new Wexner Medical Center Board. Our general counsel, Chris Culley, presented amendments to the bylaws of the board and the updated bylaws in particular reinforce the university board, this Board of Trustees sovereign authority and fiduciary responsibility for the medical center and provide further clarity to the powers

November 8, 2013 meeting, Board of Trustees

and duties of the Wexner Medical Center Board in relationship to the authority of this board. I think those are very clear.

The bylaws also call for the identification of a lead trustee who will be charged with reporting the Medical Center Board's actions and their activities to our board. An amended resolution to this effect is recommended for approval and there are copies of both of those amendments at the places of the board members.

That concludes my report and again we recommend these five items be adopted by the board.

Mr. Schottenstein:

Thank you, Mr. Shumate. Are there any questions for either Alex or for Jeff at this time regarding his presentation concerning the search committee?

Thank you both.

Next, the Advancement Committee, which is co-chaired by Linda Kass and Gil Cloyd. Linda, thank you very much.

Mrs. Kass:

Thank you, Mr. Chairman. At yesterday's Advancement meeting, as Mr. Shumate referenced in his Governance report, we welcomed two new members to the committee from the Ohio State University Foundation. As he mentioned, both two time Ohio State University graduates: Keith Monda, the retired president and COO of Coach, and Dan Wampler, President of Synergy Flavors.

The first item on our agenda was the University Foundation Report. Mike Eicher reviewed the university's fundraising activity progress from July 1 through September 30. Total fundraising activity during this first quarter came to \$68.7 million and this amount is 6% ahead of where we were last year at this time so we are on track to meet our \$390 million overall annual goal.

Some other highlights. Outright gifts and private grant support from corporations and foundations have shown good growth. We are ahead of last year by 24% in both of these areas. Philanthropic receipts are on target. These are the cash numbers we use to measure ourselves against our peers. Our goal on the scorecard is to hit \$316 million this year and we are running about 6.6% ahead of last year. There is a slight dollar decline in pledge receipts due to a timing issue and in planned gifts as well, but overall we are going extremely well.

We also reviewed the progress of our current campaign, which is at \$1.663 billion and our progress is right on target as we are 65% of our dollar goal in 63% of time elapsed; two-thirds as President Alutto mentioned in his report. Half of our units are ahead of their goals and half are behind; so it is a mixed bag in that area. We set very aggressive goals and have work to do here but the units are showing promise with new unit leadership in place so this is all really very good news.

The committee then reviewed a report from Keith Monda about the Ohio State University Foundation's benchmarking and planning efforts to redefine that board for success. There are 52 directors of the Ohio State University Foundation. They are all very generous to the university and willing to share their expertise and passion on behalf of this university. They are working now to build a new structure that will increase their engagement and leverage their involvement with Ohio State. Mr. Monda reported that a draft plan was shared with the Foundation Board at its October meeting and following the feedback they receive over the next few months, a recommended new structure will be introduced at their April meeting. Staff and volunteers are full

partners to build momentum for this positive change for the Ohio State University Foundation.

Submitted for approval with the University Foundation Report is the establishment or revision of endowments totaling \$2.2 billion and the Foundation report is item number 16 on the consent agenda and the committee recommends it for approval.

Also on the consent agenda for approval is item 17, the naming of two rooms in the Physical Activities and Education Services building in the College of Education and Human Ecology. They are the Joan E. Gritzmacher Student Service Center and the Flo Tooke Student Computer Lab. Hopefully I pronounced that correctly.

Finally, consent agenda number 18 for your approval is the adoption of a new naming policy. First crafted and approved in 1992, our current guidelines have served us well through several campaigns. In 2012, language was added to clarify and manage corporate naming opportunities and over the past several months, Mr. Eicher and his team have refined the language of the policy mostly to clean up wording and to remove ambiguity so the procedures by which naming requests are submitted and processed will be more systematic and inclusive of the views of the university community.

Some key changes include first the clarification of minimum naming levels to facility spaces. In the past, that was defined as one-third of the building cost. This new policy added other factors important to consider for naming rights such as the location of the space, its visibility and prominence, the age of the facility, and its use. There were also nomenclature changes that defined for example a commemorative naming as that involving a gift verses an honorific naming. Also clarified were the internal reviews involved with naming, which must happen prior to the discussion with donors and also when the gift acceptance committee needs to be engaged.

Finally, the revised naming policy reinforces the process for consideration of corporate or organizational names on buildings and the appropriate process if ever a name needs to be removed from a building.

We then had a very good discussion around our scorecard. The process of developing an Advancement scorecard was called a journey since we have had to modify our metrics in the engagement and awareness areas as we have developed more learning in this area. There are five measurement areas in the proposed scorecard.

First, a longitudinal alumni study around awareness and engagement. Here, the thinking is to use perhaps mobile technology to build a community of alumni who will regularly give us feedback on their feelings about the university and how they want to be involved. This is a very forward thinking form of research under development that we will hear more about at future meetings.

The second area of measurement is the total dollars raised by the campaign. As I mentioned, we remain ahead of target and this metric has been the same throughout and has not changed.

The third metric is our fiscal year measures and that will account for three subcategories: gifts and pledges; cash gifts, so we can see where we stand alongside other public universities; and total donors, with this area broken down further among first time, retained, and upgraded donors; our focus here is on donor retention and enhancing our donor experience.

Events will be the fourth metric, tracking the quality and quantity of university hosted events using net promoter scores. These scores are often used in business. High scores indicate a high likelihood to purchase and in our case to attend events, to be engaged. The current scorecard represents just four events but during the next year, the baseline for this will be developed and measured.

And our final proposed metric is in the area of media and marketing with two subareas of measurement. First, the quality and quantity of key media placements and digital media penetration; the reach and saturation of positive messages in publications and media that matter to us. And second, an annual assessment of national thought leaders to ascertain for successful international media outreach efforts.

There was a good deal of discussion about the last two metric areas, events and media and marketing, in terms of what these measurements need to tell us and to ensure meaningful data results. The great news is that we are meeting our goal on the campaign and all fiscal measures and that is for gifts and pledges, cash, and total donors. The nonfiscal metric areas are still too early to measure and several of these metrics continue to be refined.

In closing, I want to compliment Mr. Eicher and his team on that exceptional Ohio State campaign celebration in New York this past Monday that President Alutto referred to earlier. About 150 were in attendance and I was there including fellow trustees Gil Cloyd and Corbett Price, University Leadership Foundation members, campaign volunteers, and donors. Along with President Alutto and Provost Steinmetz, three outstanding students spoke of their experiences and connections and life learnings gleaned at Ohio State. I had the good fortune to sit next to a student who led and participated in numerous campus activities including Buckeyethon that most recently raised, I learned, more than \$600,000 for Nationwide Children's Hospital's Hematology and Oncology program. It was quite an impressive and inspiring event.

Again, we recommend the three items I mentioned on the consent agenda and that concludes my report, Mr. Chairman.

Mr. Schottenstein:

That was a great report. Questions for Linda?

Jeff, when you were talking about the presidential profile and the complexity of the university, we have some committee reports yet to come, which will further reinforce the complexity of this place. There is a very significant amount of good work being done by the committees and it is important and noted. Thank you.

Judge Marbley, the Audit and Compliance Committee.

Judge Marbley:

Thank you, Mr. Chairman. The Audit and Compliance Committee met yesterday. We had one item for action and it was a request from the College of Engineering to create a new affiliated entity called the American Lightweight Materials Manufacturing Innovation Institute (ALMMII), which will be a not-for-profit organization. It is created in collaboration with Edison Welding Institute (EWI) and the University of Michigan for the purpose of competing for lightweight material and modern metal contracts from the United States Navy. Ohio State will be named as a founding member, and Dean Williams will have a seat on the board. The award value of the final contract with the Navy is \$70 million over a five year period. The state of Ohio has committed \$10 million in support of ALMMII, primarily for work force development, and The Ohio State University College of Engineering has committed another \$5 million of in-kind contributions capitalized on their advanced manufacturing facility, hires, and other in-kind assets. The Ohio investments are matched by the state of Michigan and the University of Michigan.

Mr. Kress, who is from University Research Administration and formerly with both Battelle and NASA, presented the merits of the proposal and addressed the board's questions regarding benefits and risks for the university. After discussion, a motion was passed to bring forth the authorization to create this new affiliated entity to the

November 8, 2013 meeting, Board of Trustees

board for approval. It is thought that we will have a decision as to whether we are awarded the contract within the next four months or so. We are competing with a group out of South Carolina as well.

Next, Mr. Rick Stover, audit partner with PricewaterhouseCooper (PwC), the university's external audit firm, reviewed their letter to the committee regarding the annual audit of the university's financial statements for the fiscal year ending June 30, 2013. Mr. Stover shared with the committee the implications of new accounting pronouncements from the Government Accounting Standards Board and their impact on the June 30, 2013 financial statements. If anyone wants me to go into it in greater detail, of course, I am qualified to do so and I will. Mr. Stover also discussed areas where his audit team spent additional time to ensure they were comfortable with some of the more critical areas, such as healthcare revenue, the valuation testing for alternative investments, and the new parking agreement.

PwC has issued an unqualified opinion on the university's June 30, 2013 financial statements, and Mr. Stover communicated that they have not identified any material weaknesses in the university's internal controls. He reported on the status of other university departments or affiliate audits that they had engaged to perform and those are on schedule with no significant concerns to report including the Medical Center and the Athletics audit. In a word, Mr. Chairman, we had a clean audit. The one remaining was OSUP. That had not been finalized but all of the preliminary information showed that that to will be a clean audit.

Finally, we heard from Mr. Gates Garrity-Rokous, who is of course the university's chief compliance and integrity officer. He presented the compliance update. They have developed a five year strategic plan, as well as an annual plan, targeting four areas: Public Records, Investigations, Regulatory, and Internal Audit Findings. These steps will improve the university's ability to proactively mitigate risk and respond to issues. We inquired with Mr. Garrity-Rokous' office if he had competed staff hiring's and he informed us the final hire should occur within the next month and then that office is fully complete. It is already fully operational and it has been working with the various university departments, most notably Research, Athletics, and the Medical Center in centralizing our compliance functions.

We then recessed into executive session. And that concludes my report, Mr. Chairman.

Mr. Schottenstein:

Thank you. Questions for Judge Marbley? There do not appear to be any.

Academic Affairs and Student Life, Dr. Wadsworth.

Dr. Wadsworth:

Thank you. We have a number of items on the consent agenda and I won't read through them all. They are there for us to look at; various namings of places, the awarding of Honorary Degrees, and so on.

I did want to come back to the American Lightweight Materials Manufacturing Innovation Institute which was briefed to several committees. I won't repeat what is being said, well mostly won't, but there is an interesting issue and that is this is a big proposal. It is \$70 million dollars from the Navy but there is also \$72 million of matching money from industry. Fifty-nine members are on this broad proposal, 45 companies, nine research universities. There were 25 groups originally and we have already been successful in getting to the final three; South Carolina and Louisiana are the competition. It is the new normal. The discovery themes are very interesting because they are causing collaborations. I think as we go forward, we are going to see

more people wanting to see teams of people going after big programs and that brings with it something that is, and this is not to be self-serving. We have been trying to help, because at Battelle we do big proposals all the time, and doing big proposals is different than doing small proposals, which is what a lot of universities are used to. Dean Williams has been tracking how we do it and is building a similar proposal center here at the university because when you do this kind of proposal, you kind of need a war room; you lock people with pizzas and bottles of water and you don't let them out. There are deadlines and you have to actually respond to what is being asked for versus saying what you would like to do. This is more and more becoming how money is being allocated. I want to say that this university is doing a terrific job in getting to the final three and we are very optimistic. The one thing that we don't have is a Navy in Ohio as such but we have Buckeye Lake.

Mr. Schottenstein:

Just a question on that. Do you know how it came about that we partnered with the University of Michigan?

Dr. Wadsworth:

This is a case of people who know each other, who respect each other, who work together. The base in Michigan is simply a result of Ohio's success. The last major award came to Ohio and you don't get two in succession. So, although we partnered with Michigan, it is a great collaboration and it is by people who know each other and want to work together. The Edison Welding Institute is another piece of the puzzle.

Judge Marbley:

Chris also mentioned that we have one of the best Materials Departments in the world, as does Michigan. I think that Ohio State and Michigan have the best two Materials Departments.

Dr. Wadsworth:

These kinds of collaborations are very interesting because what it means is one week you are collaborating and the next you are competing. That is something aerospace does all the time and other industries. It is more the case when you get big proposals that you are going to have to decide who you are going to work with.

President Alutto:

Just to reinforce what has been said, this is truly going to be the new normal and while these institutional rivalries are interesting on a Saturday, they are not relevant for these issues. You go where the expertise is. That is essentially the delight of this project, where people have simply said "what do we need to be successful," reached out, found others who are willing to cooperate and move forward in, for us, a more aggressive fashion. You are going to see this more and more often as time goes on, which means we are going to have to respond much more rapidly than we have in the past.

Dr. Cloyd:

Can I ask a question on that? I think this is a marvelous initiative but along the lines that this kind of collaboration is the new normal. Did the group that is working this come up with a good model for how you are going to handle intellectual property with so many people involved? You don't need to go into the details. It has to be fascinating because that had to be a very complex issue.

November 8, 2013 meeting, Board of Trustees

Dr. Wadsworth:

The answer is yes. It is always an issue and it is always different. It is very rarely the same answer. The next proposal will look different.

Dr. Cloyd:

But, did you get some principles perhaps.

Dr. Wadsworth:

Yes. Federally funded work with universities falls under law by Bayh–Dole Act so there are rules about intellectual property. Dealing with companies is interesting but when they are in collaboration there are rules. When you are working for industry, sometimes they all simply say “if you want my money, I want the intellectual property” and then you have the conflict with the law and you have to figure out how to make that work. It is a complicated topic but yes, it is absolutely a part of all proposals.

Dr. Reid:

I want to just add one more thing. This is truly an exciting project and for those that may be hearing about it for the first time, it does result in all kinds of cutting edge research, but it also is job creation for the state of Ohio so there is a big benefit to everyone here.

Dr. Wadsworth:

To your point, Janet, the expectation is to create 10,000 jobs over the next five years in manufacturing and materials, which is a place the United States needs to recapture leadership, which is why the Navy is sponsoring this.

Okay, the second presentation was by Dolan Evanovich and he comes regularly to our meetings to give us updates on how things are going. This was kind of spectacular. I have to say, the number of records that have been set at this university this year is really remarkable. I know numbers can get confusing. I will just give you a few though.

Total university enrollment of students is 64,000, an all-time high, up 1.5%; the Columbus campus enrollment is 57,500. The only place that is down is in some of the regional campuses and that is an interesting result of high school numbers going down and regional campuses have a harder time recruiting out of state and we, of course for this campus have a very focused program on that. We had a record 35,000 applications to the Columbus campus.

The goals for the next two years call for increasing that number still further so that by 2015 we have 40,000. Why is that important? It is important because now the quality that you can demand is going to go up and that is a part of our objective, increase the quality. Although the applications are going up, the number of freshman at the Columbus campus is planned to remain at 7,100 so you are drawing from a bigger pool as more people apply. More people apply because they get excited about Ohio State and we have some various recruiting things going on.

This year's freshman class is the best ever recruited to this university. ACT score of 28.5 and SAT score of 1256; an all-time high. As are the number of students in the top 10% of their class coming in, 58%, and 92% are in the top 25% of their high school graduating class.

The university's total number of minority students is at a record high, 18%, as is the number of non-Ohio residents, 28%. Seven percent of that 28 is international. That is a lot of numbers but you get the sense and I have a comment to make in just a moment.

November 8, 2013 meeting, Board of Trustees

Our six year graduation rate reached an all-time high at 83% and goals for the coming two years call for further increases, not only in six year graduation rate, but also in first year retention and four year graduation rate which is currently at 60%. First year retention is at 92%.

Now, the point I want to make is that in all of those measures, there is a lot of focus on maintaining our land grant mission and drawing students who have not had in their family's prior experience and making sure we have the right composition and there are various ways to measure that.

This outstanding performance over the last few years has been accomplished with that very much in mind.

Mr. Schottenstein:

So if I may ask a question and I really don't know how I feel about this but I would just be interested perhaps, Joe, in your impression or anyone else's, Provost Steinmetz, this is quite impressive. I am thinking about advancement, marketing, awareness, getting our message out, underscoring the value of land grant; the confluence of all those things at once. Is there something more that we should be doing to tell the world, at least the world closest to us, what we are doing and the strides we are making?

Dr. Wadsworth:

My quick answer, humor where it's appropriate and important to let the world know how well this university is doing. We can do it with appropriate modesty but I don't think we should underplay the fact that if you look back 15 years to where we are to today, this is a superb ongoing achievement. When we look at the data, it is always what's happening in the next three years. It doesn't stop. You have some interesting philosophical questions about where you stop, how big a place should be, what should be the percentage of non-Ohio students. There are a lot of complicated questions in this that need leadership guidance from the board as well as from the president because they are sophisticated questions.

President Alutto:

I think it is important to keep in mind that no one cares about where we were 10 years ago, except us. We care a great deal about the improvement that has taken place and how hard it has been and what the creativity has been. What they are interested in is where are we today and where are we going? One of the things that we have been talking about, metrics are very important as long as they are tied to our strategic objectives and as we achieve those metrics, as we hit those targets, then we have the opportunity to talk about what has happened at Ohio State today and where we are going. We have to be a little careful in the sense that we should take pride in the change over time because it really is spectacular, but that is not what sells this institution. What sells this institution are the traditions, the movement that is created through that tradition, and where we are going in the future and that is really what we hear described by the various committee reports.

We just need to do a very good job in presenting that information in an effective fashion. For example, the University Profile that has been developed is probably the best compendium of information about this institution and where we are today, not necessarily where we were 15 or 20 years ago and we need to get that out much more effectively and we are doing that through a communications movement.

Mr. Jurgensen:

A lot of these things are clearly positive. The thing that keeps going through my head though is that I think all of American higher education needs to become increasingly

more focused on output measures rather than input measures. One infers that the higher the ACT, the higher the average graduation position in your class, all those things will translate into better students, which will translate into doing well. In this debate today of the value of higher education, how much higher education is leveraged, and the significantly changing job picture in the American economy that has taken place post 2008; we don't have the same job economy that we had a decade ago. What really matters is not how many kids we graduate. What really matters is where they go after that and what are they able to do with what they have learned here.

Now, one thing that I infer positively is that our default rate on student debt at Ohio State is significantly below the average of a lot of other indices that one could look at. You could infer that our kids must be doing okay because they are not defaulting on these loans that they took out to get their education. But this issue, in my judgment, is going to get a brighter and brighter light put on it. Jeff, I just encourage you to encourage everyone that you work with and your committee to really begin to think about output measures. What are the appropriate output measures and how do we follow them because that really speaks to what the quality of our product is.

Dr. Wadsworth:

I am going to have a slightly different view. The better the quality of students coming in, the higher the graduation rate. We know that. You don't know what the output measures are when you bring people in so you have to follow some quality measure that you believe is going to lead to a higher graduation rate. Graduation rates are very important. As I studied the economy of this country and I look at what happens if you don't graduate high school, you are below the poverty level and your unemployment rate is 20%. As you go up the education scale, that income goes up and continues to go up and your unemployment rate goes down. So, I think on a global view, these kinds of data suggest success.

In a minute, I will talk about the School of Law, which we had a review on. They are measuring the output measure of how many graduates got a job and were those jobs of the quality intended when they joined the school. That is harder to do across the university but that is an example where we will have both a broad based premise and increasingly measure how effective it is. One way to measure it is how many people come here. How many people decide that this is going to be a value proposition they are going to buy?

As I mentioned with the School of Law, in their case, the recession of 2008 had an immediate impact on the number of people applying to law school as a result they have had a fairly precipitous drop. Students, parents, and society evaluate pretty quickly whether they are getting the value they want. I think we will see evidence directly on how many people apply to which schools and which universities survive in the 21st century with the value proposition they have and some of them will not.

Mr. Schottenstein:

Jeff, we have a few comments, one from Ben and I know that the Judge has questions as well.

Mr. Reinke:

I think that you both are absolutely right in that if there is a better way to track what happens with our graduates later that it increases the value proposition, if those are good results. The one thing out of all the data that really illuminated me was the number of applicants. With the law school numbers dropping, a decent indirect evaluation tool to figure out what the market things of the value of an Ohio State

degree. Those numbers going up, especially drastically over the last five or 10 years, means that people perceive Ohio State as a good value.

The one functional thing that happens with that is you are able to more easily mold the student body at Ohio State to be what you want for the best learning outcomes. By that I mean the easiest indicator would be our diversity measures so as diversity increases, not just in traditional buckets of ethnicity, religion, race, etc., but in different backgrounds of diversity, socioeconomic conditions, all these other opportunities, the greater the diversity within the student body, the greater the learning. Just like we talked about the importance of learning outside and pure learning. Those things are absolutely incredibly important, so the fact that we have more applications means that we can also institute a more diverse student body, which is really important.

Judge Marbley:

One metric that is often overlooked when we look at our diversity profile is the number of first generation students, Mr. Chair. It really speaks to our commitment to fulfilling our land grant mission. If you look at the data for 2012, we had 16% and for 2013 we had 19% so it is trending upward and that is directly related to the increased number of applicants. When we look at Ohio State in the context of where we are in terms of the rankings, I think that we can't lose sight of our land grant mission and the fact that we should continue to be committed to increasing that number. I want to say publicly, and we talked about this Dr. Wadsworth during the committee meeting, Dolan Evonovich and his staff have done an outstanding job in a difficult environment because on one hand you have some of the federal courts more narrowly tailoring how you can achieve the diverse student body. That is difficult to navigate when you don't know what the rules of engagement will be tomorrow. On the other hand, we have our land grant mission while at the same time bringing in, I think now for the past 11 years, a better class profile-wise or a higher performing class profile-wise than preceding classes, and he and his staff have done an outstanding job, Mr. Chair.

President Alutto:

What the board has done is define the joy of being at a university. It is dialectic. We have multiple competing objectives and goals. The concern for me would be if implicitly we all assume different goals and then we start pulling the system apart. Instead, all of this has to be out on the table and we would have to see how we are balancing issues. But the measures that we are going to have to use for success for this great institution are both input measures, because they help determine the output measures but they have to be clear output measures that are aligned with our strategic goals and objectives. What we don't ever want to be in is the position where we keep changing the output measures depending on simply what is happening outside the institution and those happen to be inconsistent with our strategic goals. The ability to constantly bring those into alignment through our planning process, I think, is going to be critical but that is the joy of being at an institution like The Ohio State University. You have tapped into it perfectly in this conversation.

Mr. Schottenstein:

I want to go back, if I could, before you continue with your report, Jeff. I know that this is a very tactical comment but we started out the meeting and we watched the video from the marching band and I don't know about the rest of you but when it said "the pride of the buckeyes," I felt it. I think about advancement, I think about fundraising, and I don't mean to turn this into a financial conversation but we all know why we did the parking transaction, why we issued the century bond, and why have we become so much more focused on being excellent in fundraising. It is so we can fulfill the land grant mission, so we can provide more scholarships to deserving daughters and sons of Ohio.

I think about all these things you have talked about and I also know that fundraising and giving is all about emotion. When you feel something is really excellent and you are really proud of it, you want to do more. The kinds of things you talk about, these numbers, and trying to get those numbers, again this is a very tactical comment, into some kind of a marketing or piece where those that have done and those that will do more can feel even more pride about this place and what it is accomplishing. I think just helps us get to where we ultimately want to be and that is best in a whole lot of things, including advancement and fundraising.

Dr. Wadsworth:

Good conversation. I agree that the first thing we do is convince ourselves that we are on the right track so that we can appropriately endorse external audiences.

That was a great lead in, Bobby, to the discovery themes initiative that Provost Steinmetz described. We converted a parking asset to cash, the lease, and there is a very grand plan to convert 500 faculty over the next period of time; 10 years. Maybe more interesting is the work that went on to define the three investment areas of food production and security, health and wellness, and energy and environment. There is a vibrant competition going on within the university, multi-disciplinary teams. Fifty-five proposals have been generated for the first wave of data analytics that was mentioned earlier. I think we heard that there are 155 reviewers lined up to go through those proposals and try to rank, sort, and aggregate them where it makes sense. This is going to be a very exciting time as we move into that investment period having raised the cash to be able to stay at the cutting edge and do the appropriate hires.

Let me just quickly go through two more things we learned about. One was the Undergraduate Neuroscience program. That is a new program. Dr. John Bruno briefed us on that. In the interest of time, I will just say it is a unique partnership of the Colleges of Arts and Sciences and Medicine. It may sound like one thing, Neuroscience, but actually it is a multidisciplinary field drawing from many different disciplines as diverse as biology, mathematics, psychology, anatomy, and so on. This is an area of great growth and interest and Ohio State is getting involved at the right time and I think it is going to be an exciting development. Forty courses are already being offered through 10 departments at the school.

Finally, Dean Alan Michaels of the Moritz College of Law provided the committee with an overview of his college and this is where he got into, Jerry, the whole issue of how they measure the success and how they have dealt with a very sudden decrease in applications because of the recession and the very quick societal impact where, in law, there were fewer jobs. What kind of jobs are they getting and it was a very involved discussion and again, I won't go through the metrics at all but here is an interesting one; they have a record of the students coming out of the Moritz College of Law passing the bar at a 95.48%. That is quite an achievement. That is a measure of whether that education has been effective to take it to the next level of accomplishment and employment. Those are some of the things that we talked about there and then he had gone further and said what kind of jobs do they have? Are they the kind of jobs we would train people to do? If you have a law degree and you are doing something completely irrelevant because you can't find a job then that is the kind of detail he went into.

He attracts an extraordinary student body. He has some very good principles around how they are developing their programs and there is a lot of detail about their budgets and various other things but I will conclude in the interest of time. Thank you.

Mr. Schottenstein:

That was a great report. Any other comments? Thanks, Jeff.

November 8, 2013 meeting, Board of Trustees

Finance Committee, Mr. Jurgensen?

Mr. Jurgensen:

Thank you, Mr. Chairman. We met yesterday as well. Mr. Chatas presented the university financial scorecards for fiscal year 2014 for both the university as well as the Wexner Medical Center. Generally, I would say everything is on budget through August 31st, two months into the year. There are some metrics in these scorecards however that reflect the yellow that Geoff wanted to discuss further.

One item reflected on the university financial scorecard colored as yellow is the intermediate investment return, which is below budget due to the transition of new investment managers at a time when the fixed income market was particularly challenged. This trend appears to be correcting based on current performance so it is expected that this trend will self-correct. There are a number of measures in the Medical Center Financial Scorecard that bear watching. There are 16 measures on that scorecard at the moment. Seven of them are yellow and nine green so if you sort of ignore the words and back up and look at the scorecard, generally there are two things you look at. One, you look for color and second, the way we do it here, you look at the direction of the arrows indicated inside the scorecard. In the case of the Medical Center, it is seven yellow and nine green but it is ten down and five up so just from a momentum point of view, that would suggest that there are a lot of things that we need to be paying attention to there and we are. What ends up happening is that sometimes the pluses taking place in the scorecard offset the minuses and in the net at the bottom, you are still okay and that is basically what I would describe at the Medical Center at the moment.

We reviewed after that the Physical Environment Scorecard and again there are two things there that we talked about. One is the off-campus safety index, which is yellow. The issue there may have to do with a technical issue more with Columbus Police Department and Jay Kasey is working on how we get data from the Police Department and how that factors into our safety index. As I understand it, Jay, I think there is a lag.

And then there was a CampusParc satisfaction index and the hypothesis there is that we are confronting the issues that we plan to confront with respect to the Medical Center Expansion Project. We knew it was going to cause some disruption and it is and that is, showing into these scorecards.

Overall, the comment I would like to make and I mentioned this I think the last go around, we certainly talked about it earlier in the Finance Committee meeting, this whole notion of scorecards and their use and utility and effectiveness and all of that, I think a thing we need to remind ourselves of is that scorecards by their nature are backwards looking. They do a great job of telling you what happened yesterday. What we really need to do is to think about how we can augment these scorecards with indicators and things that point to future strategic threats as well as operational issues and particularly where in our strategy plans, we have identified or outlined key milestones or places where we need to be in pursuit of a strategic objective. None of our scorecards measure any of that and so it is sort of like where would the dinosaurs be? The dinosaurs probably had scorecards like our scorecards and then they woke up one day and go "holy mackerel, we all have brains the size of a walnut and it is getting hot."

We have challenged Geoff and all the people that Geoff works with across the university to think about these scorecards because if we come in meeting after meeting after meeting and everything is green, green, green and then all of a sudden we walk in one year to a strategic planning meeting and someone suggests there is radical change on the horizon necessary but none of the stuff we are following tells us that, then there is a message in all of that. We will go to work on this and hopefully these scorecards can be more effective as we go forward.

November 8, 2013 meeting, Board of Trustees

Lynn Readey reviewed the Construction Project Status Report with the committee. All of our major projects are rated green. That means on time and on budget to date including the North Residential District project, the South High Rises Renovation, the Chemical and Biomolecular Engineering and Chemistry Building, the South Campus Central Chiller Plant, the East Regional Chilled Water Plant and the Jameson Crane Sports Med Institute. So again, nothing to call out of any major concern to you with respect to that.

Then Lynn reviewed the Capital Projects Annual Report for fiscal year 2013 which had in it some data concerning a ten year overview of capital expenditures including maps and photos of things that have changed. It really is instructive, after a period of time, to look back and realize that over the last 10 years, Ohio State has spent just in excess of \$3 billion on brick and mortar. At the moment, we have 355 projects in some state of completion totaling another \$2 billion so again, a lot of money, a lot of projects, and a lot of complexity.

The committee had a number of questions related to with all this emphasis on new construction, the issue of deferred maintenance and Mr. Ratner pointed out to all of us that in this process of building new buildings and modernizing buildings, you are also taking down old buildings and yes, you are creating a deferred maintenance issue for the future, but you are also dealing with the deferred maintenance issues that have built up over the fiscal plan of the university over this period of time. Geoff Chatas did agree that he would bring back more information for us to look at with respect to that issue.

She then reviewed the benefits of Ohio Construction reform which became law in 2012 and for which the Medical Center was an early pilot for that reform. I think the bottom line of that analysis is that it has been beneficial to us, this change in the law both in a time sense, how quickly things are getting done around here under this methodology versus the way they were before. As well, the financial application which is averaging somewhere between a 10 and 15% savings by our analysis, which is consistent with what the people arguing for that change in the law said would happen.

Mr. Schottenstein:

You don't need a calculator to do this; if you do that 10% across. What did you say we have spent in the last 10 years?

Mr. Jurgensen:

Three billion.

Mr. Schottenstein:

Had that law been in effect?

Mr. Jurgensen:

Yes. It is a lot of money.

Mr. Schottenstein:

That is a lot of scholarships.

Mr. Jurgensen:

You bet. That concluded the things we had to do for review. We discussed and approved four items for the consent agenda. I won't go through all the details on those. One of those though was Keith Meyers presented a resolution for the acceptance of a

November 8, 2013 meeting, Board of Trustees

gift of 387 acres of real property in Pickaway County. That caused the committee to ask a question. Do we have a policy with respect to land like we do for common stocks, that when things are gifted to the university, do we sell them immediately or do we try to figure out whether they are going to go up in value tomorrow? With respect to real property, we were told that it is a cross university piece of analysis that does look at it as to whether or not there is a programmatic need or use of what it is we are given and a determination is made of do we keep it in a portfolio or do we monetize it?

It was a good answer for the time but I think it caused the committee to want to take a more thoughtful and complete look at all the real estate in fact that we do own.

Mr. Schottenstein:

Just so everyone knows, we don't just take the property without at least making certain that it doesn't have dinosaurs on it or something. There is a due diligence before we receive it.

Mr. Jurgensen:

Over the passage of time, as long as this place has been around, you accumulate a lot of dirt and we don't know how high the bar or hurdle one needs to overcome to say "oh yea, we can use that." From time to time, I think it just makes sense that you take a look at where you are and where it all is and ratify yes, this continues to make sense and we are doing exactly the right thing and we like where we are, or, again maybe there are things that we can do or should do or consider doing a different way.

Keith presented a second resolution to authorize the sale of Harding Hospital, 45.393 acres in Worthington, to Step by Step Academy. That is on the consent agenda.

We had our usual resolutions related to the authorization to enter into contracts. This included a construction project for the addition and renovation of the Wilce Student Health Center for \$7.5 million and the approval to spend \$290,000 on a professional services contract for a comprehensive parking and transportation plan.

The final resolution presented by Mr. Meyers was to grant roadway easements to the County of Marion and the Ohio Department of Transportation for the extension of County Road 221 along the western side of the Marion Campus.

All of these will be on the consent agenda today. That concludes my report.

Mr. Schottenstein:

Very good. Any questions for Jerry?

The consent agenda then is now before the Board and President Alutto, if you would like to, please present it.

CONSENT AGENDA

President Alutto:

Today, we have a total of 23 resolutions on the Consent Agenda however item 2 has been amended and an updated resolution is at each of your seats and is available for anyone who would like a copy. Item 7 was on the agenda but materials were not previously distributed. A copy of that resolution is also at each of your seats and is available for anyone who would like a copy.

November 8, 2013 meeting, Board of Trustees

We are seeking approval of the following:

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 2014-12

Synopsis: Approval of the following amendments to the *Rules of the University Faculty*, is proposed.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

WHEREAS the proposed changes to the *Rules of the University Faculty* were approved by the University Senate on October 3, 2013:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the attached amendments to the *Rules of the University Faculty* be adopted as recommended by the University Senate.

(See Appendix VII for background information, page 221.)

**AMENDMENTS TO THE BYLAWS OF THE
WEXNER MEDICAL CENTER BOARD**

Resolution No. 2014-13

Synopsis: Approval of the following amendments to the University Wexner Medical Center Board Bylaws, is proposed.

WHEREAS The University Board of Trustees approved the creation of The Ohio State University Wexner Medical Center Board at its August 2013 meeting; and

WHEREAS pursuant 3335-1-09C of the Administrative Code the rules and regulations for the university may be adopted, amended, or repealed by a majority vote of the Board of Trustees at any regular meeting of the Board; and

WHEREAS The proposed amendments to the University Wexner Medical Center Board Bylaws have been recommended for approval:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approve the attached amendments to the University Wexner Medical Center Board Bylaws be adopted as recommended.

(See Appendix VIII for background information, page 223.)

RESOLUTIONS IN MEMORIAM

Resolution No. 2014-14

Synopsis: Approval of Resolutions in Memoriam is proposed.

November 8, 2013 meeting, Board of Trustees

BE IT RESOLVED, That the Board of Trustees approves the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Samuel C. Chu

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 30, 2013, of Samuel C. Chu, Professor Emeritus of History in the College of Arts and Sciences.

Professor Chu held a Bachelor of Arts from Dartmouth College, and earned a master's degree in 1953 and PhD in 1958 from Columbia University in modern Chinese history. He was an Assistant Professor at Bucknell University and Associate Professor at the University of Pittsburgh, before joining the faculty as a Professor of History at The Ohio State University in 1969. He also served as the first Director of the East Asian Studies Center from 1969-1977. Professor Chu retired from The Ohio State University on June 30, 2005.

Dr. Chu specialized in modern Chinese history. His publications include *Reformer in Modern China: Chang Chien, 1853-1925*, *Passage to the Golden Gate: A History of the Chinese in America to 1910* (co-authored with Daniel Chu), and *Li Hung-chang and China's Early Modernization*, and he edited *Madam Chiang Kai-shek and Her China*. He also published numerous articles in scholarly journals, contributed chapters to edited volumes, and wrote many book reviews.

During his tenure at the university he served as the Department of History's Vice Chair from 1991-1993. He was active in many professional organizations, including service as the Vice President and President of the Midwest Conference on Asian Affairs, service as the chair of several committees, and a member of the Board of Directors of the Association for Asian Studies.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Samuel C. Chu its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Robert H. Groves

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 11, 2013, of Robert H. Groves, Associate Professor Emeritus of The Ohio State University Extension Service.

Professor Groves was born August 20, 1935, in Warnock, Ohio. He completed his Bachelor of Science degree in Agricultural Education in 1957, his master's degree in Agricultural Education in 1967, and his PhD in Agricultural Education in 1975, all from The Ohio State University.

His Extension career in Ohio began on June 1, 1957 as the Associate County Extension Agent, 4-H, in Mahoning County. On September 1, 1966 he became the Area Extension Agent, 4-H, in the McConnelville Area Center. The office was moved to Belle Valley, Ohio on July 1, 1974 where he remained until his retirement on January 31, 1988.

Professor Groves was recognized for his leadership in 4-H educational programming including working with older youth and junior leadership activities, as well as developing seminars for bicycle and tractor certification subject matter. He was a member of the

November 8, 2013 meeting, Board of Trustees

Ohio Extension 4-H Agents Association as well as the National Association for 4-H Agents and served on numerous Extension committees during his career.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Robert H. Groves its deepest sympathy and understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Dr. Philip W. Murdick

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 24, 2013, of Philip W. Murdick, Professor Emeritus in the College of Veterinary Medicine.

Professor Murdick received his undergraduate, Master of Science (1958) and PhD (1964) degrees from The Ohio State University, from where he also received his Doctor of Veterinary Medicine degree in 1952. He joined the faculty in 1956, rose through the ranks, and became a full professor in 1969. In addition, Professor Murdick served for nine years as Chair of the Department of Veterinary Clinical Sciences (VCS), before becoming Associate Dean for Curriculum and Education in 1981 until his retirement in 1988.

Professor Murdick specialized in veterinary reproduction and obstetrics, where his research focused on endocrine physiology of reproduction in livestock, especially horses.

As Chair of VCS, Professor Murdick chartered a course that would focus on the student learning experience as the most important mission and driving force of the department, leading to a student-centric culture that still exists in the College. He was also a key leader in the early 1970s curricular reform in the college that led to the establishment of an innovative team-taught, systems-based core pre-clinical veterinary curriculum.

Professor Murdick was an early pioneer of the comprehensive teaching hospital concept. He systematically expanded the department of VCS by recruiting the first residency-trained, board-certified specialists in several clinical areas. He also presided over the establishment of a world-class residency training program with the acceptance of the first trainees into newly created residency programs in veterinary surgery, internal medicine, ophthalmology, radiology, and anesthesiology.

The first in the College of Veterinary Medicine to recognize the importance of high quality visual media in teaching, research, and publication, Professor Murdick established the first and most comprehensive veterinary biomedical media program in the nation. He also had the vision to help establish the Veterinary Medical Education Resources Office.

Professor Murdick was an early adopter of computer use and led the integration of digital technology into the college, including implementation of computerized class scheduling, computer-graded examinations, and computer-analyzed student evaluations of teaching. He was innovative in using database technology and was ahead of the curve in devising ways to accumulate and analyze data well before the university had any type of information technology support for its faculty and colleges. The College of Veterinary Medicine was among the first on the entire OSU campus to have an advanced word processing system.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Philip W. Murdick its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

November 8, 2013 meeting, Board of Trustees

Martin P. Sayers

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 17, 2013 of Martin P. Sayers, Professor Emeritus of Neurological Surgery in the College of Medicine.

Professor Sayers grew up in the early years of Upper Arlington. After graduating high school he began his college education at The Ohio State University where he played football and was president of his sophomore class. In the middle of his sophomore year, the United States entered WWII and needed doctors. Professor Sayers enlisted in the U.S. Navy and matriculated in a condensed college/medical school program with OSU. From there he continued to serve on active duty at the U.S. Naval Hospital in Roanoke, Virginia. After the war, Professor Sayers interned at Philadelphia General Hospital, where he participated in the development of and pioneered the surgical insertion of a "shunt" to relieve water pressure on the brain for patients with hydrocephalus.

Following his naval service, Professor Sayers returned to Columbus where he established The Ohio State University College of Medicine Department of Pediatric Neurological Surgery, which he headed until his retirement in 1987. During his time as head of the program he was credited with the introduction of several important procedures in Neurosurgery, particularly in the Pediatric field.

Dr. Sayers served his profession at the highest level. He was a member of the American Association of Neurological Surgeons (Chairman of the Pediatric Section 1973, Matson Lecturer 1989), Congress of Neurological Surgeons (President 1961), Neurosurgical Society of America (President 1983), and of the American Society of Pediatric Neurosurgeons. He served for 28 years as advisor for the Bureau of Crippled Children's Services of the State of Ohio and for 30 years as Consultant for the Easter Seal Crippled Children's Society.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Martin P. Sayers its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Howard R. Showalter

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on August 24, 2013, of Howard R. Showalter, Professor Emeritus of The Ohio State University Extension Service.

Professor Showalter was born September 2, 1923 in Belmont, Ohio. He completed his Bachelor of Science degree in Agricultural education in 1949, and his master's degree in Agricultural Economics in 1966 from The Ohio State University.

His Extension career in Ohio began on June 1, 1952 as the Associate County Extension Agent in Jefferson County. On February 1, 1955 he became the County Agricultural Agent in Carroll County. On March 16, 1966 he was named Area Extension Agent, Farm Management for the Dover Area Center and on January 1, 1968 he was named Area Extension Agent, Farm Management for the McConnelsville Area Center. He moved to the Wooster Area on September 1, 1970 to become the Area Extension Agent, Farm Management and retired from there on July 31, 1980.

Howard was recognized for his outstanding teaching in estate planning, farm management, income tax management, farm business organization, grain and livestock marketing. He was also an excellent writer and produced numerous informational bulletins, newsletters and news releases. He was a member of and served on many

November 8, 2013 meeting, Board of Trustees

committees of several professional organizations. He was awarded the Distinguished Service Award at the National County Agricultural Agents meeting in 1963. Howard was known as a "down to earth" man and was willing to work until the "midnight hour" on many occasions to help farmers.

On behalf of the university community, the Board of Trustees expresses to the family of Professor Howard R. Showalter its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

SUPPORT FOR STATE LEGISLATION REGARDING VOTING AND PARTICIPATION PRIVILEGES FOR STUDENT TRUSTEES

Resolution No. 2014-15

Synopsis: Support for state legislation regarding voting and participation privileges for student trustees.

WHEREAS the Ohio State University understands that the Ohio General Assembly has legislation before it that would allow for student members of public university boards of trustees to have full voting and other participation privileges currently afforded to other trustees; and

WHEREAS the legislation as currently written would allow individual institutions to determine whether they enact this legislation within their own boards; and

WHEREAS the Ohio State University student trustee experience has been that its student trustees have consistently served the people of Ohio exceptionally well through their hard work, thorough preparation, and full engagement in the business of the board; and

WHEREAS Ohio State University's student trustees have consistently represented the best interests of the people of Ohio and the entire university community:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees wishes to express its support for state legislation which would allow student trustees full voting and participation privileges afforded to other University trustees; and

BE IT FURTHER RESOLVED, That the Board of Trustees of The Ohio State University would allow for student trustees to have such voting rights and participation privileges.

RATIFICATION OF COMMITTEE APPOINTMENTS 2013-2014

Resolution No. 2014-16

BE IT RESOLVED, That the Board of Trustees hereby approves that the ratification of committee appointments for 2013-2014 are as follows:

Academic Affairs and Student Life Committee:

Jeffrey Wadsworth, Chair
Janet B. Reid, Vice Chair
Algenon L. Marbley
Linda S. Kass

Clark C. Kellogg
Timothy P. Smucker
Cheryl L. Krueger
Brent R. Porteus
Stacie E. Seger

November 8, 2013 meeting, Board of Trustees

Janet Box-Steffensmeier (Faculty Member)
Robert H. Schottenstein (ex officio)

Finance Committee:

William G. Jurgensen, Chair
Ronald A. Ratner, Vice Chair
Alan W. Brass
Alex Shumate
Michael J. Gasser
Benjamin T. Reinke
G. Gilbert Cloyd
Corbett A. Price
Jo Ann Davidson
Robert H. Schottenstein (ex officio)

Advancement Committee

G. Gilbert Cloyd, Co-Chair
Linda S. Kass, Co-Chair
Clark C. Kellogg
Timothy P. Smucker
Cheryl L. Krueger
Brent R. Porteus
Benjamin T. Reinke
Corbett A. Price
John W. Kessler
Nancy Kramer
Alan VanderMolen
Christopher A. Ito (Alumni Assn Member)

Larry Moore (Alumni Assn Member)
KEITH D. MONDA (Foundation Brd Member)
DANIEL J. WAMPLER (Foundation Brd Member)
Robert H. Schottenstein (ex officio)

Audit and Compliance Committee:

Algenon L. Marbley, Chair
Michael J. Gasser, Vice Chair
Ronald A. Ratner
William G. Jurgensen
Stacie E. Seger
Lawrence A. Hilsheimer
Amy Chronis
Craig S. Morford
Robert H. Schottenstein (ex officio)

Governance Committee:

Alex Shumate, Chair
Timothy P. Smucker, Vice Chair
Alan W. Brass
Linda S. Kass
Janet B. Reid
Jeffrey Wadsworth
Benjamin T. Reinke
G. Gilbert Cloyd
Robert H. Schottenstein (ex officio)

ADOPTION OF THE PRESIDENTIAL PROFILE

Resolution No. 2014-17

Synopsis: Adoption of the Presidential Profile, is proposed.

WHEREAS the Board of Trustees established and appointed a Presidential Search Committee and charged it with recommending to the Board one or more candidates to be the next President of the University;

WHEREAS the Presidential Search Committee of the Board of Trustees further charged the Advisory Subcommittee to develop a profile of the qualities, skills and characteristics desired in the next President of the University; and

WHEREAS the Advisory Subcommittee, in conjunction with the Board of Trustees, has sought and received input from various community and University constituencies in developing a profile statement; and

WHEREAS the profile statement will be an important element in attracting the very best candidates to seek the Presidency of The Ohio State University; and

WHEREAS the Advisory Subcommittee presented the Profile of the President of The Ohio State University to the Presidential Search Committee and the Presidential Search Committee has recommended to the Board of Trustees its adoption, in the form accompanying this Resolution:

NOW THEREFORE

November 8, 2013 meeting, Board of Trustees

BE IT RESOLVED, That the Profile of the President of The Ohio State University, be formally adopted as the embodiment of the essential qualities, skills and characteristics desired in the next President; and

BE IT FURTHER RESOLVED That the Profile so adopted be widely distributed and utilized by the Presidential Search Committee in fulfilling its responsibility of ultimately recommending to the Board of Trustees one or more candidates for the Presidency of the University; and

BE IT FURTHER RESOLVED, That any actions taken by the Presidential Search Committee in furtherance of this Resolution prior to its effective date are hereby ratified and approved.

(See Appendix IX for background information, page 232.)

RATIFICATION OF APPOINTMENTS TO THE WEXNER MEDICAL CENTER BOARD

Resolution No. 2014-18

Synopsis: Ratification of appointments to The Ohio State University Wexner Medical Center Board, is proposed.

WHEREAS The Ohio State University Board of Trustees approved the bylaws for the creation of the University Wexner Medical Center Board; and

WHEREAS The University Wexner Medical Center Board bylaws permit the appointment of up to six public members by the Chair of the University Board of Trustees, in consultation with the University President and the Chair of the University Board of Trustees Governance Committee, and ratified by the University Board of Trustees; and

WHEREAS The bylaws further stipulate that the term of the initial public members "shall be staggered, with three year, two year, and one year terms to ensure that no more than one-third of the public members' terms will expire within a given year"; and

WHEREAS the University Wexner Medical Center Board bylaws require the selection of a Chair from among the voting members of the Board and charge the Chair with establishing and leading regular and special meetings, selecting committee chairs for and assigning members to the Board's standing committees, and filling vacancies; and

WHEREAS the Chair of the University Wexner Medical Center Board shall have specific skills and qualifications including, but not limited to, prior experience leading a board and demonstrated experience in business management; and

WHEREAS after consultation with the University President, the Chair of the University Board of Trustees has appointed Leslie H. Wexner as the Chair of the University Wexner Medical Center Board:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby ratifies the appointment of the following public members of the University Wexner Medical Center Board effective November 8, 2013, for the terms specified below:

Stephen D. Steinour, 1st term, term ending May 13, 2014
Leslie H. Wexner, 1st term, term ending May 13, 2016
John F. Wolfe, 1st term, term ending May 13, 2015

November 8, 2013 meeting, Board of Trustees

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves that the appointment of each member entitles the members to any immunity, insurance, or indemnity protection to which officers and employees of the University are, or hereafter may become, entitled; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby ratifies the appointment of Leslie H. Wexner as Chair of the University Wexner Medical Center Board for a two-year term, non-renewable.

PERSONNEL ACTIONS

Resolution No. 2014-19

BE IT RESOLVED, That the Board of Trustees hereby approves the personnel actions as recorded in the Personnel Budget Records of the University since the August 30, 2013, meeting of the Board, including the following Appointments, Reappointments, Appointment/Reappointment of Chairpersons, Faculty Professional Leaves, Emeritus Titles, Promotions, Tenure and Reappointments.

Appointments

Name: CHRISTOPHER M. CULLEY
Title: Senior Vice President and General Counsel
Office: Legal Affairs
Term: April 1, 2013 through March 31, 2016
Title: Senior Advisor to the President
Office: Office of the President
Effective: October 21, 2013

Name: MICHAEL J. EARLEY
Title: Professor-Clinical (The Vision Service Plan (VSP) Chair for the Advancement of Professional Practice)
College: Optometry
Term: September 1, 2013 through August 31, 2018

Name: PETER J. MOHLER
Title: Professor (William D. and Jacquelyn L. Wells Chair at the Dorothy M. Davis Heart and Lung Research Institute)
College: Medicine
Term: June 1, 2013 through May 31, 2017

Name: MUTHU PERIASAMY
Title: Professor (Fred A. Hitchcock Professorship in Environmental Physiology)
College: Medicine
Term: July 1, 2013 through June 30, 2017

Name: JOHN L. VOLAKIS
Title: Professor (The Roy and Lois Chope Chair in Engineering)
College: Engineering
Term: July 1, 2013 through June 30, 2018

Name: KARLA S. ZADNIK
Title: Dean
College: Optometry
Term: June 1, 2014 through June 30, 2019

November 8, 2013 meeting, Board of Trustees

Reappointments

Name:	JAVAUNE M. ADAMS-GASTON
Title:	Vice President
Office:	Student Life
Term:	January 1, 2014 through December 31, 2018
Name:	LIANG-SHIH FAN
Title:	Professor (The C. John Easton Professorship in Engineering)
College:	Engineering
Term:	July 1, 2013 through June 30, 2018
Name:	MICHELLE L. JONES
Title:	Associate Professor (The D.C. Kiplinger Chair in Floriculture)
College:	Food, Agricultural, and Environmental Sciences
Term:	October 1, 2013 through September 30, 2018
Name:	LAURENCE V. MADDEN
Title:	Professor (The Professorship in Plant Protection)
College:	Food, Agricultural, and Environmental Sciences
Term:	October 1, 2013 through September 30, 2018

(See Appendix X for background information, page 242.)

DEGREES AND CERTIFICATES

Resolution No. 2014-20

Synopsis: Approval of Degrees and Certificates for autumn semester, is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the degrees and certificates to be conferred on December 15, 2013, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

(See Appendix XI for background information, page 244.)

HONORARY DEGREE

Resolution No. 2014-21

Synopsis: The awarding of an honorary degree is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees the awarding of an honorary degree as listed below:

November 8, 2013 meeting, Board of Trustees

Barry Bloom

Doctor of Science

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the above honorary degree be awarded in accordance with the recommendation at a time convenient to the University and the recipient.

(See Appendix XII for background information, page 297.)

**APPROVAL TO CHANGE THE NAME OF THE DEPARTMENT OF
PSYCHIATRY TO THE DEPARTMENT OF PSYCHIATRY AND
BEHAVIORAL HEALTH IN THE COLLEGE OF MEDICINE**

Resolution No. 2014-22

Synopsis: Approval to change the name of the Department of Psychiatry to the Department of Psychiatry and Behavioral Health in the College of Medicine, is proposed.

WHEREAS the Department of Psychiatry is inter-professional in nature and includes psychiatrists and other professionals, therefore the new title better reflects the composition of the faculty, and acknowledges the branch of medicine (psychiatry) being taught/practiced; and

WHEREAS the departments hospital service line is OSU Harding Behavioral Health and so the new hospital/department name aligns with the service line title; and

WHEREAS a national survey of departments reveals widespread use of the word "behavior" in some format; and

WHEREAS the proposal was approved by the College of Medicine, and has received concurrence from related academic units; and

WHEREAS the proposal was reviewed and approved by the Council on Academic Affairs at its meeting on September 18, 2013; and

WHEREAS the proposal was reviewed and approved by the University Senate at its meeting on October 3, 2013:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the proposal to change the name of the Department of Psychiatry to the Department of Psychiatry and Behavioral Health in the College of Medicine.

**APPROVAL TO ESTABLISH THE CENTER FOR REGENERATIVE
MEDICINE AND CELL-BASED THERAPIES IN THE COLLEGE OF MEDICINE**

Resolution No. 2014-23

Synopsis: Approval to establish the Center for Regenerative Medicine and Cell-Based Therapies in the College of Medicine, is proposed.

WHEREAS in response to aging and disease that lead to tissue and organ failure, regenerative medicine is the process of creating living, functional tissues to repair or replace this lost function; and

November 8, 2013 meeting, Board of Trustees

WHEREAS at The Ohio State University this field is currently fragmented across multiple programs, departments, and colleges, with no one unifying approach, and the University is significantly behind nationally and internationally in this field; and

WHEREAS a Center for Regenerative Medicine and Cell-Based Therapies will create an inter-college forum for faculty and students to participate and collaborate in this field of study; and the 117 faculty currently with membership come from seven different colleges; and

WHEREAS the proposed structure will be organized around four key priority areas: cell-based therapies; imaging; tissue engineering; and wound healing; and will take advantage of five differentiators that this University offers: access to large animal surgical expertise and facilities, and naturally occurring models of disease at the College of Veterinary Medicine; the Wright Center for Imaging; a rapidly expanding comprehensive Wound Center; proximity and partnership with Battelle Memorial Institute; and unique strengths in the Colleges of Engineering, Dentistry, and Arts and Sciences; and

WHEREAS the proposal fulfills the guidelines for the establishment and review of centers/institutes, including a strong rationale, an appropriate organizational structure for implementation, and the initial resources for its implementation and continuation; and

WHEREAS following a review by a subcommittee that included members of the University Research Council, the proposal was reviewed and approved by the Council on Academic Affairs at its meeting on June 19, 2013; and

WHEREAS the proposal was reviewed and approved by the University Senate at its meeting on October 3, 2013:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the proposal to establish the Center for Regenerative Medicine and Cell-Based Therapies in the College of Medicine.

**APPROVAL TO ESTABLISH A DOCTOR OF EDUCATION (EdD), KINESIOLOGY
PROGRAM IN THE COLLEGE OF EDUCATION AND HUMAN ECOLOGY**

Resolution No. 2014-24

Synopsis: Approval to establish a Doctor of Education (EdD), Kinesiology program in the College of Education and Human Ecology, is proposed.

WHEREAS in response to a 2010-11 call from the dean of the College of Education and Human Ecology to review academic programs in the context of restructuring, with regard to both program affiliation and semester conversion; and the review should be done in light of national trends and evidence based practices; and

WHEREAS research on Physical Education Teacher Education reveals that the demand for teacher educators exceeds supply because the PhD, with its strong focus on conducting research, does not provide sufficient time in the curriculum for students to acquire the necessary knowledge and experience to be an effective teacher educator; and

WHEREAS the University's Graduate School, in 2008, as part of its institution-wide review of doctoral programs, strongly suggested that the EdD be considered the appropriate degree for teaching-oriented doctoral students; and this new degree will replace the long-established PhD with its Physical Education specialization, and run parallel with the new PhD program with its research-intensive orientation; and

November 8, 2013 meeting, Board of Trustees

WHEREAS the program will be housed in the kinesiology unit of the Department of Human Sciences; goals for the program have been established; the curriculum has been developed and outlined in detail; prospective enrollments have been projected; no additional facilities or staff are required; and there are no projected additional costs; and

WHEREAS the proposal was reviewed in detail and approved by the Graduate School Curriculum Committee, and then by the Graduate Council; and

WHEREAS the proposal was reviewed and approved by the Council on Academic Affairs at its meeting on June 19, 2013; and

WHEREAS the proposal was reviewed and approved by the University Senate at its meeting on October 3, 2013:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the proposal to establish the Doctor of Education (EdD), Kinesiology in the College of Education and Human Ecology.

**APPROVAL TO ESTABLISH A MASTER OF APPLIED CLINICAL
AND PRECLINICAL RESEARCH DEGREE PROGRAM IN THE
COLLEGES OF NURSING, PHARMACY, AND MEDICINE**

Resolution No. 2014-25

Synopsis: Approval to establish a Master of Applied Clinical and Preclinical Research Degree Program in the Colleges of Nursing, Pharmacy, and Medicine, is proposed.

WHEREAS this online program will educate graduates to be successful managers, regulators, and research team members involved in both clinical and preclinical research; and

WHEREAS its specializations: clinical research management, regulatory affairs, safety pharmacology, and clinical pharmacology, will prepare highly qualified research professionals for numerous research careers in healthcare, the pharmaceutical industry, and government regulatory agencies; and

WHEREAS the proposal represents a strong collaborative, cross-college effort by the Colleges of Nursing, Pharmacy, and Medicine; and

WHEREAS the proposal was reviewed by the Office of Distance Education and eLearning, meeting the standards for distance education at the University; and

WHEREAS the proposal was reviewed and approved by the Graduate School on July 12, 2013; and

WHEREAS the proposal was reviewed and approved by the Council on Academic Affairs at its meeting on September 18, 2013; and

WHEREAS the proposal was reviewed and approved by the University Senate at its meeting on October 3, 2013:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the proposal to establish the Master of Applied Clinical and Preclinical Research Degree Program in the Colleges of Nursing, Pharmacy, and Medicine.

**AMENDMENT OF APPOINTING AUTHORITY AND DELEGATION
OF AUTHORITY FOR THE ADMINISTRATION OF CLASSIFIED
CIVIL SERVICE STAFF AND COLLECTIVE BARGAINING**

Resolution No. 2014-26

Synopsis: Authorization to amend the designation of the Vice President for Human Resources as the University's Appointing Authority for all personnel issues related to the University's Classified Civil Service staff and law enforcement officers and/or peace officers, is proposed.

WHEREAS Resolution 2011-69, adopted by the Board of Trustees in April 2011, designates the Vice President for Human Resources as the University's Appointing Authority for classified civil service staff and collective bargaining; and

WHEREAS in accordance with Section 124.14(F) of the Ohio Revised Code, the Board of Trustees shall carry out all matters of governance involving the officers and employees of the University, including employees in the Classified Civil Service; and

WHEREAS the Board of Trustees desires to make clear its delegation of authority to the highest administrative official directly overseeing the Office of Human Resources of all rights, powers, and authority as the University's Appointing Authority, to include any and all authority required for the administration of our Classified Civil Service staff and collective bargaining, and to allow the highest administrative official directly overseeing the Office of Human Resources to further delegate all such authority to the senior staff of the Office of Human Resources:

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the President, and pursuant to Chapter 3335 of the Ohio Revised Code, the Board of Trustees hereby delegates and assigns the highest administrative official directly overseeing the Office of Human Resources to be the University's Appointing Authority for Classified Civil Service staff in accordance with the *University Rules for the Classified Civil Service* and the applicable portions of Chapter 124 of the Ohio Revised Code and University law enforcement officers and/or peace officers in accordance with Chapters 109 and 3345 of the Ohio Revised Code; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby delegates and assigns to the University's Appointing Authority full authorization, pursuant to Chapter 4117 of the Ohio Revised Code, to negotiate, ratify, fund, and otherwise administer any and all collective bargaining agreements on behalf of the University; and

BE IT FURTHER RESOLVED, That the highest administrative official directly overseeing the Office of Human Resources may further delegate the Appointing Authority for University Classified Civil Service staff and law enforcement officers and/or peace officers to the senior staff of the Office of Human Resources; and

BE IT FURTHER RESOLVED, That the highest administrative official directly overseeing the Office of Human Resources shall report to the Board of Trustees from time to time, as the highest administrative official directly overseeing the Office of Human Resources deems appropriate or as the Board requests, on actions taken pursuant to this resolution, effective immediately.

UNIVERSITY FOUNDATION REPORT

Resolution No. 2014-27

Synopsis: Approval of the University Foundation Report as of September 30, 2013, is proposed.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Sylvan G. Frank Chair Fund in Pharmaceuticals and Drug Delivery Systems and The Mildred "Migg" Caulkins Urban Visiting Faculty Endowment Fund, the establishment of 14 (fourteen) named endowed funds; the revision of six (6) named endowed funds; and the closure of two (2) funds:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves The Ohio State University Foundation Report as of September 30, 2013.

(See Appendix XIII for background information, page 298.)

NAMING OF MULTIPLE SPACES

Resolution No. 2014-28

Synopsis: Approval for the naming of rooms A100 and A110 in the Physical Activities & Education Services (PAES) building, located at 305 West 17th Avenue in the College of Education and Human Ecology (EHE) on the Columbus campus, as The Joan E. Gritzmacher Student Service Center (A100) and the Flo Tooke Student Computer Lab (A110), is proposed.

WHEREAS the EHE undergraduate student service center located in room A100 in the PAES building provides academic counseling from orientation to graduation for thousands of students, helping them identify their educational goals and create academic plans consistent with their goals; and

WHEREAS an EHE student computer lab located in room A110 in the PAES building is equipped with Windows and Macintosh computers, a variety of peripheral equipment, and software for word processing, desktop publishing, spreadsheet usage, e-mailing, and web browsing, to ensure that EHE students have access to technologies for course work that requires current computer hardware and software, and internet access; and

WHEREAS Flo Tooke has provided significant contributions to EHE to establish endowed funds to provide permanent funding sources for the college including: *The Flo Tooke Endowed Fund for Family and Consumer Sciences Education Program*, *The Joan E. Gritzmacher Endowed Fund for Family and Consumer Sciences Education Scholarship*, *The Joan E. Gritzmacher Endowed Fund for Family and Consumer Sciences Education*, *The Joan E. Gritzmacher Student Services Center Endowed Fund*, and *The Flo Tooke Student Computer Lab Endowed Fund*.

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, that the aforementioned

November 8, 2013 meeting, Board of Trustees

rooms, A100 and A110, in the PAES building shall be named The Joan E. Gritzmacher Student Service Center (A100) and The Flo Tooke Student Computer Lab (A110).

ADOPTION OF A NEW NAMING POLICY

Resolution No. 2014-29

Synopsis: Adoption of a new naming policy in its entirety, is proposed.

WHEREAS academic entities and physical spaces shall be named by the Board of Trustees following recommendations submitted by the President and the President's Cabinet; and

WHEREAS it is desirable to specify the procedures by which naming requests are submitted for consideration; and

WHEREAS the naming procedures will be more systematic and inclusive of the views of the University community; and

WHEREAS the President, the President's Cabinet, the Senior Vice President for Advancement, the Gift Acceptance Committee, and other involved groups have reviewed and approved the attached naming policy:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the procedures for submitting and processing naming requests as described in the attached document as of November 8, 2013.

(See Appendix XIV for background information, page 324.)

AUTHORIZATION FOR ESTABLISHMENT OF A NEW UNIVERSITY AFFILIATE: THE AMERICAN LIGHTWEIGHT MATERIALS MANUFACTURING INNOVATION INSTITUTE, A MICHIGAN NOT FOR PROFIT CORPORATION

Resolution No. 2014-30

Synopsis: Authorization to establish a new affiliate to facilitate The Ohio State University's participation in the American Lightweight Materials Manufacturing Innovation Initiative (ALMMII), a US Navy competitive procurement aligned with the National Network for Manufacturing Innovation, is proposed.

WHEREAS The Ohio State University has teamed with Edison Welding Institute (EWI) and the University of Michigan (UM) to pursue this contract and to serve as the Founding Members of ALMMII; and

WHEREAS The Navy contract is worth \$70 million over five years, with a minimum 1:1 match requirement. The Navy also requires that an independent not-for-profit operate this unique government/industry/university collaboration; and

WHEREAS In addition to Ohio State, UM and EWI, the ALMMII Team includes 45 firms, 17 non-industry members and key support from the states of Ohio and Michigan. The ALMMII Team's proposal was submitted to the Office of Naval Research on October 20, 2013; and

November 8, 2013 meeting, Board of Trustees

WHEREAS Ohio State, UM, EWI will have seats on the ALMMII Board of Directors and will take the lead in nominating members to the Board. Former Secretary of the Navy, Donald Winter, has agreed to serve as the Chair of the ALMMII Board of Directors; and

WHEREAS the Board of Trustees adopted the Policy on Affiliated Entities in June 2008 to provide a uniform framework for the establishment and operation of separate entities that are closely affiliated with The Ohio State University (hereinafter "Ohio State" and/or "University"), ensure that such entities serve the best interests of the University, and provide for continuing appropriate oversight by the University and the Board; and

WHEREAS the President and the Provost have recommended that a new affiliate, ALMMII, a Michigan not for profit corporation, as more fully described in the accompanying materials, be established to accomplish the following project objectives: (1) ensure world leadership in the application of innovative lightweight metal production to government and commercial applications, (2) provide the Office of Naval Research with a collaborative partner able to advance the design, validation, and application of such materials to quick reaction projects as well as leap ahead innovations, (3) further enhance the national recognition of Ohio State, EWI, and the University of Michigan for advanced manufacturing, and (4) educate the workforce of the future in lightweight materials:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby authorizes the establishment of the affiliated entity, ALMMII, and authorizes and directs the President and/or Senior Vice President for Business and Finance, in consultation with other University officials as appropriate, to perform such actions and execute such documents as may be necessary or desirable to effect the establishment of this entity; and

BE IT FURTHER RESOLVED, That in accordance with the Policy on Affiliated Entities, the Dean of the College of Engineering is hereby designated as the senior University official charged with oversight of this entity and that ALMMII shall report periodically to the University and Board of Trustees through the designated senior oversight official; and

BE IT FURTHER RESOLVED, That the relationship between the University and ALMMII shall be memorialized through a memorandum of agreement and that the entity shall operate in accordance with the Policy on Affiliated Entities, the memorandum of agreement, and the entity's approved business plan; and

BE IT FURTHER RESOLVED, That as appropriate and as directed, Trustees, officers, and employees of The Ohio State University are hereby authorized, designated, and directed to serve as directors, managers, officers, employees, and agents of ALMMII, representing the University in such capacities as part of their official duties and responsibilities to the University and entitling them to any immunity, insurance, indemnity, and representation to which Trustees, officers, and employees of the University now are, or hereafter may become, entitled.

(See Appendix XV for background information, page 329.)

**ACCEPTANCE OF GIFT OF REAL PROPERTY AND
APPROVAL OF SALE OF REAL PROPERTY**

Resolution No. 2014-31

**387+/- ACRES OF UNIMPROVED LAND
Pickaway County, Ohio**

November 8, 2013 meeting, Board of Trustees

Synopsis: Authorization to accept the gift of approximately 387 acres of unimproved real property in Pickaway County, Ohio and to negotiate the sale of property under terms and conditions acceptable to the University, is proposed.

WHEREAS the gift originated in the estate of Arthur Winfough, Jr. and has been gifted to the College of Food, Agricultural, and Environmental Sciences of The Ohio State University in memorial of Arthur Winfough, Jr.; and

WHEREAS this property has been appraised at values of \$2,600,000 and the appropriate University offices have determined that acceptance of this gift, and immediate sale is in the best interest of the University; and

WHEREAS proceeds from the sale will be used for an endowed scholarship for Pickaway County, support for Extension and 4-H programming, and to support planning for and construction of new facilities and/or renovation of existing facilities for the College of Food, Agricultural, and Environmental Sciences:

NOW THEREFORE

BE IT RESOLVED, That this property be accepted as a gift to The Ohio State University from the estate of Arthur Winfough, Jr., and that the President and/or Senior Vice President for Business and Finance be authorized to acquire title to this property in the name of the Board of Trustees of The Ohio State University, upon such terms and conditions deemed to be in the best interest of the University; and

BE IT FURTHER RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to sell property containing approximately 387 acres, located in Pickaway County, Ohio, upon such terms and conditions deemed to be in the best interest of the University.

(See Appendix XVI for background information, page 336.)

SALE OF REAL ESTATE

Resolution No. 2014-32

Harding Hospital Property, 45.393 Acres 445 East Dublin Granville Road, Worthington, Ohio

Synopsis: Authorization to sell property owned by the State of Ohio for the benefit of The Ohio State University, consisting of approximately 45.393 acres located at 445 East Dublin Granville Road, Worthington, Ohio, is proposed.

WHEREAS this property was acquired when the Harding Hospital was integrated into The Ohio State University Medical Center; and

WHEREAS having been declared excess to the University's immediate and long-term needs and no longer serving the mission of The Ohio State University Wexner Medical Center, the property is considered a disposable asset; and

WHEREAS the appropriate University offices have determined that the sale of this property is in the best interest of the University; and

WHEREAS Step by Step Academy, Inc., an Ohio not-for-profit corporation, a treatment center for children with Autism Spectrum Disorder (ASD) has presented a purchase contact expressing interest in approximately 45.393 acres for a purchase price of \$4,500,000; and

November 8, 2013 meeting, Board of Trustees

WHEREAS legislation will be introduced to authorize the Governor to execute any necessary deeds to convey title to the property from the State of Ohio:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to sell property containing approximately 45.393 acres, located at 445 East Dublin Granville Road, Worthington, Ohio, upon such terms and conditions deemed to be in the best interest of the University.

(See Appendix XVII for background information, page 338.)

**AUTHORIZATION TO ENTER INTO PROFESSIONAL
SERVICES CONTRACTS AND CONSTRUCTION CONTRACTS**

Resolution No. 2014-33

Comprehensive Transportation and Parking Plan
Wilce – Addition and Renovation

Synopsis: Authorization to enter into professional services contacts and construction contracts, as detailed in the attached materials, is proposed.

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into professional services contracts and construction contracts for the following projects:

	Prof. Serv.	Const.	Total Project	
Comprehensive Transportation and Parking Plan	\$0.29M		\$0.29M	General Funds
Wilce – Addition and Renovation	\$0.9M	\$6.6M	\$7.5M	Auxiliary funds

NOW THEREFORE

BE IT RESOLVED That the Board of Trustees hereby approves that the President and/or Senior Vice President for Administration and Planning be authorized to enter into professional services contracts and construction contracts for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XVIII for background information, page 340.)

EASEMENT

Resolution No. 2014-34

COUNTY OF MARION AND THE OHIO DEPARTMENT OF TRANSPORTATION,
COUNTY ROAD 221 EXTENSION, MARION, OHIO 43302

Synopsis: Authorization to grant easements to the County of Marion and the Director of Transportation of the Ohio Department of Transportation for the extension of County

November 8, 2013 meeting, Board of Trustees

Road 221 (University Drive) along the western side of the Marion Campus of The Ohio State University, is proposed.

WHEREAS this project will extend County Road 221 along the length of the campus boundary and provide a new entrance to the Marion campus of The Ohio State University; and

WHEREAS this project will require roadway and temporary construction easements be granted along the length of the campus boundary to the County of Marion and the Director of Transportation of the Ohio Department of Transportation as follows:

- Perpetual roadway easement to the County of Marion of approximately 4.113 acres
- Temporary construction easement to the County of Marion of approximately 14.223 acres
- Perpetual roadway easement to the Director of Transportation of the Ohio Department of Transportation of approximately 0.952 acres; and

WHEREAS in exchange for providing the necessary land for the extension project, the University will receive a new campus entrance drive with appropriate traffic control and signals, roadway storm drainage, signage, and landscaping. In addition the project will construct a multi-purpose pathway with pedestrian lighting along the east side of the new road extension; and

WHEREAS this project was presented and approved by the Board of Trustees in June 2013 (Resolution 2013-112) at which time the Ohio Department of Transportation and the County of Marion intended to construct certain components of the project and only approximate easement acreages were known for the required easements.

WHEREAS as the project planning progressed, the responsibility for the construction and installation of the project components changed, and the acreage amounts for the respective easements changed from those previously presented to the Board. Due to the changes in the project, Physical Planning and Real Estate seeks adoption of this new resolution by the Board:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves that the President and/or Senior Vice President for Business and Finance be authorized to approve and the Ohio Department of Administrative Services be authorized to process appropriate documents and grant easements to the County of Marion and the Ohio Department of Transportation upon such terms and conditions as are in the best interests of the University.

(See Appendix XIX for background information, page 342.)

Mr. Schottenstein:

Thank you Joe. May I have a motion please?

Upon motion of Mr. Jurgensen, seconded by Mr. Gasser, the Board of Trustees adopted the foregoing resolutions with fourteen affirmative votes, cast by Trustees Mr. Porteus, Mr. Gasser, Ms. Krueger, Mr. Shumate, Mr. Smucker, Mr. Kellogg, Dr. Wadsworth, Mr. Jurgensen, Dr. Reid, Mrs. Kass, Judge Marbley, Mr. Ratner, Mr. Brass, and Mr. Schottenstein.

November 8, 2013 meeting, Board of Trustees

Mr. Schottenstein:

Before we adjourn, are there any other comments or things that any of the other trustees would like to bring up. If not, this meeting is adjourned. Our next meeting will take place on Friday, January 31, 2014.

In the meantime, Go Bucks!

Attest:

Robert H. Schottenstein
Chairman

Blake Thompson
Interim Secretary

(APPENDIX VII)

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

~~3335-8-16 Cancellation of elective courses.~~

~~As promptly as possible and appropriate, the office of the university registrar shall report to the dean of the college or director of the school having charge of the department or program concerned all elementary elective courses (those numbered below 300) in which fewer than twelve students are enrolled and all elective advanced undergraduate courses (those numbered 300 and above) in which fewer than eight students are enrolled. The dean or director shall cancel every such course unless the department or program can show adequate reason why it should be given. When such a course is cancelled, the dean or director shall notify the office of the university registrar, who shall insert in the official bulletin a notice of its cancellation. (B/T 7/9/2004, B/T 6/7/2005)~~

3335-8-16 Cancellation of courses.

(A) The chair of a department or director of an instructional unit, in consultation with the dean of the college and with timely notification, may cancel any course that has not enrolled sufficient numbers of students to warrant its offering. That number of students should usually be less than fifteen, but courses enrolling fewer than fifteen may be offered if sufficient resources and programmatic justifications exist. When such a course is cancelled, the dean or director shall notify the office of the university registrar who shall promptly inform all enrolled students and insert notice of its cancellation in the master schedule.

(B) The university registrar will monitor the frequency of course offerings, identify those that have not been offered for three consecutive years, and inform the dean of the appropriate college. The dean and the chair or director of the relevant instructional unit will decide whether to remove that course from the course bulletin prior to the next academic year.

~~3335-8-17 Regulations for the control of course offerings.~~

~~(A) The regulations applicable to classes in the 000, 100, and 200 groups are:~~

~~(1) A course offered only once during the three quarters of the regular academic year which has failed to secure an average enrollment of fifteen for the last two times it was given shall be withdrawn from the catalogue or limited to alternate years.~~

~~(2) A course offered during two quarters of the regular academic year which has failed during the preceding year to secure a total enrollment of forty shall be offered during one quarter only.~~

~~(3) A course offered during three quarters of the regular academic year which has failed during the preceding year to secure a total enrollment of seventy-five shall be withdrawn for one quarter, and, if the total enrollment is less than forty, it shall be withdrawn for two quarters.~~

~~(4) If an elective course during a current quarter fails to secure an enrollment of twelve, it shall be withdrawn for that quarter despite the fact that its record of enrollment during the preceding year permits its listing under paragraph (A)(1), (A)(2), or (A)(3) of this rule. (See rule 3335-8-16 of the Administrative Code.)~~

~~(B) The regulations applicable to classes in the 300, 400, 500, 600, and 700 groups are:~~

~~(1) A course offered only once during the three quarters of the regular academic year which has failed to secure an average enrollment of ten for the last two times it was given shall be withdrawn from the catalogue or limited to alternate years.~~

~~(2) A course offered during two quarters of the regular academic year which has failed during the preceding year to secure a total enrollment of twenty-five shall be offered during one quarter only.~~

~~(3) A course offered during three quarters of the regular academic year which has failed during the preceding year to secure a total enrollment of forty-five shall be withdrawn for one quarter, and if the total enrollment is less than twenty-five, it shall be withdrawn for two quarters.~~

~~(4) If an elective course during a current quarter fails to secure an enrollment of eight, it shall be withdrawn for that quarter despite the fact that its record of enrollment permits its listing under paragraph (A)(1), (A)(2), or (A)(3) of this rule. (See rule 3335-8-16 of the Administrative Code.)~~

~~(C) A course withdrawn or suspended under these rules may be restored by following the procedure for introduction of new courses.—~~

~~(D) This rule does not apply to minor and major research problem courses, to honors courses, or to courses in which special types of instruction or equipment, or limited laboratory facilities, require that, without reference to expense, classes be smaller than those provided for by this rule. All exceptions of these types must be authorized by the council on academic affairs each year.—(E) Courses for which there is inherently a limited demand, but which are essential to the university's program, may be exempted from these regulations, in whole or in part, by the council on academic affairs. Each such course shall be considered annually upon its individual merits.—~~

~~(F) The graduate professional colleges may formulate rules to govern the control of their course offerings, subject to the approval of the council on academic affairs. (B/T 7/9/2004)~~

~~3335-8-18 Standards for number of class sections.—~~

~~The standards to be applied to the formation of class sections in a course are:~~

~~(A) When the registration in a course for a particular quarter is less than twenty-five students, it shall be taught in one section only.—~~

~~(B) When the registration in a course for a particular quarter is less than fifty and more than twenty-five students, it shall be taught in not more than two sections.—~~

~~(C) When the registration in a course for a particular quarter exceeds fifty students, the sections into which it is divided must be so formed that no section has less than twenty students.—~~

~~(D) Where specialized methods of instruction are employed or where there are peculiar difficulties in student schedules, the application of these rules may be modified by the chair of the department and the dean of the college or the director of the school upon approval of the executive vice president and provost.—~~

~~(E) The graduate professional colleges may formulate rules to govern the formation of class sections, subject to the approval of the council on academic affairs. (B/T 4/4/97, B/T 12/4/98, B/T 7/9/2004)~~

(APPENDIX VIII)

The Ohio State University Wexner Medical Center Board

Chapter 3335-93

3335-93-01 The Ohio State University Wexner Medical Center Board.

- (A) The Ohio State University Wexner Medical Center Board ("University Wexner Medical Center Board") shall be the governing body responsible to the Ohio State University Board of Trustees ("University Board of Trustees") for operation, oversight, and coordination of the Ohio State University Wexner Medical Center consisting of the Ohio State University Hospital, Ohio State University Hospital East, Ohio State James Cancer Hospital and Solove Research Institute ("The James"), Ohio State Richard M. Ross Heart Hospital, OSU Harding Hospital, Ohio State University Rehabilitation Services at Dodd Hall; and other such clinical health care enterprises, including without limitation to ambulatory health care facilities, clinics, the faculty group practice, primary and specialty practices, University Wexner Medical Center Signature Programs, and clinical laboratories. The University Wexner Medical Center Board shall be responsible for the development and strategic allocation of resources, planning and delivery of medical services, and such other powers and duties as detailed in rule 3335-93-02 of the Administrative Code, subject to the ultimate authority of the University Board of Trustees.
- (B) The University Wexner Medical Center Board shall be composed of up to fifteen voting members:
 - (1) Up to five members of the University Board of Trustees appointed annually by the Chair of the University Board of Trustees and ratified by the University Board of Trustees;
 - (2) Up to six public members appointed by the Chair of the University Board of Trustees in consultation with the University President and the Chair of the University Board of Trustees Governance Committee and ratified by the University Board of Trustees; and
 - (3) Four ex-officio voting members consisting of:
 - a. The Chair of the University Board of Trustees;
 - b. The University President;
 - c. The Senior Vice President for Health Sciences; and
 - d. The University Chief Financial Officer.
- (C) The University Wexner Medical Center Board shall also include the following ex-officio nonvoting members:
 - (1) The Dean of the College of Medicine;
 - (2) The Chief Executive Officer of the University Faculty Group Practice; and,
 - (3) One Chief Executive Officer or Executive Director of an Ohio State University Wexner Medical Center hospital on a rotating basis, for a two-year term, appointed by the Chair of the University Board of Trustees and ratified by the University Board of Trustees.

- (D) The selection criteria for public members shall ensure that the University Wexner Medical Center Board membership will include persons with a broad array of skill sets, perspectives, backgrounds, including knowledge in health care delivery, sophisticated business expertise, prior board service, and/or persons who can assist the medical center in its outreach to and relationships with the public, communities, and patients served, and governmental entities to ensure optimal operations and advancement of the University Wexner Medical Center's strategic mission, vision, and goals. Membership shall be national in scope and the selection processes shall incorporate the diversity policies of the University.
- (E) The term of office for public members shall be three years, except that the terms of the initial members shall be staggered, with three year, two year, and one year terms to ensure that no more than one-third of the public members' terms will expire within a given year. No public member shall serve more than two consecutive terms and/or six consecutive years.

3335-93-02 Powers and duties.

The University Board of Trustees retains its ultimate sovereign power and authority over and fiduciary responsibility for ~~the determination of policy for fiscal health, personnel policies, and the definition of the mission for the all aspects of the mission and operations of the~~ University Wexner Medical Center, Health Sciences colleges, and clinical health care enterprises.

Under the ultimate authority of the University Board of Trustees and consistent with Ohio law, the University Board of Trustees authorizes and designates the University Wexner Medical Center Board to act as ~~the a~~ governing body on behalf of the University for certain quality and patient care matters, ~~including, but not limited to, licensing, accreditation, compliance, quality of medical services and related purposes~~ for all of the hospitals and clinics of the University. In accordance with that ~~authority and~~ responsibility, and as authorized by the University Board of Trustees, and within the University Board of Trustees ~~defined and~~ approved guidelines, the University Wexner Medical Center Board will be responsible for the following:

- (A) Assuring the quality of patient care throughout the University Wexner Medical Center, including the planning and delivery of patient services and formation of quality assessments, improvement mechanisms and monitoring the achievement of quality standards and patient safety goals;
- (B) Oversight of the accreditation and licensure process; and
- (C) Approval of clinical privileging forms, medical and dental staff appointments, clinical privileges, medical staff operations, including the approval, adoption, and amendment of medical staff bylaws and rules and regulations, and the conducting of peer review and professional review actions for medical staff and credentialed providers within University Board of Trustees-defined and approved parameters.
- ~~(D.) — Monitoring and assisting the University Wexner Medical Center in its relationships with the public, affected communities, governmental entities, and public and private organizations.~~

Any action taken by the Board pursuant to the powers and duties as defined in Section 3335-93-02(A) through (C) shall be taken only by the voting, non-public members and approved by majority vote thereof.

In addition, in accordance with that authority and responsibility authorized by the University Board of Trustees, and consistent with Ohio law, the University Wexner Medical Center Board also shall serve in a consultative role and shall be responsible for, subject to the review and approval of the University Board of Trustees, the following:

- (D) ~~The Making recommendations to the University Board of Trustees, University President, and Senior Vice President for Health Sciences regarding the development and strategic allocations of resources of the University Wexner Medical Center, including operations, fiscal health, space and facilities management and utilization, personnel, safety and security, and technology as approved or adopted by the University Board of Trustees, and making recommendations to the University Board of Trustees, University President, and Senior Vice President for Health Sciences;~~
- (E) Oversight ~~and management~~ of extramural affiliations, partnerships, operating agreements, and strategic business opportunities as approved by the University Board of Trustees, with regard to the University Wexner Medical Center and its affiliated entities;
- (F) Upon recommendation by the medical staff of university hospitals or the medical staff of The James, approval of medical staff bylaws amendments and recommendation thereof to the University Board of Trustees;
- (G) ~~Approval~~ Making recommendations for approval to the University Board of Trustees of the purpose and governance documents of any organization established as an auxiliary service organization to the University Wexner Medical Center;
- (H) Monitoring and assisting the University Wexner Medical Center in its relationships with the public, affected communities, governmental entities, and public and private organizations;
- (I) Monitoring the University Wexner Medical Center integrity and compliance programs as adopted by the University Board of Trustees; and
- (J) Reviewing strategic plans, capital and operating budgets of the University Wexner Medical Center, and making recommendations for approval to the University Board of Trustees, University President, and Senior Vice President for Health Sciences.

Subject to the ultimate authority of the University Board of Trustees, the University Wexner Medical Center Board will serve in an advisory role to the University Board of Trustees, University President, and Senior Vice President for Health Sciences, with regard to the following areas of operation of the University Wexner Medical Center:

- (K) Providing general advice and guidance to the University Board of Trustees, University President, and Senior Vice President for Health Sciences regarding extramural affiliations, operating agreements and other strategic business opportunities of the University Wexner Medical Center; and
- ~~(L.) — Providing general advice and guidance to the University Board of Trustees, University President, and the Senior Vice President for Health Sciences regarding the development and strategic allocation of University Wexner Medical Center resources; and~~
- (L) Advising the University Board of Trustees, University President, and Senior Vice President for Health Sciences regarding strategic aspects the University's education and research programs in the Health Sciences colleges.

3335-93-03 Relationship of the University Wexner Medical Center Board to the Health Sciences Academic Programs.

The Health Sciences schools and colleges of the University carry out a significant portion of their educational and research activity in facilities of the University Wexner Medical

Center. The University Board of Trustees shall have exclusive governing authority over the academic and research programs of the medical center, including the college of medicine, the planning, administration, and operations of the health sciences schools and colleges and all other educational and research institutes, centers, and programs. The University Wexner Medical Center Board shall lend its best efforts to assure that the programs of the health sciences colleges are effectively supported in collaboration with the medical center's patient care programs. The Senior Vice President for Health Sciences shall be charged with maintaining an effective liaison between the Health Sciences colleges and the University Wexner Medical Center Board to assure excellence in both academic and patient care programs.

3335-93-04 Accountability and Reporting.

- (A) To ensure that the University Board of Trustees meets its governance obligations under all applicable laws and regulations, the University Wexner Medical Center Board shall be accountable to the University Board of Trustees.
- (1) ~~The Chair of the University Wexner Medical Center Board or his or her designee~~ The Chair of the University Board of Trustees shall appoint one University trustee, who also has been appointed to the University Wexner Medical Center Board, as the lead trustee and that lead trustee shall provide a summary report of its ~~the~~ activities and actions taken by the University Wexner Medical Center Board at each regular meeting of the University Board of Trustees.
- (2) ~~The Chair of the University Wexner Medical Center Board~~ The lead trustee shall report annually also to the University Board of Trustees or appropriate Board committee on the following topics:
 - a) Annual Patient Safety and Quality Report;
 - b) Annual Compliance Report; and
 - c) Annual Financial Report.

3335-93-05 Meetings and Notice.

- (A) **Board Year.** The Board Year, including Board member appointments and Board officer terms, shall be from May 14 to May 13 of each year to coincide with the terms of membership of the University Board of Trustees as articulated in section 3335.02 of the Ohio Revised Code.
- (B) **Regular meetings.** Regular meetings of the University Wexner Medical Center Board shall be held at least five times per year on a schedule established by the University Board of Trustees. The regular meetings shall be set and publically announced and/or at such other time or place as may be announced by the Chair.
- (C) **Special meetings.** Special meetings may be called at the discretion of the Chair, the University President, or the Chair of the Board of Trustees, and shall be called by the Chair at the request of three members of the University Wexner Medical Center Board, provided that notice of any special meeting shall be given in accordance with Ohio law.
- (D) Meetings of the University Wexner Medical Center Board shall be conducted in accordance with the state laws of Ohio and open meetings laws, including, but not limited to, the production and maintenance of minutes for all proceedings of the University Wexner Medical Center Board.

November 8, 2013 meeting, Board of Trustees

- (E) Except as otherwise specified in these bylaws, all meetings of the University Wexner Medical Center Board and its committees shall be conducted in accordance with the latest revision of "Robert's Rules of Order."

3335-93-06 Quorum.

A majority of voting members, including at least three University Trustees, shall constitute a quorum for the conducting of business at any meeting of the University Wexner Medical Center Board. If quorum is present, a majority vote of those members present and voting, subject to these Bylaws, shall be required for approval of actions by the University Wexner Medical Center Board.

3335-93-07 Vacancies.

Whenever a vacancy occurs on the University Wexner Medical Center Board, the Chair of the University Wexner Medical Center Board shall immediately notify the Chair of the University Board of Trustees and the University President so that the University Board of Trustees or the appropriate appointing authority identified in 3335-93-01(B) of the Administrative Code may appoint a new member as soon as possible to fill the unexpired term.

3335-93-08 Removal.

- (A) The University Wexner Medical Center Board Chair, in consultation with the Chair of the University Board of Trustees, the Chair of the University Board of Trustees Governance Committee, and the University President, may recommend to the University Board of Trustees that a public member of the University Wexner Medical Center Board be removed or suspended. The University Board of Trustees has sole authority to appoint and remove public members of the University Wexner Medical Center Board.

3335-93-09 Indemnification of University Wexner Medical Center Board members.

Members of the University Wexner Medical Center Board shall be entitled to legal defense and indemnification against any claims or liabilities which might arise from the performance of their duties on behalf of the University Wexner Medical Center Board to the full extent permitted by Ohio law.

3335-93-10 Compensation of University Wexner Medical Center Board and board committee members.

No University Wexner Medical Center Board member shall receive compensation for services rendered in the capacity as a board member. However, nothing herein shall be construed to preclude any board member or committee member from receiving reimbursement for actual expenses incurred in the course of such service.

3335-93-11 Confidentiality and conflicts of interest.

In addition to any applicable restrictions or obligations set forth in Chapter 102, Sections 2921.42 and 2921.43 of the Revised Code, which may apply to University Trustees and ex-officio members of the University Wexner Medical Center Board as employees of the University, all members of the University Wexner Medical Center Board, including public members and the appointed members of any and all Board committees have a duty of loyalty and fidelity to the University, and they must govern their affairs honestly, exercising their best care, skill and judgment for the benefit of the University so as to avoid conflicts of interest and the appearance of impropriety.

Members of the University Wexner Medical Center Board and its committees shall disclose to the Chair of the University Wexner Medical Center Board and the University

November 8, 2013 meeting, Board of Trustees

General Counsel any situation wherein such member has a conflict of interest that could possibly cause that member to act in other than the best interest of the University. In any such situation the member shall abstain from acquiring any information developed by the University Wexner Medical Center Board and from participating in any discussions or voting related to such situation.

All members of the University Wexner Medical Center Board and its committees shall keep confidential all sensitive information of every kind including the strategic goals of groups, entities or subdivisions within the University Wexner Medical Center to the extent permitted by law. Members of the board and its committees also shall abide by all confidentiality and conflict of interest policies and programs adopted by the University Board of Trustees from time to time.

The University Wexner Medical Center Board shall develop and periodically review a statement of expectations, consistent with the University Board of Trustees' statement of expectations, which shall address comportment among board members, with the University President, Senior Vice President for Health Sciences and internal constituents, and with external constituents regarding such topics as behavior, confidentiality, participation, civility, loyalty, conflicts of interest, and compliance with board expectations, bylaws, University policies, rules, and state and federal law.

Chapter 3335-95

OFFICERS OF THE BOARD

3335-95-01 Officers of the Board.

The officers of the University Wexner Medical Center Board shall consist of a chair and such other officers as the board may deem advisable.

3335-95-02 Chair.

The Chair shall be selected among the voting members of the University Wexner Medical Center Board and shall be appointed by the Chair of the University Board of Trustees, in consultation with the University President, and ratified by the University Board of Trustees. The Chair shall be appointed for a two-year term, non-renewable and have specific skills and qualifications including, but not limited to, prior experience leading a board and demonstrated experience in business management. The Chair of the University Wexner Medical Center Board shall preside at all meetings of the board.

Chapter 3335-97

COMMITTEES

3335-97-01 University Wexner Medical Center Board Standing Committees.

The University Wexner Medical Center Board shall approve the appointment of a finance committee and a quality and professional affairs committee. The Chair of the University Wexner Medical Center Board shall appoint the members of the board's committees. The chair of each committee of the University Wexner Medical Center Board shall be selected from the voting members of the University Wexner Medical Center Board. The Board or the Chair of the Board may designate guidelines for the selection and participation of non-trustee members of committees.

3335-97-02 Finance Committee.

- (A) **Responsibilities.** The Finance Committee shall review and evaluate the financial results, plans, and audits of the University Wexner Medical Center and its component entities for the purpose of assessing the overall financial risks and capacities of the University Wexner Medical Center and the congruity of the financial management, plans and objectives of the University Wexner Medical Center. The committee shall be responsible for: monitoring financial performance including achievement of financial goals and targets approved by the University Wexner Medical Center Board and University Board of Trustees; reviewing and recommendation of operating and capital budgets to the University Wexner Medical Center Board and the University Board of Trustees; advising on the acquisition or sale of property; construction, use, and allocation of physical space and facilities and technology; advising on current and future strategic business opportunities, including, but not limited to, affiliations, partnerships, mergers, acquisitions, and other business ventures; and other responsibilities as assigned by the Chair of the University Wexner Medical Center Board.
- (B) **Composition.** The Finance Committee shall be composed of no fewer than five voting members of the University Wexner Medical Center Board, with at least three members being University Trustees; the University Chief Financial Officer; and such other members as determined by the Chair of the University Wexner Medical Center Board.
- (C) **Meetings.** The committee shall meet at the call of the Chairperson of the Committee, but not less than quarterly. A majority of the voting members of the committee shall constitute a quorum. Meetings shall be conducted in accordance with the state laws of Ohio and open meetings laws.

3335-97-03 Quality and Professional Affairs Committee.

- (A) **Responsibilities.** The Quality and Professional Affairs Committee shall be responsible for the following specific duties:
 - (1) Reviewing and evaluating the patient safety and quality improvement programs of the University Wexner Medical Center;
 - (2) Overseeing all patient care activity in all facilities that are a part of the University Wexner Medical Center, including, but not limited to, the hospitals, clinics, ambulatory care facilities, and physicians' office facilities;
 - (3) Monitoring quality assurance performance in accordance with the standards set by the University Wexner Medical Center;
 - (4) Monitoring the achievement of accreditation and licensure requirements;
 - (5) Reviewing and recommending to the University Wexner Medical Center Board changes to the medical staff bylaws and medical staff rules and regulations;
 - (6) Reviewing and approving clinical privilege forms, membership and granting appropriate clinical privileges for the credentialing of practitioners recommended for membership and clinical privileges by the university hospitals medical staff administrative committee and The James medical staff administrative committee;
 - (7) Reviewing and approving membership and granting appropriate clinical privileges for the expedited credentialing of such practitioners that are

eligible by satisfying minimum approved criteria as determined by the University Wexner Medical Center Board and are recommended for membership and clinical privileges by the university hospitals medical staff administrative committee and The James medical staff administrative committee;

- (8) Reviewing and approving reinstatement of clinical privileges for a practitioner after a leave of absence from clinical practice;
 - (9) Conducting peer review activities and recommending professional review actions to the University Wexner Medical Center Board;
 - (10) Reviewing and resolving any petitions by the medical staffs for amendments to any rule, regulation or policy presented by the chief of staff on behalf of the medical staff pursuant to the Medical Staff Bylaws and communicating such resolutions to the university hospitals medical staff administrative committee and The James medical staff administrative committee for further dissemination to the medical staffs; and
 - (11) Such other responsibilities as assigned by the Chair of the University Wexner Medical Center Board.
- (B) **Composition.** The committee shall consist of: no fewer than four voting members of the University Wexner Medical Center Board, appointed annually by the Chair of the University Wexner Medical Center Board, one of whom shall be appointed as chair of the committee; The Chief Medical Officer of the Medical Center; the Director of Medical Affairs of The James; the Medical Director of Credentialing for The James; the Chief of the Medical Staff of the University Hospitals; the Chief of the Medical Staff of The James; and the Associate Dean of Graduate Medical Education shall serve as ex-officio, voting members. Such other members as may be appointed by the Chair of the University Wexner Medical Center Board, in consultation with the Chair of the Quality and Professional Affairs Committee.
- (C) **Review and Recommendation.** The chief medical officer of the medical center and the chief of the medical staff of university hospitals shall present and make recommendations to the Quality and Professional Affairs Committee only with respect to those actions involving the university hospitals; and The director of medical affairs of The James; the medical director of credentialing for The James and chief of the medical staff of The James shall present and make recommendations to the Quality and Professional Affairs Committee only with respect to those actions involving The James.
- (D) **Voting.** With respect to items coming before the quality and professional affairs committee as detailed in paragraph (A) of this rule, at least two (2) voting non-public members of the University Wexner Medical Center Board must be present. Any action taken by this Committee pursuant to the responsibilities as defined in Section 3335-97-03(A)(1) through (11) shall be taken only by the voting, non-public members and approved by a majority vote thereof.
- (E) **Meetings.** The committee shall meet monthly or at the call of the Chair of the Committee and shall advise the University Wexner Medical Center Board of its activities regularly. The committee shall act on behalf of the University Wexner Medical Center Board in order to maintain the continuity of operations of the hospitals of the Ohio State University and the University Hospitals and The James medical staffs; to review and to approve medical staff membership and to grant appropriate clinical privileges for practitioners in accordance with applicable laws, accreditation requirements, bylaws and rules established by the University Board of Trustees, University Wexner Medical Center Board and University

November 8, 2013 meeting, Board of Trustees

Hospitals and The James medical staffs. Meetings shall be conducted in accordance with the state laws of Ohio and open meetings laws.

3335-97-04 University Wexner Medical Center Board Special or Ad-Hoc Committees.

- (A) The University Wexner Medical Center Board may establish special or ad-hoc committee as needed upon the approval of the University Board of Trustees.

November 8, 2013 meeting, Board of Trustees

(APPENDIX IX)



THE OHIO STATE UNIVERSITY

PRESIDENTIAL PROFILE

Ohio State is a dynamic community of diverse resources,
where opportunity thrives and where individuals transform
themselves and the world.



The Ohio State University's vision is to be among the world's preeminent public comprehensive universities, solving problems of worldwide significance.

The university encompasses hundreds of degree programs, research centers, and interdisciplinary initiatives; a major medical center integrated with the main campus; championship athletic teams; a vibrant student and cultural life; five regional campuses; extension offices throughout the state; two international gateways; and a long history of community engagement. This breadth gives us unparalleled capacity to educate, to build cross-disciplinary research teams, and to address complex issues.

Our vision rests on our land-grant mission and our status as Ohio's flagship public university. The Ohio State University exists to advance the well-being of the people of Ohio and the global community through the creation and dissemination of knowledge. As one of the nation's leading public universities, we seek to expand human understanding, educate first-class problem solvers, apply original research to pressing problems, from the local to the global, and assure access to higher education.

The university is on a marked upward trajectory as we pursue our vision. Our leaders have developed a bold strategic framework that builds on our comprehensiveness, our success in stimulating collaboration across disciplines, and the strength of our land-grant heritage. Our strategic plan includes a commitment to ongoing assessment and adaptation to change. We enjoy a strong financial base and exceptional support from our alumni, the Ohio legislature, business and community leaders, and citizens of Ohio. The university's current financial position will allow the next president to set priorities and implement major initiatives.

Most important, our vision rests on our distinctive culture.

At The Ohio State University, people matter. We enjoy a tradition of shared governance and community engagement; these are commitments that connect senior faculty with college freshmen, link distinguished researchers with community members, and enthusiastically welcome friends and alumni to campus. We seek a president who will cherish working with all of the people who contribute to Ohio State's success.



Leadership Qualities

To lead our dynamic, multifaceted institution, the president must have a record that includes strong evidence of the following qualities:

Vision

Ohio State's next president must be able to articulate and implement a vision consistent with Ohio State's many strengths: our capacity to create distinctive and internationally recognized advances in knowledge, our commitment to diversity in its many forms and at all levels, and our responsibility to lead in defining and fulfilling a modern land-grant mission.

Ability to lead a complex organization

The university's size, complexity, and prominence require a leader who can recognize the power in each of Ohio State's many parts, leverage those strengths, and articulate and implement a vision that maximizes the university's potential. The president must have a record of successfully leading a complex organization, and should be familiar with trends in higher education that will affect the university's future. Understanding of an academic medical center and NCAA Division-I athletic programs is also desirable.

Deep understanding of university culture

Preference will be given to candidates with terminal degrees, teaching experience, a personal record of research and scholarship, and other higher education achievements.

Superb communication skills

The president must be able to:

- Articulate a compelling vision to diverse audiences both internal and external to the university.
- Inspire and engage all the university's audiences.
- Have regular, direct contact and rapport with members of all of the university's constituencies, including faculty, staff, students, alumni, and citizens of Ohio.
- Listen thoughtfully and respectfully to those constituencies.
- Serve as a thought leader on issues facing higher education.



Excellence in furthering diversity

The president must demonstrate a record of:

- Appointing diverse leaders to senior positions.
- Stimulating structural change that enhances diversity.
- Nurturing success among diverse individuals.

Ability to work with external leaders

The president must demonstrate the ability to work effectively with:

- Government, community, and business leaders at many levels: local, state, national, and international.
- Key donors and other supporters of all types.

Ability to build a strong, collaborative leadership team

The president must have a record of:

- Building effective teams that complement the strengths of individual members.
- Rewarding collaborations that further the interests of the institution as a whole.
- Fostering internal leadership development and encouraging senior leaders to do the same within their units.

Commitment to shared governance and transparent decision-making

The president must demonstrate:

- The capacity to work effectively with a board of trustees.
- Respect for competing ideas and critical discussion.
- Support for shared governance with broad stakeholder input and shared responsibilities.
- A record of seeking input from all affected stakeholders.

Character traits

The president must have integrity, wisdom, stamina, energy, and passion.

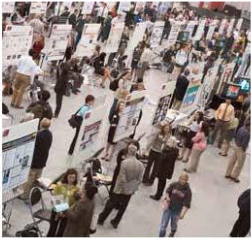
The president must also be ethical and trustworthy, purposeful yet open-minded, approachable, curious, compassionate, and courageous.



Commitment to the University's Four Goals

Ohio State's mission, vision, and strategic plan rest upon four institution-wide goals. The president must demonstrate the ability to lead progress in furthering each of these goals:

- I. Teaching and Learning
- II. Research and Innovation
- III. Outreach and Engagement
- IV. Resource Stewardship





I. Teaching and Learning

Ohio State provides an unsurpassed, student-centered learning experience led by engaged, world-class faculty and enhanced by a globally diverse student body.



To further this goal, the president must possess:

- An understanding of the distinctive values of undergraduate, graduate, and professional education programs.
- An appreciation of how non-classroom experiences contribute to effective education.
- A vision for preserving excellence in Ohio State's many forms of teaching and learning.
- Mindfulness of the voices and viewpoints of students at all levels, setting a model for active student engagement.
- The capacity to meet student concerns and advocate for students' holistic well-being.



II. Research and Innovation

Ohio State creates distinctive and internationally recognized scholarship that contributes to the advancement of fundamental and applied knowledge, as well as to solutions to the world's most pressing problems.



To lead effectively in this arena, the president must demonstrate deep understanding of:

- The value of all forms of scholarship, including fundamental, applied, and creative research.
- How to sustain and enhance the distinctive academic cultures that support scholarship.
- Ways to stimulate and reward cross-campus collaborations.
- The potential for community, business, and government partnerships to enhance the university's research mission.
- The challenges of ensuring the success of the university's research mission in a changing resource environment.



III. Outreach and Engagement

Ohio State works to establish mutually beneficial partnerships with the citizens and institutions of Ohio, the nation, and the world so that our communities actively engage in the exciting work of The Ohio State University.



To further this goal, the president must demonstrate:

- A genuine commitment to the aims of community engagement.
- A history of engaging diverse communities with higher education.
- An awareness of the roles, responsibilities, and partnerships of a metropolitan university with deep and intricate connections to its immediate community, the city, and the state.



IV. Resource Stewardship

Ohio State intends to become the model for an academically excellent, affordable public university recognized for financial sustainability, unsurpassed management of human and physical resources, and operational efficiency and effectiveness.



To achieve this goal, the president must have a demonstrated record of sound fiscal management. The president must also possess experiences or qualities that signal

- An ability to work effectively with federal, state, and local government leaders to secure their support and understanding of Ohio State's key role in promoting economic and cultural well-being throughout the state and beyond.
- The ability to articulate a compelling vision for investment and to nurture donor relationships. The president should have a record of significant fundraising.
- Understanding of the vital role that staff play in furthering the university's mission, accompanied by a commitment to rewarding staff for their service, fostering their professional development, and integrating them in university governance.
- A commitment to affordable education, mindfulness of rising student debt, and an awareness of the financial challenges to educational access.

November 8, 2013 meeting, Board of Trustees

(APPENDIX X)

PERSONNEL ACTIONS (cont'd)

Appointments/Reappointments of Chairpersons

RICHARD T. HART, Chair, Department of Biomedical Engineering effective September 1, 2014 through August 31, 2018

RANDY J. NELSON, Chair, Department of Neuroscience effective July 1, 2013 through June 30, 2017

MUTHU PERIASAMY**, Chair, Department of Physiology and Cell Biology effective July 1, 2013 through December 31, 2013

J. PHILIP SAUL, Chair, Department of Pediatrics effective November 1, 2013 through June 30, 2017

** Reappointments

Faculty Professional Leaves

IRIS MEIER, Professor, Department of Molecular Genetics effective Autumn Semester 2014

Faculty Professional Leave – Cancellations

WILLIAM D. DUPOR, Associate Professor, Department of Economics effective Autumn Semester 2013 and Spring Semester 2014

Faculty Professional Leave – Changes

ANA M. DEL SARTO, Associate Professor, Department of Spanish and Portuguese, changed from Autumn Semester 2013 to Spring Semester 2014

Emeritus Titles

CHARLES L. BROOKS, Department of Veterinary Biosciences with the title Professor Emeritus effective November 1, 2013

JAY D. IAMS, Department of Obstetrics and Gynecology with the title Professor Emeritus effective November 1, 2013

MONA Y. HALIM-ARMANIOS, Department of Anesthesiology with the title Assistant Professor-Clinical Emeritus effective November 1, 2013

Promotions, Tenure and Reappointments

COLLEGE OF MEDICINE REGULAR CLINICAL

REAPPOINTMENT

Begun, Frank, Department of Urology effective September 1, 2014

Papadimos, Thomas, Department of Anesthesiology effective September 1, 2014

Sharp, David, Department of Urology effective September 1, 2014

November 8, 2013 meeting, Board of Trustees

COLLEGE OF ENGINEERING

TENURE [AT THE CURRENT RANK OF PROFESSOR]

Baker, Christopher, Department of Electrical and Computer Engineering effective March 1, 2012 (after receiving permanent residency)

COLLEGE OF FOOD, AGRICULTURAL & ENVIRONMENTAL SCIENCES

TENURE [AT THE CURRENT RANK OF ASSOCIATE PROFESSOR]

Chen, Qian, Department of Food, Agricultural and Biological Engineering effective November 1, 2013 (after receiving permanent residency)

APPENDIX XI

Degrees Conferred at

THE OHIO STATE UNIVERSITY
COMMENCEMENT CONVOCATION

December 15, 2013

COMMENCEMENT ADDRESS

R.L. Stine

R. L. Stine is an award-winning author and one of the best-selling children's writers of all time. A native of Columbus, Mr. Stine earned his bachelor's degree in English from The Ohio State University in 1965. After graduation, he moved to New York City to begin his writing career. Since then, he has written nearly 400 books for children and young adults and sold more than 350 million copies.

At 9 years old, he began composing jokes and funny stories after he discovered an old typewriter in his attic. His penchant for humor writing continued as his career progressed. During his time at Ohio State, Mr. Stine was editor-in-chief of *The Sundial*, the university's student-produced humor magazine, where he wrote under the name Jovial Bob Stine. Students credit Mr. Stine with helping to re-launch the *Sundial*

organization several years ago, and it remains active today.

In the mid-1970s, Mr. Stine created *Bananas*, a humor magazine for teenagers. In 1986, he made the transition from humor to horror writing with the release of *Blind Date*. Three years and a handful of novels later, Mr. Stine created the *Fear Street* horror series for teens, which grew to include more than 100 novels, eventually selling more than 80 million copies.

Mr. Stine found international acclaim in 1992, when he launched the *Goosebumps* series for children ages 8 to 12 years old. Featuring a combination of horror and humor, the series became a worldwide phenomenon translated into 32 languages. The *Goosebumps* TV show followed and was the No. 1 kids' show in the United States for three years in a row.

In July 2013, Mr. Stine released his newest teen horror novel, *A Midsummer Night's Scream*. His TV series, "R.L. Stine's The Haunting Hour," now in its fourth season, recently won a Daytime Emmy Award for Outstanding Children's Series. In 2012, Mr. Stine released *Red Rain*, an adult horror novel that he wrote for loyal adult fans who had grown up reading his books in the '90s.

As recognized by *USA Today*, Mr. Stine was the best-selling author in the United States from 1993 to 1995. He has received several Disney Adventures Kids' Choice Awards, Nickelodeon Kids' Choice Awards and American Library Association Awards. In 1999, he received a Lifetime Achievement Award from the Ohioana Library Association. Mr. Stine is also dedicated to the promotion of literacy, and in 2002, he received the Champion of Reading Award from the Free Public Library of Philadelphia.

RECIPIENTS OF HONORS

The Joseph Sullivant Medal

The Joseph Sullivant Medal was established in 1920 with a fund endowed by Thomas C. Mendenhall, Ohio State professor of physics. The Sullivant Medal is awarded every five years for "an admittedly notable achievement on the part of a son or daughter of the university, whether that achievement be in the form of an important invention, discovery, contribution to science, the practical solution of a significant engineering, economic, or agricultural problem, or the production of a valuable literary, artistic, historical, philosophical, or other work." (Thomas Mendenhall, 1920).

Ellen Mosley-Thompson

Ellen Mosley-Thompson, an internationally acclaimed climate scientist, is a Distinguished University Professor in the Department of Geography and director of the Byrd Polar Research Center at The Ohio State University. Her pioneering research on paleoclimatic reconstruction has led to some of the most important data providing deeper insight on past and present climate change.

Dr. Mosley-Thompson's research focuses on using ice cores to reconstruct climate conditions from hundreds of thousands of years ago. She uses the chemical and physical properties preserved in ice cores—such as dust and chemical content and isotopic ratios reflecting atmospheric temperature at the time the ice layers formed—to establish past climatic and environmental conditions. Published in more than 130 research publications, her ice core discoveries have led to scientific and societal

concerns about global warming. Her observations of glacier retreat over the last three decades confirm that glaciers are melting and provide evidence that the warming of Earth over the last 50 years is now outside the range of natural variability.

Dr. Mosley-Thompson has led 16 expeditions to Antarctica, Greenland and Peru to retrieve ice cores. She served as the principal investigator and field team leader for the ice core drilling project on the Bruce Plateau in the Antarctic Peninsula, which was part of LARISSA (LARSEN Ice Shelf System, Antarctica), an initiative funded by the National Science Foundation.

Her service activities at Ohio State and across the nation are exceptional. In 2011, she was elected to the American Academy of Arts and Sciences. She also is a member of the American Philosophical Society and in 2009 she was elected to the National Academy of Sciences, where she currently serves on the Study Group for Emerging

Research Questions in the Arctic and on the Polar Research Board. She is a fellow of the American Geophysical Union and the American Association for the Advancement of Science. In 2003, she was inducted into the Ohio Women's Hall of Fame.

At Ohio State, Dr. Mosley-Thompson serves on the faculty advisory board for the Energy and Environment Discovery Theme, the Presidential Committee of AAAS Fellows and the President and Provost's Advisory Committee. She has been named University Distinguished Lecturer and University Distinguished Scholar, and she has received an Alumni Medalist Award and the Faculty Award for Distinguished University Service.

Dr. Mosley-Thompson received her bachelor's degree in physics from Marshall University, and her master's and doctorate in geography (climatology) from Ohio State. She joined the Byrd Polar Research Center in 1979.

Lonnie G. Thompson

Lonnie G. Thompson is a Distinguished University Professor in the School of Earth Sciences and a senior research scientist in the Byrd Polar Research Center at The Ohio State University. As one of the world's foremost authorities on paleoclimatology and glaciology, he has become a national spokesperson on the subject of global climate change and related policy issues.

Dr. Thompson has led 58 expeditions during the last 35 years, drilling ice cores from polar ice sheets and high-altitude mountain glaciers in 16 countries, including China, Peru, Russia, Tanzania and Indonesia. His team was the first to develop lightweight solar-powered drilling equipment to obtain cores from ice fields in the Andes Mountains, the Himalayas and on Mount Kilimanjaro. His expeditions have recovered the world's longest ice core from a mountain range (Alaska, 2002),

the first tropic ice core (Peru, 1983) and cores dating more than 750,000 years old.

The cores retrieved during these expeditions contain climate records layered in time that allow Dr. Thompson's team to reconstruct Earth's complex climate history and provide insight into the changes occurring on our planet today. In 2001, he shocked the public and scientific community when he announced that analysis of ice cores from mountaintop glaciers in Africa and Peru showed that the glaciers were melting at an alarming rate—one that will likely lead to the disappearance of Mount Kilimanjaro's ice fields within the next decade or so.

Dr. Thompson's research, published in more than 200 research publications, has garnered him numerous awards. In 2007, he received the Seligman Crystal, the most prestigious professional award in glaciology, and the National Medal of

Science, the highest honor given to an American scientist. In 2005, he was elected to the National Academy of Sciences and was awarded the Tyler Prize for Environmental Achievement. He has been selected by *Time* magazine and CNN as one of "America's Best" in science and medicine. Additionally, Dr. Thompson is a fellow of the American Association for the Advancement of Science and the American Geophysical Union. He is a member of the Chinese Academy of Sciences and in the past two years, he has received the Friendship Award and the International Scientific and Technological Cooperation Award, both from the People's Republic of China.

Dr. Thompson earned his bachelor's in geology from Marshall University, and his master's and doctorate in geology from Ohio State. He joined the Byrd Polar Research Center in 1976.

RECIPIENTS OF HONORS

Leonard Berkowitz

DOCTOR OF SCIENCE

Leonard Berkowitz is one of the world's preeminent social psychologists, and one of the first to systematically employ experimental research when investigating human aggression. Since the early 1950s, he has been a faculty member at the University of Wisconsin-Madison, where he has served as the Vilas Research Professor in Psychology Emeritus since his retirement in 1993. Over the course of his distinguished 60-year career as a scholar, researcher and educator, Dr. Berkowitz has trained some of the most prominent social psychology scholars, and his research and writings have helped spur and shape the current great interest in the social psychology of aggression.

Dr. Berkowitz's research focused on the causes and consequences of human aggression, and his theoretical contributions have had substantial implications for the broader field of social psychology as well as other social sciences, such as communications and sociology. He was a

pioneer in showing that human aggression has both automatic and controlled components, and he was one of the first to challenge the theory of catharsis, which proposed that behaving aggressively, or watching others behave aggressively, relieves aggressive tendencies.

Dr. Berkowitz has shared his expertise by testifying before numerous Congressional and U.S. Surgeon General Committees on the effects of violent media. He also has published nearly 200 research publications and two seminal textbooks on aggression. Most aggression researchers have studied from one of his textbooks, *Aggression: A Social Psychological Analysis* (1962) and *Aggression: Its Causes, Consequences, and Control* (1993), which have been cited more than 3,000 times. Dr. Berkowitz further shaped the field of social psychology as founding editor of the prestigious peer-reviewed *Advances in Experimental Social Psychology* series, which he edited from 1962 to 1988.

Listed as one of the 100 most eminent psychologists of the 20th century by the American Psychological Association, Dr. Berkowitz was elected to the American Academy of Arts and Sciences. He also has received the American Psychological Association's Distinguished Scientific Award for the Applications of Psychology (1988), the Society of Experimental Social Psychology's Distinguished Scientist Award (1989) and the Association for Psychological Science's James McKeen Cattell Fellow for applied psychological research (1993). He served as president of the American Psychological Association's Division of Personality and Social Psychology from 1971 to 1972 and as president of the International Society for Research on Aggression from 1981 to 1983.

Dr. Berkowitz earned his bachelor's degree in psychology from New York University in 1948, and a doctorate in psychology from the University of Michigan in 1951.

RECIPIENTS OF HONORS

Rudine Sims Bishop

DISTINGUISHED SERVICE AWARD

Rudine Sims Bishop is a professor emerita in the College of Education and Human Ecology at The Ohio State University. As a leading literary scholar, Dr. Bishop has influenced the growth and appreciation of multicultural children's literature on an international level.

Dr. Bishop began her career in 1959 as an elementary school teacher. She earned her bachelor's degree in elementary education from West Chester University, her master's in education from the University of Pennsylvania and her EdD in curriculum development (reading and children's literature) from Wayne State University. Prior to her arrival at Ohio State in 1986, Dr. Bishop taught children's literature, reading and language arts courses at Morgan State College, Wayne State University, the State University of New York at Buffalo and the University of Massachusetts Amherst.

In 1982, with the publication of her

seminal book, *Shadow and Substance: Afro-American Experience in Contemporary Children's Fiction*, Dr. Bishop became one of the first researchers to produce scholarly criticism about how African Americans are represented in children's books and the impact that representation has on children's lives. In the ensuing decades, she has published extensively, including books, chapters and articles in prestigious academic journals.

At Ohio State, Dr. Bishop taught children's literature courses from 1986 until her retirement in 2002. During that time, she served on numerous university committees; directed doctoral research; chaired the Language, Literacy and Culture section in the Department of Teaching and Learning; and co-chaired the highly regarded annual Children's Literature Conference at Ohio State. She was known for establishing long-lasting relationships with her students and for making her massive, private collection of

children's literature available to the Ohio State community. In 2004, her family, friends and colleagues established the Dr. Rudine Sims Bishop Scholarship Fund in Children's Literature to support doctoral students at Ohio State.

For her contributions to the field of children's literature, Dr. Bishop has garnered significant recognition. The National Council of Teachers of English has recognized her with the James R. Squire Award for outstanding service to the council and to the profession of education, as well as the council's Outstanding Elementary Language Arts Educator and Distinguished Service awards. In 2001, she was inducted into the Reading Hall of Fame. She also has received the Arbutnot Award, given to an outstanding college or university teacher of children's or young adult literature, and served on the selection committees for the Caldecott and Newbery medals for children's books.

Daniel J. Wampler

DISTINGUISHED SERVICE AWARD

Daniel J. Wampler's relationship with The Ohio State University spans more than 30 years, dating back to his days as an undergraduate student. After graduating with a bachelor's and a doctorate in food technology from Ohio State, as well as an MBA from Xavier University, Dr. Wampler embarked on a successful food science career while maintaining strong philanthropic and leadership ties to the university.

In 1983, Dr. Wampler parlayed his Ohio State education into a position at The Pillsbury Company where he served as a product development scientist. His team developed more than \$10 million in products and launched Pillsbury as the leader in microwave products. Dr. Wampler's professional success continued as he served in positions of increasing responsibility for a variety of companies.

In 1999, Dr. Wampler collaborated with his alma mater to launch his own business.

Sensus was born in the labs of Ohio State's Food Industries Center, where Dr. Wampler channeled his passion for food innovation into creating one of the nation's premier natural product extraction companies. In 2012, he sold Sensus to an international company.

Dr. Wampler brings his considerable expertise and passion to bear in championing countless causes at Ohio State. He serves on the University Foundation Board of Directors and on the advisory boards of the Food Innovation Center and Food Industries Center. He served 10 years on the College of Food, Agricultural and Environmental Sciences alumni board, and co-chaired a capital campaign that raised \$12 million to create the Parker Food Science and Technology Building. Dr. Wampler currently co-chairs the college's *But for Ohio State* Campaign, which aims to raise \$150 million to support students, faculty and research within food science.

In addition to mentoring dozens of students, Dr. Wampler and his wife, Lisa, give back to the university in ways that advance both students and research. Together, they established two endowments within the College of Food, Agricultural and Environmental Sciences. The Lisa and Dan Wampler Endowed Fellowship for Food and Health Research funds graduate student research in critical areas of health maintenance and disease prevention. The Lisa and Dan Wampler Vice President's Excellence Fund Endowment supports long-term programs and strategic initiatives at the college.

For his extensive service and commitment, Dr. Wampler was awarded the College of Food, Agricultural and Environmental Sciences' Distinguished Alumni Award and the Department of Food Science and Technology's first-ever Difference Maker Award.

The Graduate School

Dean: Patrick S. Osmer

Doctor of Musical Arts

Kerry Ann Haberkern,
Columbus
B.Mus.
M.Mus. (Louisiana State
University, Baton Rouge)
Postgrad.Dipl. (The Royal
Conservatory)
Music
Dr. Karen Pierson

Mark Allison Lomax II,
Columbus
B.Mus., M.Mus.
Music
Dr. Jan Radzynski

Michael G. Martin, Columbus
B.Mus.Ed., M.A.
Music
Dr. Robert Ward

Matthew Neal Russell,
Hilliard
B.S., M.Mus. (Pennsylvania
State University)
Music
Dr. Robert Ward

Doctor of Philosophy

Justin Acome, Columbus
B.A.Honors, M.A. (University
of Southern California)
M.A.
Political Science
Dr. Sonja Amadae

Aaron M. Adair, Bay City, MI
B.S. (Michigan State
University)
M.S.
Physics
Dr. Lei Bao

Famke Aeffner, Columbus
D.V.M. (University of
Veterinary Medicine
Hanover)
*Comparative and Veterinary
Medicine*
Dr. Ian Davis

Mohammed Ali Ahmed Al-Shahri, Muscat, Oman
B.Engr. (Sultan Qaboos
University)
Master's (University of New
Brunswick)
*Geodetic Science and
Surveying*
Dr. Alper Yilmaz

Ayedh H. A. S. Alqahtani,
Kuwait City, Kuwait
B.S. (University of North
Carolina at Charlotte)
M.S. (Kuwait University)
M.S. (University of Southern
California)
*Electrical and Computer
Engineering*
Dr. Vadim Utkin

Christina Louise Austin,
Lexington, SC
B.S. (Clemson University)
Molecular Genetics
Dr. Amanda Simcox

Sidharth Balasubramanian,
Columbus
B.Engr. (Anna University)
M.S.
*Electrical and Computer
Engineering*
Dr. Waleed Khalil

Jeanette Elizabeth Benigas,
Columbus
B.A. (University of Toledo)
M.A. (Eastern Michigan
University)
Speech and Hearing Science
Dr. Michelle Bourgeois,
Dr. Michael Trudeau

Joshua W. Beniston,
Youngstown
B.S. (Ohio University)
M.S.
*Environment and Natural
Resources*
Dr. Rattan Lal

Patrick Michael Bennett,
Upper Arlington
B.S.Chem.Eng., M.S.
Chemical Engineering
Dr. Shang-Tian Yang

Samik Bhattacharya, Kolkata,
India
B.Tech. (National Institutes of
Technology, India)
M.S. (Auburn University Main
Campus)
*Aeronautical and Astronautical
Engineering*
Dr. James Gregory

Ganita Bhupal, Columbus
B.A.Honors, M.A. (University
of Delhi)
*Agricultural, Environmental
and Development
Economics*
Dr. Abdoul Sam

Gregory D. Bixler, Blacklick
B.S.Mech.Eng., M.S.
Mechanical Engineering
Dr. Bharat Bhushan

Chelsea Bolyard,
Indianapolis, IN
B.A. (Miami University Oxford)
*Integrated Biomedical Science
Graduate Program*
Dr. Balveen Kaur

Sandra Marie Bolzenius,
Columbus
B.S.Educ., M.A.
History
Dr. Judy Wu

Allyson A. Bowcutt, Bear
River City, UT
B.S.Educ. (Brigham Young
University - Idaho)
M.A. (National University, San
Diego)
Education
Dr. Barbara Kiefer

Shanshan Cai, Columbus
B.S. (Peking University)
M.S. (University of
Saskatchewan)
M.S. (Lehigh University)
Geography
Dr. Desheng Liu

Siwei Cao, Ji'an, China
B.S. (Northern Jiaotong
University, Beijing)
M.S. (Miami University Oxford)
M.S.
*Materials Science and
Engineering*
Dr. Ji-Cheng Zhao

Brian Patrick Casaday,
Columbus
B.S., M.S. (Brigham Young
University)
*Aeronautical and Astronautical
Engineering*
Dr. Jeffrey Bons

Beth Kira Chaffee, Bastrop,
TX
B.S., D.V.M. (Texas A&M
University)
*Comparative and Veterinary
Medicine*
Dr. Matthew Allen

November 8, 2013 meeting, Board of Trustees

Abon Chaudhuri, Columbus
B.Engr. (Jadavpur University)
M.S.
*Computer Science and
Engineering*
Dr. Han-Wei Shen

Ming Chen, Columbus
B.S. (Shanghai Jiao Tong
University)
M.S.
*Electrical and Computer
Engineering*
Dr. Chi-Chih Chen

Yong Chen, Tianjin, China
B.S. (University of Science
and Technology of China)
Chemistry
Dr. Craig Forsyth

Yuting Chen, Beijing, China
Bachelor's, Master's (China
Agricultural University)
Entomology
Dr. Andrew Michel

Zhezhe Chen, Columbus
B.S., M.S. (Zhejiang
University)
M.S.
*Computer Science and
Engineering*
Dr. Feng Qin

**Somsundaram Natrajan
Chettiar**, Mumbai, India
B.Pharm., M.S.Pharm.
(University of Mumbai)
Pharmaceutical Sciences
Dr. Chenglong Li

Min A. Choi, Seoul, Korea
B.A. (Chung-Ang University)
M.A. (Dongguk University)
M.A. (State University of New
York at Binghamton)
Theatre
Dr. Lesley Ferris

Jennifer Cathryn Collins,
Westlake
B.A. (Miami University Oxford)
M.A. (Catholic University of
America)
Human Sciences
Dr. Suzanne Haring

**Andrea Carolina Cordoba
Arenas**, Bogota, DC,
Colombia
Ingeniero, M.S. (University of
the Andes)
M.S.
Mechanical Engineering
Dr. Giorgio Rizzoni

Heather Marie Costello,
Columbus
B.A. (Ohio Wesleyan
University)
*Integrated Biomedical Science
Graduate Program*
Dr. Mark Peebles

Andrew Curtis Culp, Omaha,
NE
B.A. (University of Missouri -
Kansas City)
M.A.
Comparative Studies
Dr. Eugene Holland

Nicholas Nyamekeh Dadzie,
Takoradi, Ghana
B.S.Agr. (Kwame Nkrumah
University of Science and
Technology)
M.A.
*Agricultural, Environmental
and Development
Economics*
Dr. David Kraybill

**Whitney Marie Dirks-
Schuster**, Deerfield, WI
B.A.Honors (Beloit College)
M.Philos. (University of
Cambridge)
History
Dr. Noel Geoffrey Parker

Jianbin Duan, Laiwu, China
B.Engr. (Shandong University
of Technology)
Master's (Institute of Geodesy
and Geophysics)
*Geodetic Science and
Surveying*
Dr. C. Shum

Eric Nicholas Duchon,
Purcellville, VA
Bachelor's (Swarthmore
College)
M.S.
Physics
Dr. Nandini Trivedi

Anthony David Duong, Bear,
DE
B.S.Chem.Eng.
Chemical Engineering
Dr. Barbara Wyslouzil

Karthikeya Easwar, Amherst,
MA
B.S. (Columbia School of
Engineering and Applied
Science)
M.A. (University of
Pennsylvania)
Business Administration
Dr. Robert Burnkrant

Babak Ebrahimi, Columbus
B.S.Agric.Eng. (Isfahan
University of Technology)
M.S.Pub.Hlth. (University of
Tehran)
Entomology
Dr. Woodbridge Foster

Ahmed Salem El-Taleb,
Benghazi, Libya
B.S.Ind.Eng., M.S. (Garyounis
University)
*Industrial and Systems
Engineering*
Dr. Jose Castro,
Dr. Allen Yi

Onur Erten, Columbus
B.S. (Bilkent University)
Physics
Dr. Mohit Randeria

Sharon Lynn Estes,
Princeton, NJ
B.A. (Cedarville University)
M.A.
English
Dr. Clare Simmons,
Dr. Susan Williams

Jonathan Parker Etter,
Grandview Heights
B.A. (Capital University)
Pharmaceutical Sciences
Dr. James Fuchs

Fengtao Fan, Columbus
Bachelor's (Hangzhou Dianzi
University)
M.S. (Zhejiang University)
M.A. (University of Kentucky)
*Computer Science and
Engineering*
Dr. Tamal Dey

Hang Fan, Ningxia, China
B.S.Biol.Sci. (Tsinghua
University)
M.S.
Statistics
Dr. Laura Kubatko

Troy Mason Farmer,
Birmingham, AL
B.S., M.S. (Auburn University
Main Campus)
*Evolution, Ecology, and
Organismal Biology*
Dr. Stuart Ludsin,
Dr. Elizabeth Marschall

Allyson Marie Fry, Wentzville,
MO
B.A. (William Jewell College)
Chemistry
Dr. Patrick Woodward

Harshavardhana Gangammanavar,
Bangalore, Karnataka, India
B.Engr. (Visveswaraiah
Technological University)
M.S.
*Industrial and Systems
Engineering*
Dr. Suvrajeet Sen

Min Gao, Columbus
B.S. (Nanjing University)
Chemistry
Dr. Christopher Jaroniec

Yipeng Gao, China
Bachelor's, Master's
(Shanghai Jiao Tong
University)
*Materials Science and
Engineering*
Dr. Yunzhi Wang

Devyn Dior Gillette,
Columbia, SC
B.S. (Winston-Salem State
University)
*Integrated Biomedical Science
Graduate Program*
Dr. Susheela Tridandapani

Eddie Francisco Gomez Barrantes, Limon, Costa
Rica
M.S.
*Food, Agricultural and
Biological Engineering*
Dr. Frederick Michel

Christopher Nelson Hansen,
Indiana, PA
B.S. (Allegheny College)
*Neuroscience Graduate
Studies Program*
Dr. D. Michele Basso

Ryan Hard, Dublin
B.S.Biol.Sci. (Ohio Northern
University)
*Ohio State Biochemistry
Program*
Dr. Dehua Pei

Sean William Harshman,
Fairborn
B.S. (Wilmington College)
M.S. (Wright State University)
*Integrated Biomedical Science
Graduate Program*
Dr. Michael Freitas

Wei He, Columbus
B.S.Biol.Sci. (Peking
University)
*Molecular, Cellular, and
Developmental Biology*
Dr. Denis Guttridge

Lauren Cone Hensley, Dublin
B.A. (University of Richmond)
M.A.
Education
Dr. Eric Anderman

Natalia Higuaita-Castro,
Medellin, Colombia
B.S. (Antioquia School of
Engineering)
M.S.
Biomedical Engineering
Dr. Samir Ghadiali

Samantha Anne Howe,
Reynoldsburg
B.A. (Brandeis University)
Public Policy and Management
Dr. David Landsbergen

Wei Hua, China, Beijing
B.S.Chem., Master's (Beijing
University)
Environmental Science
Dr. Heather Allen

Nicholas Willis Hutchinson,
Toledo
B.A. (University of Kansas)
B.S. (California State
Polytechnic University,
Pomona)
M.S.
*Materials Science and
Engineering*
Dr. Wolfgang Windl

Erin E. Hutter, Plain City
B.S. (Wright State University)
M.S.
Mechanical Engineering
Dr. Robert Siston

Jacqueline Denise Hymes,
Columbus
B.A., M.L.H.R.
Education
Dr. Christopher Zirkle

Chiaki Ishikawa, Saitama,
Japan
B.A., M.A. (Rikkyo University)
English
Dr. Debra Modelmog

Brant Lee Jarrett, Canal
Winchester
B.S., M.S. (Brigham Young
University)
*Neuroscience Graduate
Studies Program*
Dr. Anne DeVries

Craig Timothy Jendza,
Columbus
B.Bus.Ad., B.A. (University
of Massachusetts Amherst)
M.A.
Greek and Latin
Dr. Thomas Hawkins

Benjamin Ashby Johnson,
Provo, UT
B.A., M.A. (Brigham Young
University)
M.A.
Education
Dr. Bruce Kimball

Kelly Elizabeth Johnson,
Worthington
B.A. (Oberlin College)
*Integrated Biomedical Science
Graduate Program*
Dr. Traci Wilgus

Christopher Joseph Jones,
Ashtabula
B.S., M.S. (Ohio University)
*Integrated Biomedical Science
Graduate Program*
Dr. Daniel Wozniak

Jahn Lee Kallis, Yakima, WA
B.Metal.Eng. (Whitworth
College)
M.S. (Western Washington
University)
*Evolution, Ecology, and
Organismal Biology*
Dr. Elizabeth Marschall

Suman Kanji, Diamond
Harbour, WB, India
B.S. (University of Calcutta)
Bachelor's, M.Pharm. (Manipal
University)
*Integrated Biomedical Science
Graduate Program*
Dr. Hiranmoy Das

Hanan H. Kashou, Dublin
B.A., M.A.
*Near Eastern Languages and
Cultures*
Dr. Joseph Zeidan

Felice Robbins Kassoy,
Bexley
B.S.Home.Econ., M.A.
Education
Dr. James Moore

Gregory Elijah Kemp,
Belmont
B.S. (Purdue University)
M.S.
Physics
Dr. Richard Freeman

November 8, 2013 meeting, Board of Trustees

Pardis Khayyer, Indianapolis,
IN
B.S. (Shiraz University)
M.S. (West Virginia University)
M.S.
*Electrical and Computer
Engineering*
Dr. Ümit Özgüner

Siyoen Kil, Gwacheon,
Gyeonggi, Korea
B.A. (Ajou University)
M.A. (University of Alabama)
Statistics
Dr. Eloise Kaizar

Kathryn M. Kirkpatrick,
Hilliard
B.A. (Anderson University)
M.S.W. (University of
Pittsburgh, College of
General Studies)
Education
Dr. Eric Anderman

Ryan Michael Kowalick,
Hackettstown, NJ
B.A. (Rutgers University - New
Brunswick)
M.S.
Mathematics
Dr. Jean-François Lafont

Ashutosh Kumar, Purnia,
Bihar, India
Bachelor's (Indian Institute of
Technology Roorkee)
M.S.
*Materials Science and
Engineering*
Dr. Wolfgang Windl

Claudia Harumi Kuniyoshi,
Lima, Peru
B.Agr.Eng., B.S.Agric.Eng.
(Escuela Agrícola
Panamericana el Zamorano)
M.S.
Entomology
Dr. Luis Canas

Christian Bishop Langmack,
Gates Mills
B.S. (Purdue University)
Physics
Dr. Eric Braaten

Erin Rae Leatherman,
Columbus
B.A. (Bluffton University)
M.S. (Bowling Green State
University)
Statistics
Dr. Thomas Santner,
Dr. Angela Dean

Bong Joo Lee, Jeju, Korea
B.S., M.S. (Cheju National
University)
*Environment and Natural
Resources*
Dr. Konrad Dabrowski

Carol Hsiu-Yueh Lee,
Columbus
B.S. (Carnegie Mellon
University)
M.S.
Biomedical Engineering
Dr. John Lannutti,
Dr. Heather Powell

Da Hyun Lee, Daegu, Korea
B.A. (Hongik University)
M.A. (New York University)
*Arts Administration, Education
and Policy*
Dr. Margaret Wyszomirski

I-Ju Lee, Hsinchu City,
Taiwan, ROC
B.S., M.S. (National Taiwan
University)
*Molecular, Cellular, and
Developmental Biology*
Dr. Jian-Qiu Wu

Deborah Leigh Leslie,
Forrest City, AR
B.S. (University of Mississippi)
M.S. (Arkansas State
University)
Geological Sciences
Dr. William Lyons

Laihang Li, Columbus
Bachelor's (Harbin Institute of
Technology)
Mechanical Engineering
Dr. Rajendra Singh

Weiran Li, Columbus
B.S. (Tsinghua University)
Physics
Dr. Tin-Lun Ho

Yueh-Fen Li, Kinmen, Taiwan,
ROC
B.S., M.S. (National Taiwan
University)
Environmental Science
Dr. Zhongtang Yu

Hongyan Liu, Hubei, China
B.S. (Wuhan University)
*Comparative and Veterinary
Medicine*
Dr. Yasuko Rikihisa

**Felisha Lynn Lotspeich
Younkin**, Cincinnati
B.A. (Miami University Oxford)
M.S.
Human Sciences
Dr. Suzanne Haring

Tian Lu, Jinjing, China
B.S. (Peking University)
M.S. (North Dakota State
University)
Chemistry
Dr. Susan Olesik

Nicole Luthy, Dublin
B.A. (Emory University)
M.A.
Education
Dr. David Bloome

Emily Kathryn Lynch, Burke,
VA
B.A. Honors, M.A. (University
of Rhode Island)
Political Science
Dr. Kathleen McGraw

Amy Mackos, Dayton
B.S.
Oral Biology
Dr. Michael Bailey

Kalpesh Digambar Mahajan,
Akola, India
B.S.Chem.Eng. (University of
Mumbai)
M.S.
Chemical Engineering
Dr. Jessica Winter

Thomas Vernon Maher, Fort
Wayne, IN
B.A. (Purdue University)
M.A.
Sociology
Dr. J. Jenkins,
Dr. Vincent Roscigno

Joanna Marie Marshall,
Santa Clara, CA
B.A., B.S.
*Integrated Biomedical Science
Graduate Program*
Dr. Robert Munson,
Dr. John Gunn

Scott Robert Martin,
Columbus
B.A. (Florida State University)
M.A.
Linguistics
Dr. Carl Pollard

Molly Suzanne Martinez,
Worthington
B.A., M.A. (Indiana University
Bloomington)
M.A.
Psychology
Dr. Mary Fristad

Lindsey Teague Mason,
Columbus
B.A.Honors (Auburn University
Main Campus)
Philosophy
Dr. Abraham Roth

**Christina Wei-Szu Burke
Mathison,** Columbus
B.A. (Michigan State
University)
M.A.
History of Art
Dr. Julia Andrews

Sean McClory, Dayton
B.S.
*Ohio State Biochemistry
Program*
Dr. Kurt Fredrick

David C. McVey, Salem, UT
M.A.
*Slavic and East European
Languages and Literatures*
Dr. Helena Goscilo

Jay Paresch Mehta, Mumbai,
India
B.Engr. (University of Mumbai)
M.S. (Marquette University)
*Industrial and Systems
Engineering*
Dr. Steven Lavender

Suhaan Kiran Mehta,
Mumbai, India
Bachelor's, Master's
(University of Mumbai)
M.A.
English
Dr. Pranav Jani

Hayes Dee Merritt,
Cheyenne, WY
B.S. (Michigan State
University)
Physics
Dr. Richard Kass

Tricia Lynn Meyer, Cincinnati
B.S.Chem. (Wright State
University)
M.S.
Chemistry
Dr. Patrick Woodward

Chewachong Godwill Mih,
Yaounde, Cameroon
M.S. (University of Dschang)
Teach.Dipl. (University of
Yaounde)
M.S.
Plant Pathology
Dr. Feng Qu

Brandon L. Miller, Magnolia
B.S.Chem.Eng. (University of
Akron)
Chemical Engineering
Dr. Jeffrey Chalmers

Oleg Mishchenko,
Zhukovsky, Russia
Diploma (Moscow Institute of
Physics and Technology)
Master's (State University of
New York at Stony Brook)
*Computer Science and
Engineering*
Dr. Roger Crawfis

Lynnette R. Montgomery,
Columbus
B.S.Phys.Ther. (University of
Queensland)
*Neuroscience Graduate
Studies Program*
Dr. John Buford

Digbijoy Neelim Nath,
Assam, India
B.Engr. (Birla Institute of
Technology and Science)
*Electrical and Computer
Engineering*
Dr. Siddharth Rajan

John Curtis Newton,
Columbus
B.S. (University of Louisville)
M.S., M.A.
*Agricultural, Environmental
and Development
Economics*
Dr. Cameron Thraen

Tanya Marie Nocera, Butler,
PA
B.S. (Allegheny College)
M.S.
Biomedical Engineering
Dr. Gunjan Agarwal

Michael Leslie Norris,
Indianapolis, IN
B.A. (Central Michigan
University)
M.Educ., M.A.
Education
Dr. Samuel Hodge

John Oates, Columbus
B.S. (Georgetown University)
M.A. (University of Chicago)
Political Science
Dr. Alexander Wendt

Lauren Eileen Obermark,
Columbus
B.A. (University of Missouri-
Columbia)
M.A. (University of Missouri-
Kansas City)
English
Dr. Wendy Hesford

Yong Hee Oh, Paju,
Gyounggido, Korea
M.S.
Speech and Hearing Science
Dr. Lawrence Feth

Danielle R. Olden, Laramie,
WY
B.A. (University of Wyoming)
M.A.
History
Dr. Kevin Boyle

Jeffrey L. Olson, Whitewater,
WI
B.S. (University of Wisconsin -
Whitewater)
M.A.
Geography
Dr. Darla Munroe

Joseph Eldon Ostler, Mesa,
AZ
B.S. (Brigham Young
University)
*Integrated Biomedical Science
Graduate Program*
Dr. Muthu Periasamy

Caroline J. Padro, New
Philadelphia
B.S. (Muskingum University)
*Integrated Biomedical Science
Graduate Program*
Dr. Virginia Sanders

Duri Park, Columbus
B.Bus.Adm. (Seoul National
University)
M.S. (Stanford University)
*Accounting and Management
Information Systems*
Dr. Darren Roulstone

Pil Sung Park, Seoul, Korea
B.Engr. (Hankuk Aviation
University)
M.S.
*Electrical and Computer
Engineering*
Dr. Siddharth Rajan

November 8, 2013 meeting, Board of Trustees

Pratiq Akshay Patel, Atlanta, GA
B.S. (Georgia Institute of Technology)
Chemistry
Dr. James Fuchs,
Dr. Craig Forsyth

Harshad Narayan Pathak, Pune, India
Bachelor's (University of Mumbai)
M.S.
Chemical Engineering
Dr. Barbara Wyslouzil

Lisa D. Patrick, Columbus
B.Educ. (Western Washington University)
M.Educ. (Lesley University)
Education
Dr. Barbara Kiefer

Christopher Michael Penton, Conneaut
B.A. (Hiram College)
Integrated Biomedical Science Graduate Program
Dr. Federica Montanaro

Rudolph Bronson Perkins, Columbus
B.A. (University of California, San Diego)
Mathematics
Dr. David Goss,
Dr. Warren Sinnott

Zhi Qiu, Jinan, Shandong, China
B.S. (University of Science and Technology of China)
Ph.D.
Physics
Dr. Ulrich Heinz

Christopher Lee Rea, Upper Arlington
M.Pub.Hlth.
Public Health
Dr. Jiyoung Lee

Brenda Faye Reader, Richmond, VA
B.A.
Integrated Biomedical Science Graduate Program
Dr. John Sheridan

Ryan Matthew Richard, Parma
B.S. (Cleveland State University)
M.S.
Chemistry
Dr. John Herbert

John Stephen Richards, Rocky River
B.A. (University of Notre Dame)
M.A.
Greek and Latin
Dr. Frank Coulson

Jonathan Brent Richards, Shreveport, LA
B.A. (Northwestern University)
Master's (London School of Economics and Political Science)
M.S. (University of London)
Agricultural, Environmental and Development Economics
Dr. Joyce Chen

Daniel William Howard Robarts, Lancaster
B.S.Bio. (Bates College)
Evolution, Ecology, and Organismal Biology
Dr. Andrea Wolfe

James Scott Rosenblum, Farmington Hills, MI
M.Pub.Hlth.
Public Health
Dr. Michael Bisesi

Milton Vaughn Ruffin, Youngstown
B.Mus., B.Mus.Ed., M.A.
Music
Dr. Jan Edwards

Blair David Russell, Valparaiso, IN
B.S.Bus.Adm. (Valparaiso University)
Public Policy and Management
Dr. Robert Greenbaum

Rien Safrina, Jakarta, Indonesia
Sarjana (Institute of Teaching and Education Sciences)
M.A.
Education
Dr. Laurie Katz

Kazuya Sakai, Suita, Osaka, Japan
B.S., M.S. (Kansai University)
M.S. (Auburn University Main Campus)
Computer Science and Engineering
Dr. Ten-Hwang Lai

Daniela Salcedo, Lima, Peru
Bachiller (Pontifical Catholic University of Peru)
M.A.
Spanish and Portuguese
Dr. Terrell Morgan

Srinath Sampath, Columbus
Diploma (National Institute of Information Technology, India)
B.S. (University of Madras)
M.S.
Statistics
Dr. Joseph Verducci

Kristina Lynn Sander, Grove City
B.S.Educ., M.A.
Education
Dr. Christopher Zirkle

Verena Schoepf, Innsbruck, Austria
B.S., M.S. (University of Innsbruck)
Geological Sciences
Dr. Andrea Grottoli

Paul Anthony Scudieri, Cortland
B.S.Ind.Sys.Eng., M.A.
Industrial and Systems Engineering
Dr. Blaine Lilly

Nicholas G. Selner, LaSalle, IL
B.S. (Eastern Illinois University)
Chemistry
Dr. Dehua Pei

Shiladitya Sen, Kharagpur, India
B.S., M.S. (Indian Institute of Technology Kharagpur)
Chemistry
Dr. Thomas Magliery

Muzeyyen Anil Senyel, Eskisehir, Turkey
Bachelor's, M.City.Plan.
(Middle East Technical University)
M.City.Reg.Plan.
City and Regional Planning
Dr. Jean-Michel Guldmann,
Dr. Philip Viton

November 8, 2013 meeting, Board of Trustees

Nurettin Ilter Sever, Denizli,
Turkey
B.S. (Middle East Technical
University)
M.S. (Bilkent University)
M.S.
*Molecular, Cellular, and
Developmental Biology*
Dr. Amanda Simcox

**Anthony James
Sgambellone**, Akron
B.A. (Case Western Reserve
University)
M.S. (University of Akron)
Statistics
Dr. Elizabeth Stasny,
Dr. Omer Ozturk

Aisha Shafique, Sammamish,
WA
B.A.Honors (Ohio Wesleyan
University)
M.S. (Lahore University of
Management Sciences)
M.A.
Political Science
Dr. Sarah Brooks

Shuying Shen, Yuxi, Yunnan,
China
Bachelor's (Peking University)
*Agricultural, Environmental
and Development
Economics*
Dr. Abdoul Sam

Hongliang Shi, Huangpu,
Shanghai, China
Bachelor's, Master's
(Shanghai University)
M.S.
Mechanical Engineering
Dr. Haijun Su

**Gautam Shashikant
Shirsekhar**, Westerville
B.S.Agr., M.S.Agr. (Konkan
Krishi Vidyapeeth)
Plant Pathology
Dr. Guo-Liang Wang

Evette A. Simmons-Reed,
Columbus
B.S.Educ., M.A.
Education
Dr. Ralph Gardner

Rajbir Singh, Columbus
B.S., Master's (Guru Nanak
Dev University)
*Ohio State Biochemistry
Program*
Dr. Mark Parthun

Dale Shane Smith, Columbus
B.S.Elec.Cptr.Eng., M.S.
*Electrical and Computer
Engineering*
Dr. Steven Bibyk

Ibrahim Ilgaz Soykal,
Istanbul, Turkey
B.S., M.S. (Bo'gazici
University)
Chemical Engineering
Dr. Umit Ozkan

Joanna Beth Spanos,
Blacklick
B.S. (Denison University)
M.A. (Pennsylvania State
University)
Comparative Studies
Dr. Dorothy Noyes

Yohanes Budi Sulistioadi,
Samarinda, Indonesia
Bachelor's (University of
Mulawarman)
Master's (International Institute
for Geo-Information
Science and Earth
Observation)
M.S.
*Geodetic Science and
Surveying*
Dr. C. Shum

Lifei Tang, Yongzhou, Hunan,
China
B.S., M.S. (Wuhan University)
Biophysics
Dr. Mark Ziolo

Eric William Tarr,
Worthington
B.S.Elec.Cptr.Eng., M.S.
*Electrical and Computer
Engineering*
Dr. Ashok Krishnamurthy

**Keerthi Krishnan Thirtamara
Rajamani**, Trimulgherry,
Andhra Pradesh, India
B.Pharm. (Sri Ramachandra
University)
M.S.
*Neuroscience Graduate
Studies Program*
Dr. Howard Gu

Julie Ann Thompson, Grove
City
B.S.Mech.Eng., M.S.
Mechanical Engineering
Dr. Robert Siston

Kaichien Tsai, Columbus
B.S.Elec.Cptr.Eng.
*Electrical and Computer
Engineering*
Dr. Longya Xu

Sibel Uzun, Columbus
Engineer, Master's (Black Sea
Technical University)
M.S.
*Geodetic Science and
Surveying*
Dr. Christopher Jekeli

Curtis Lee Vance, Blacklick
B.S. (Ohio University)
M.Pub.Adm.
*Arts Administration, Education
and Policy*
Dr. Christine Morris

Amit Chandra Vutha,
Columbus
B.S.Honors (University of
Delhi)
M.S. (University of Houston)
M.S.
Mathematics
Dr. Martin Golubitsky

Mark Douglas Wahl, Pandora
B.Civ.Eng. (University of
Dayton)
M.S.
*Food, Agricultural and
Biological Engineering*
Dr. Larry Brown

Dawn Marie Walker,
Columbus
B.S. (Denison University)
*Integrated Biomedical Science
Graduate Program*
Dr. Mark Drew

Bradley A. Waller, Columbus
B.S.
Mathematics
Dr. Warren Sinnott

Lyn Miller Wancket,
Columbus
B.A.Honors (Brandeis
University)
B.S.Honors, D.V.M. (University
of Illinois at Urbana-
Champaign)
*Comparative and Veterinary
Medicine*
Dr. Yusen Liu

Feng Wang, Columbus
Bachelor's (Nanjing University
of Science and Technology)
M.S.
*Electrical and Computer
Engineering*
Dr. Robert Lee

November 8, 2013 meeting, Board of Trustees

Tse-Yao Wang, Columbus
B.S. (National Chung Hsing University)
M.S. (University of Rochester)
Molecular, Cellular, and Developmental Biology
Dr. Qinghua Sun

Wei Wang, Baotou, China
B.S. (Peking University)
Chemistry
Dr. Karin Musier-Forsyth

Yinghua Wang, San Ramon, CA
Bachelor's, M.A. (Shanghai Jiao Tong University)
Arts Administration, Education and Policy
Dr. Jennifer Eisenhauer

Michael David Webb, Lima
B.A., M.City.Reg.Plan., M.A.
Geography
Dr. Lawrence Brown

Kyle Andrew Wendt, Dublin
B.A. (Lake Forest College)
Physics
Dr. Richard Fumstahl

Jodi Lee Whitaker, Fort Worth, TX
B.A. (Texas A&M University)
M.S. (University of Michigan, Ann Arbor)
Communication
Dr. Brad Bushman

William L. Willis, Reynoldsburg
B.S.
Integrated Biomedical Science Graduate Program
Dr. Arthur Strauch

Aaron Benjamin Wilson, Miamisburg
B.S., M.S.
Atmospheric Sciences
Dr. David Bromwich

Eric Steven Wohleb, Prior Lake, MN
B.A. (Saint John's University)
Neuroscience Graduate Studies Program
Dr. John Sheridan,
Dr. Jonathan Godbout

Dongyue Xue, Shanghai, China
B.S. (Shanghai Jiao Tong University)
Electrical and Computer Engineering
Dr. Eylem Ekici

Jing Yang, China
B.S. (Fudan University)
M.S.
Materials Science and Engineering
Dr. Roberto Myers

Danni Ye, Hangzhou, China
B.S. (Nanjing Agricultural University)
M.S. (Zhejiang University)
Animal Sciences
Dr. Maurice Eastridge

Robert John Yentsch, Manchester, TN
B.S.Mech.Eng. (Tennessee Technological University)
M.S.
Mechanical Engineering
Dr. Datta Gaitonde

Yeosang Yoon, Yongin-Si, Korea
B.Engr., Master's (Inha University)
Civil Engineering
Dr. Carolyn Merry

Julia C. Young, Columbus
B.S. (University of Maryland, College Park)
M.S.
Physics
Dr. Klaus Honscheid

Lishu Zhang, Guang Dong, China
Bachelor's (Central University of Finance and Economics)
M.S. (Texas Tech University)
M.S. (Saint Johns University)
Human Ecology
Dr. Sherman Hanna

Zhendong Zhang, Wuxi, Jiangsu, China
B.S. (Southeast University)
M.S.
Electrical and Computer Engineering
Dr. Longya Xu

Maria Mikhailovna Zhorina, Columbus
Diploma (Saint Petersburg State University)
M.A. (Case Western Reserve University)
M.A. (University of Virginia)
Public Health
Dr. Ann McAlearney

Feng Zhou, Wuxi, Jiangsu, China
Bachelor's (Renmin University of China)
M.A.
Agricultural, Environmental and Development Economics
Dr. Abdoul Sam

Minyu Zhou, Wuxi, China
B.A. (Jiangsu University)
M.A. (University of Iowa)
M.A.
Agricultural, Environmental and Development Economics
Dr. Ian Sheldon

Xiao Zhou, Weifang, Shandong, China
B.Engr. (East China University of Science and Technology)
M.S. (Fudan University)
Plant Cellular and Molecular Biology
Dr. Iris Meier

Yanfei Zhu, Changzhou, China
B.A. (Fudan University)
M.A.
History of Art
Dr. Julia Andrews

Ying Zu, Chaohu, China
B.S. (Nanjing University)
M.S. (Chinese Academy of Sciences)
Astronomy
Dr. David Weinberg

Master of Accounting

Tong Zhou, Beijing, China
B.S.Bus.Adm.
Accounting and Management Information Systems

Master of Applied Statistics

Rebecca Jan Hanes, Columbus
B.S.Chem.Eng.
Statistics

Shengming Liao, Jilin, China
B.Engr. (University of Science and Technology Beijing)
Statistics

November 8, 2013 meeting, Board of Trustees

Yanping Shen, Honghu,
Hubei, China
B.S., M.S. (Wuhan University)
M.S.
Statistics

Zhiru Sun, Taigu County,
Jinzhang, China
M.A.
Statistics

Yina Xie, Zhongshan,
Guangdong, China
B.A., B.S. (Wuhan University)
M.S. (Beijing University)
Statistics

Gong Zhang, Heze, China
B.Engr. (Shanghai Jiao Tong
University)
Statistics

Master of Arts

Shan Ai, Shi Hezi, China
B.A. (Yunnan University)
Education

Aneil Bhattacharya Baron,
Columbus
B.A. (University of Chicago)
M.S. (London School of
Economics and Political
Science)
Economics

Cristina A. Benedetti,
Columbus
B.A., M.A.
Arts Administration, Education
and Policy

Anne E. Bishop, Sylvania
B.S.Educ. (Bowling Green
State University)
Education

Shane A. Bowen,
Pickerington
B.S. (Georgia Institute of
Technology)
Education

Jennifer Ann Bowman,
Coshocton
B.S. (Ohio University)
Education

Matt A. Brenn, Kent
B.A. (University of Cincinnati)
Comparative Studies

Anthony John Budy,
Columbus
B.S.Educ. (Millersville
University of Pennsylvania)
Education

Travis Gerald Casper,
Columbus
B.A.
Public Policy and Management

Bronwyn Deane Chapman,
Westerville
B.S.Bus.Adm. (Ohio
University)
Education

**Muhammad Imran
Chaudhry**, Lahore,
Pakistan
B.S.Honors (Lahore University
of Management Sciences)
Economics

Li Chen, Fuzhou, China
B.Engr. (Nanyang
Technological University,
Singapore)
M.Appl.Stats.
Education

Eunjin Choi, Fairborn
Bachelor's (Hanyang
University, Seoul Campus)
Education

Mark Everett Dray, Columbus
B.S.Human.Ecol.
Education

Juan Du, Bengbu, China
Bachelor's (Tianjin University
of Commerce)
Education

Joseph Edward Duggan, Jr.,
Roslindale, MA
B.A. (Boston College)
Economics

Erica Ann Dumm, Columbus
B.S. (Ohio University)
Education

Morgan Elizabeth Ellithorpe,
Skaneateles, NY
B.S. (Cornell University)
Communication

Catalina Fernandez, San
Jose, Costa Rica
Bachelor's (Universidad de
Costa Rica)
Education

Ethan Andrew Finley,
Castalia
B.A.
Comparative Studies

Michael Donn Flowers,
Hanover
B.A.
Education

Mary Kathleen Ford,
Columbus
B.S. (Ohio University)
Education

Shan Ge, Jinhua, China
B.Bus.Adm., B.A. (Renmin
University of China)
Economics

Matthew Thomas Groom,
Columbus
B.S. (Ohio Dominican
University)
Education

Stephanie Gale Gross, Lake
Zurich, IL
B.S. (Oklahoma State
University)
Education

Bradley Robert Hilgert,
Pataskala
B.A. (Ohio Wesleyan
University)
M.A.
Latin American Studies

Ran Hou, Gansu, China
B.A. (Huaqiao University)
Education

Karin Abeodu Hoyt,
Columbus
B.A. (Michigan State
University)
Public Policy and Management

Xing Huang, Hubei, China
B.A. (Hubei University of
Technology)
Education

Blythe Katherine Jonas, New
Albany
B.A.
Education

Kristen Marie Kalina,
Twinsburg
B.S.Human.Ecol.
Education

November 8, 2013 meeting, Board of Trustees

Gui jeong Kim, Columbus
B.Com. (Kyung Hee University)
M.A. (Sogang University)
M.A. (Claremont Graduate University)
Economics

Carly Taylor Krieg, Dublin
Bachelor's (Miami University Oxford)
Education

Yun-Ruei Ku, Taipei, Taiwan, ROC
B.A. (National Dong Hwa University)
Education

Emily Fern Lamb, Columbus
B.A. (Brigham Young University)
Political Science

Lora A. Phillips Lassus, Parma
B.A. (Kent State University)
Sociology

Margaret Minton Laws, Oak Ridge, NC
B.A. (Peace College)
Education

Risa N. Long, Columbus
B.A.
Psychology

Sara Catherine Longstreth, Dayton
B.S.Educ. (Miami University Oxford)
Education

Laura Anne Martin, Columbus
B.A. (Cedarville University)
Education

Carolyn Cortney Mayhill, Hilliard
Bachelor's (Ohio University)
Education

Andrew Justin McKenzie, Huber Heights
B.A. (Miami University Oxford)
Political Science

Andrew Kyle Mehringer, Mansfield, TX
B.A. (Rice University)
Education

Aaron D. Minnick, Columbus
B.A. (Northwestern University)
Education

Carolyn Marie Morgan, Mauckport, IN
B.A. (Indiana University Southeast)
M.A. (University of Louisville)
Political Science

Selin Elizabeth Nugent, Atlanta, GA
B.S. (Emory University)
Anthropology

Marzia Ocen, Castelgomberto, Italy
Laurea (Universita degli Studi di Bologna)
Master's (Graduate Institute of International and Development Studies)
Political Science

Nathaniel Gregory Ott, Gahanna
B.A.
History

Jillian Zoe Pearsall, Columbus
B.A.
Education

Stephnie Carmel Penn, Columbus
B.A.
Public Policy and Management

Michael Edward Phelan, Hilliard
B.A. (University of Cincinnati)
Linguistics

Jennifer Ann Rehm, Columbus
Bachelor's (University of Akron)
Education

Robert Brice Russ, Kernersville, NC
B.A. (University of North Carolina at Chapel Hill)
Linguistics

Sara Sabihi, Warren
B.S.
Psychology

Stephen Alexander Sakaris, Potomac, MD
B.A.
Education

Lisa Catherine Schwartz, Hilliard
B.S.Educ. (Bowling Green State University)
Education

Brian Michael Siefke, Columbus
B.S. (Bowling Green State University)
Psychology

Allison Renee Sigler, Houston, TX
B.A. (College of Santa Fe)
M.A. (Sam Houston State University)
Education

Daniel Mark Silverman, Narberth, PA
B.A. (University of Pennsylvania)
Political Science

Megan Elizabeth Spence, North Olmsted
B.S.Educ.
Education

Elizabeth Clark Strickler, Chagrin Falls
B.S. (Indiana University of Pennsylvania)
Education

Adam Thomas, Albuquerque, NM
B.S. (University of New Mexico)
Psychology

Christopher Michael Torres, Hormigueros, PR
B.S. (Portland State University)
Education

Regina Marie Vann, Medina
B.F.A. (Otterbein College)
Public Policy and Management

Eric Robert Wallace, Newark
B.S. (Franklin University)
Education

Eric Douglas Weismantel, Ankeny, IA
B.A. (Central University of Iowa)
Psychology

Mary Frieda White, Bloomfield, IN
B.S. (Berea College)
Public Policy and Management

Yohanes Nugroho Widiyanto, Columbus
Sarjana (Sebelas Maret University)
M.Educ. (Monash University)
Education

November 8, 2013 meeting, Board of Trustees

Amber Wilson, Findlay
B.Mus. (Bowling Green State
University)
Music

Ting Xiao, Xi'an, China
B.Engr., B.S. (Xi'an Jiaotong
University)
Economics

Yongyu Yan, Changzhi, China
East Asian Languages and
Literatures

Jessica Lynn Yuzwa,
Columbus
B.A. (Miami University Oxford)
B.S. (University of Akron)
Public Policy and Management

Zhe Zhang, Guangzhou,
China
B.A. (Susquehanna University)
Sociology

Yingming Zhong, Shanghai,
China
B.A. (Donghua University)
Education

Tianjie Zhu, Fuyang, China
B.A. (Anhui University)
Education

Xiaotian Zhu, Beijing, China
B.A. (University of
International Business and
Economics)
Education

Yajing Zhu, Anhui, China
B.A. (Hefei Normal University)
Education

Ryan Thomas Zimmerman,
Galena
B.S.Educ.
Education

Master of Business Administration

James Thomas Ambrosio,
Girard
B.S.Bus.Adm.
Business Administration

David Charles Boone,
Columbus
B.Bus.Adm. (Ohio University)
Business Administration

Veronica Lynn Borchardt,
Castalia
B.A. (Capital University)
Business Administration

Sarah Elizabeth Chait, Bay
Village
B.S.Ind.Sys.Eng.
Business Administration

Brian Patrick Cronley,
Centerville
B.S.Ind.Sys.Eng.
Business Administration

Gretchen Lindsay Eakins,
Grove City
B.A.
Business Administration

Vincent Eusanio, Lancaster
B.Bus.Adm. (Miami University
Oxford)
Business Administration

Greg C. Godic, Mentor
B.S.Bus.Adm.
Business Administration

Stephen Joseph Handel,
Toledo
B.S.Bus.Adm. (University of
Dayton)
Business Administration

Sarah Elizabeth Johnson,
Greenville
B.S.Bus.Adm.
Business Administration

Travis Wilson Jones,
Lexington
B.S.Human.Ecol., M.S.
Business Administration

Harinatha Reddy Kakanuru,
Wooster
B.Tech. (Jawaharlal Nehru
Technological University)
M.S. (State University of New
York at Buffalo)
Business Administration

Lakshmi Sampath Kumar,
Bangalore, India
B.Engr. (Visveswaraiah
Technological University)
Business Administration

Mathew P. LaMonica, Dublin
B.S.Bus.Adm. (Miami
University Oxford)
Business Administration

Andrew George Lenobel,
Cincinnati
B.A. (University of Michigan,
Ann Arbor)
J.D.
Business Administration

Karen R. Luciano, Columbus
B.S.Nurs.
Business Administration

Patrick Steven Meredith,
Dublin
B.S.Elec.Cptr.Eng.
Business Administration

Stephen Paul Mihalich,
Brecksville
B.A. (Ohio University)
Business Administration

Danielle Milliken, Columbus
B.A. (Capital University)
Business Administration

Prabhakar Narayanaswamy,
New Albany
B.Engr. (Mysore University)
M.S. (Clemson University)
Business Administration

Mark S. Nelson, Westerville
Business Administration

Nicholas Scott Newcomb,
Columbus
B.S.Bus.Adm. (Wake Forest
University)
Business Administration

Michael David Oakley, Plain
City
B.S.Elec.Eng. (University of
Cincinnati)
Business Administration

Srinivas Pullabhotla, Mason
B.Tech. (Nagarjuna University)
M.Tech. (Indian Institute of
Technology Madras)
Business Administration

Ajay Prasad Kallajae Rai,
Lexington
B.Engr. (Visvesvaraya
Technological University)
M.S. (University of Michigan,
Ann Arbor)
Business Administration

Bhavik Rao, Gujarat, India
Master's (New Jersey Institute
of Technology)
B.Engr. (Gujarat University)
Business Administration

Jasmeet Singh Sabharwal,
Cincinnati
B.S.Bus.Adm.
Business Administration

November 8, 2013 meeting, Board of Trustees

Benjamin S. Scragg,
Columbus
B.S.Educ. (Ohio University)
M.A.
Business Administration

Subin Sethuram, Mumbai,
Maharashtra, India
B.Engr. (University of Mumbai)
M.S.
Business Administration

Daniela M. Swedarsky,
Taubate, Sao Paulo, Brazil
B.Bus.Adm. (Franklin
University)
Business Administration

Michelle Lynn Szames,
Bexley
B.S.Bus.Adm.
Business Administration

Patrick Samuel Vaccaro,
Worthington
B.S. (Yale University)
M.D. (University of Cincinnati)
Business Administration

Louis Joseph Ward IV, East
Liverpool
B.A. (Walsh University)
Business Administration

Randall Joseph Wolters,
Maria Stein
B.S.Bus.Adm.
Business Administration

Sarah Elizabeth Zureich,
Columbus
B.Bus.Adm. (University of
Notre Dame)
Business Administration

Master of Business Logistics Engineering

Chunjie Dan, Guang'an,
China
B.A., Bachelor's (Tianjin
Polytechnic University)
Business Logistics
Engineering

Siqi Feng, Sichuan, China
Bachelor's (University of
International Business and
Economics)
Business Logistics
Engineering

Rui Guo, Changzhi, China
B.Bus.Adm. (Central
University of Finance and
Economics)
Business Logistics
Engineering

Feng Hu, Qingdao, Shandong,
China
Bachelor's (Shanghai Maritime
University)
Business Logistics
Engineering

Lidan Huang, Cixi, China
B.A. (Tianjin Normal
University)
Business Logistics
Engineering

Huan Jiang, Shanghai, China
Bachelor's (Shanghai
University of Finance and
Economics)
Business Logistics
Engineering

Ruizhi Jin, Beijing, China
B.Bus.Adm. (Ohio University)
Business Logistics
Engineering

Piyush Laddha, Indore, India
B.Tech. (National Institutes of
Technology, India)
Business Logistics
Engineering

Jie Li, Shanghai, China
Bachelor's (East China
University of Science and
Technology)
Business Logistics
Engineering

Yun-Jung Li, Kaohsiung,
Taiwan, ROC
B.Bus.Adm. (National Chung
Hsing University)
Business Logistics
Engineering

Zhedi Li, Wuhan, Hubei,
China
Bachelor's (Central University
of Finance and Economics)
Business Logistics
Engineering

Liang Liang, Xinjiang, China
Bachelor's (Beijing Jiaotong
University)
Business Logistics
Engineering

Mingfei Liu, Tangshan, Hebei,
China
B.Bus.Adm. (University of
Iowa)
Business Logistics
Engineering

Nan Ma, Ningbo, China
Bachelor's (Yunnan University)
Business Logistics
Engineering

Jiang Pan, Lianyungang,
China
B.S. (Shanghai Maritime
University)
Business Logistics
Engineering

Yue Shen, Ankang, China
Bachelor's (Beijing Wuzi
University)
Business Logistics
Engineering

Jihui Shi, Longkou, China
B.S. (Southeast University)
Business Logistics
Engineering

Xiaoqing Shi, Wuhan, China
Bachelor's (Wuhan University
of Technology)
Business Logistics
Engineering

Tian Tian, Huhhot, China
Bachelor's (Central University
of Finance and Economics)
Business Logistics
Engineering

Xinyu Wang, Hetei, Anhui,
China
Bachelor's (Peking University)
Business Logistics
Engineering

Yuhan Wang, Jincheng,
China
Business Logistics
Engineering

Yuntian Wang, Xiamen,
China
Bachelor's (Wuhan University)
Business Logistics
Engineering

Lingxi Wu, Sanming, Fujian,
China
Bachelor's (Xiamen University)
Business Logistics
Engineering

November 8, 2013 meeting, Board of Trustees

Bobin Yang, Nanjing, China
Bachelor's (Shanghai University)
Business Logistics Engineering

Yuanyuan Yang, Beijing, China
Bachelor's (Jilin University)
Business Logistics Engineering

Di Ye, Maoming, China
Bachelor's (Zhongnan University of Economics and Law)
Business Logistics Engineering

Miao Yu, Harbin, China
B.Engr. (East China University of Science and Technology)
Business Logistics Engineering

Gongqiang Zhang, Shaanxi, China
Bachelor's (Xi'an Jiaotong University)
Business Logistics Engineering

Mengya Zhang, Nanchang, Jiangxi, China
Bachelor's (Jiangxi University of Finance and Economics)
Business Logistics Engineering

Ruxin Zhang, Kaifeng, Henan, China
Bachelor's (Beijing Institute of Technology)
Business Logistics Engineering

Shuo Zhang, Zibo, Shandong, China
Bachelor's (Fudan University)
Business Logistics Engineering

Tian Zhang, Boxing, Shandong, China
Bachelor's (East China University of Science and Technology)
Business Logistics Engineering

Yiran Zhang, Guangdong, China
B.A. (Southwest University)
Business Logistics Engineering

Yuan Zhou, Zhenjiang, China
B.S. (National University of Singapore)
Business Logistics Engineering

Lingyi Zhu, Yizheng, Jiangsu, China
B.Bus.Adm. (Nanjing University)
Business Logistics Engineering

Master of Business Operational Excellence

Richard Thomas Adams, Chillicothe
B.Engr. (University of Dayton)
Business Operational Excellence

Jennifer Fay Becka, Canton
B.S.Bus.Adm. (Kent State University)
Business Operational Excellence

Beatrice Chirume, Columbus
B.S.Agr. (University of Zimbabwe)
M.S. (Ohio University)
Business Operational Excellence

Chad Brandon Clark, Frankfort
B.S.Mat.Sci.Eng. (University of Cincinnati)
Business Operational Excellence

Angela Dautt, Rockville, MD
B.Bus.Adm. (Copperbelt University)
Business Operational Excellence

Christopher M. Ely, Etters, PA
B.S. (Colorado Technical University)
Business Operational Excellence

Katherine Evans, Dayton
B.S. (Ball State University)
Business Operational Excellence

Angela Ferguson, Columbus
B.S.Soc.Work
Business Operational Excellence

Rebecca Lynn Forbush, Lexington, KY
B.Bus.Adm. (University of Kentucky)
Business Operational Excellence

Paula Dee Fry, Pataskala
Business Operational Excellence

Schlyer D. Goodwin, Westerville
B.Bus.Adm. (Southern Methodist University)
J.D. (Washburn University, Topeka)
Business Operational Excellence

Richard Amsler Guba, Jr., Liberty Township
B.Tech. (University of Dayton)
Business Operational Excellence

Tonia Lynn Harper, Defiance
B.A.
Business Operational Excellence

Margaret Ruth Henry, Georgetown, TX
B.S. (College of Charleston)
Business Operational Excellence

Emily Marie Jackson, Columbus
B.A. (Malone University)
B.S.Nurs.
Business Operational Excellence

Matthew Thomas Kunar, Dublin
B.S. (Bucknell University)
D.O. (Ohio University)
Business Operational Excellence

Richard Scott MacKenzie, Macungie, PA
B.A. (University of North Carolina)
M.D. (East Carolina University)
Business Operational Excellence

Anthony Frank McCabe, Columbus
B.S.Biomed.Eng. (DeVry Institute of Technology)
Business Operational Excellence

John McCormick,
Wapakoneta
Business Operational
Excellence

Sheila M. Meyer, Baltimore
B.S. (Franklin University)
Business Operational
Excellence

Lora Leanne Nelson, Seattle,
WA
B.A. (University of
Washington)
Business Operational
Excellence

Joseph Paul Osenni, New
Bern, NC
B.S.Ald.Hlth.Prof.
Business Operational
Excellence

Mary Jo Spink Patterson,
Enon
B.S.Ald.Hlth.Prof.
Business Operational
Excellence

Jennifer L. Postell, Marion
B.A.
Business Operational
Excellence

Karen Leslie Ratliff-Schaub,
Columbus
B.S. (Kent State University)
M.D. (Northeastern Ohio
Universities Colleges of
Medicine and Pharmacy)
Business Operational
Excellence

Mark Anthony Regan,
Dubuque, IA
B.S. (Iowa State University)
Business Operational
Excellence

Patrick Reilly, Ames, IA
B.Bus.Adm. (University of
Phoenix)
M.B.A. (University of Denver)
Business Operational
Excellence

Eleanor Jane Risby,
Galloway
B.S.
Business Operational
Excellence

Richard Ralph Santora,
Shrewsbury, MA
B.S. (Worcester Polytechnic
Institute)
Business Operational
Excellence

Patricia Siegel-Delashmutt,
Powell
B.S.Nurs. (University of
Wisconsin - Oshkosh)
Business Operational
Excellence

Michael Alan Snell,
Somerville
B.A. (Davidson College)
Master's (University of South
Carolina)
Business Operational
Excellence

Rose Comer Squires, Fort
Wayne, IN
B.A. (Ohio Wesleyan
University)
Business Operational
Excellence

Stephen William Willoughby,
Grand Blanc, MI
Bachelor's (University of
Findlay)
Business Operational
Excellence

Michael Jerry Wiseman,
Zanesfield
B.A. (Citadel Military College)
Business Operational
Excellence

Derek Yokley, Modesto, CA
B.A. (California State
University, Sacramento)
Business Operational
Excellence

Master of City and Regional Planning

Tina Marie Livingston,
Newark
B.S.City.Reg.Plan.
City and Regional Planning

**Thomas Edward
Stikeleather,** Cincinnati
B.A. (College of Wooster)
City and Regional Planning

Emre Tepe, Istasyon Mah,
Turkey
B.S., M.S. (Istanbul Technical
University)
City and Regional Planning

Gretchen Renee Witte,
Columbus
B.A.
City and Regional Planning

Master of Education

Dianna Arhondia Anasis,
Dublin
B.S.Human.Ecol.
Education

Jenan Marie Berrios,
Reynoldsburg
B.S.Educ.
Education

Lesley Marie Conway,
Prospect
B.S. (Bowling Green State
University)
Education

Jessica Leigh Eads,
Westerville
B.S.Human.Ecol.
Education

Sherelle Lenee Eaton,
Columbus
B.S.Educ.
Education

Dena Mohamed Elgeziri,
Columbus
B.A.
Education

Tanya Lynn Foulk, Prospect
B.S.Educ.
Education

Traci Anne Fravel, Lewis
Center
B.S.Educ.
Education

Russell William Goulet,
Marion
B.A. (University of Toledo)
Education

Elizabeth Ann Kale,
Marysville
B.S.Educ.
Education

Samantha Sue Lee, Lima
B.S.Human.Ecol.
Education

Connie Sue Loudermilk,
Newark
B.S.Educ.
Education

Tyler Curtis Maley, Galion
B.S.Educ.
Education

November 8, 2013 meeting, Board of Trustees

Timothy Michael McGill,
Medina
B.S.Human.Ecol.
Education

Katie Elizabeth Petrolo,
Pittsburgh, PA
B.S.Human.Ecol.
Education

Chelsea Sabrina Rockwell,
Marion
B.S.Educ.
Education

Tomoko Susanne Sekiguchi,
Dublin
B.A.
Education

Ethan Wayne Smalley, Carey
B.S.Educ.
Education

Michael William Stauffer,
Twinsburg
B.S.Human.Ecol.
Education

Jessica Marie Stranges,
Westerville
B.S.Educ.
Education

Jill Nicole Twersky, Tempe,
AZ
B.A.
Education

Victoria Nicole Vinson,
Zanesfield
B.S.Educ.
Education

Kelley Lynn Ward, Newark
B.S.Educ.
Education

Olivia Marie Wilson, Warren
B.S.Human.Ecol.
Education

Emily Brooke Wise,
Delaware
B.S.Human.Ecol.
Education

Master of Environment and Natural Resources

Kaitlin Grace Hillier, Concord
B.S. (Ohio University)
Environment and Natural
Resources

Nicholas Joseph Holomuzki,
Mansfield
B.A.
Environment and Natural
Resources

Andrew Joseph Skunda,
Columbus
B.A. (Ohio University)
Environment and Natural
Resources

Master of Fine Arts

Kellen Ryan Maicher,
Gahanna
B.S., M.S. (Purdue University)
Industrial, Interior and
Visual Communication Design

Master of Health Administration

Michael Vann Bess, Galena
B.S.Bus.Adm.
M.D. (Medical College of Ohio)
Health Services Management
and Policy

Master of Human Resource Management

Ryan Keith Zinn, Columbus
B.S.Mech.Eng., M.S.
Human Resource
Management

Master of Landscape Architecture

Fangyuan Xie, Changsha
Hunan
B.Engr. (Central South
University)
Landscape Architecture

Master of Occupational Therapy

Bethany N. Bates, Lewis
Center
B.A.
Health and Rehabilitation
Sciences

Lindsay Rae Berarducci,
Columbus
B.S.
M.A. (University of Dayton)
Health and Rehabilitation
Sciences

Aaron Michael Blubaugh,
Millersport
B.S. (Ohio University)
Health and Rehabilitation
Sciences

Morgan Elizabeth Bochnak,
Mansfield
B.A.
Health and Rehabilitation
Sciences

Ann E. Cahalan, Columbus
B.S. (Miami University)
Health and Rehabilitation
Sciences

Mary Elizabeth Cash, St.
Clairsville
B.S.Ald.Hlth.Prof.
Health and Rehabilitation
Sciences

Chang-Tung Chou,
Columbus
B.A.
Health and Rehabilitation
Sciences

Brittney Ann Cottman,
Columbus
B.A. (Capital University)
Health and Rehabilitation
Sciences

Kimberly Sue Craven,
Reading
B.S.
Health and Rehabilitation
Sciences

Ashlee Lynn Davis, Hilliard
B.S. (Miami University)
Health and Rehabilitation
Sciences

Michelle Lynn DeBrosse,
Hamilton
B.S.Ald.Hlth.Prof.
Health and Rehabilitation
Sciences

Alexandra Paige Debusk,
Fresno, CA
B.A., B.S.Educ.
Health and Rehabilitation
Sciences

Kaitlyn Fieseler, Columbus
B.S.Agr.
Health and Rehabilitation
Sciences

Deric Michael Graft,
Columbiana
B.S.Human.Ecol.
Health and Rehabilitation
Sciences

November 8, 2013 meeting, Board of Trustees

Brittany Nicole Hand,
Columbus
B.S.
Health and Rehabilitation
Sciences

Jessica Rea Hunter,
Washington Court House
B.S.Agr.
Health and Rehabilitation
Sciences

Lauren Ashley Justice,
Reynoldsburg
B.S.Ald.Hlth.Prof.
Health and Rehabilitation
Sciences

James Francis Kramer,
Columbus
B.S.Ald.Hlth.Prof.
Health and Rehabilitation
Sciences

Shannon Renee Mahon,
Medina
B.S.
Health and Rehabilitation
Sciences

Jennifer Marusic, Columbus
B.S. (John Carroll University)
Health and Rehabilitation
Sciences

Lyndsay Ann Molnar,
Smithfield
B.S.Ald.Hlth.Prof.
Health and Rehabilitation
Sciences

Elena Marie Moore,
Columbus
B.A. (Harding University -
Main)
Health and Rehabilitation
Sciences

Heather Elizabeth Morton,
Bucyrus
B.A. (Ohio University)
M.A. (Seton Hill College)
Health and Rehabilitation
Sciences

Michelle Anne Prushing,
Hamilton
B.S.Ald.Hlth.Prof.
Health and Rehabilitation
Sciences

Lauren Marie Redmond,
Cincinnati
B.S.Ald.Hlth.Prof.
Health and Rehabilitation
Sciences

Jayna Elise Rogers,
Columbus
Bachelor's (University of
Cincinnati)
Health and Rehabilitation
Sciences

Katherine Rose Sauer,
Columbus
B.A.
Health and Rehabilitation
Sciences

Leah Schaffner, VanWert
B.A. (Bluffton University)
Health and Rehabilitation
Sciences

Brooke Schmelzer, West
Jefferson
B.S. (Franklin University)
Health and Rehabilitation
Sciences

Ashlee Lynn Schmitt,
Columbus
B.S. (Eastern Kentucky
University)
Health and Rehabilitation
Sciences

Maria L.E. Stalter,
Farmington, ME
B.A. (Ithaca College)
Health and Rehabilitation
Sciences

Kristi Michele Sturgill, West
Chester
B.A. (Anderson University)
Health and Rehabilitation
Sciences

Melissa Ann Terlau, Dayton
B.S.Ald.Hlth.Prof.
Health and Rehabilitation
Sciences

Andrew Kelly Tom,
Columbus
B.A. (San Diego State
University)
Health and Rehabilitation
Sciences

Kasey Leah Vogel, Tiffin
B.A. (Ohio Northern
University)
Health and Rehabilitation
Sciences

Stephanie Elayne Walker,
Strongsville
B.S.Design
Health and Rehabilitation
Sciences

Elaina Weber, Richfield
B.A. (Ohio University)
Health and Rehabilitation
Sciences

Kyle David Williams,
Johnstown
B.A. (Otterbein College)
Health and Rehabilitation
Sciences

Master of Public Administration

Amanda Rose Hemann,
Strongsville
B.A. (University of Dayton)
Public Policy and Management

David Leland Meadows,
Columbus
B.A.
Public Policy and Management

Feihan Pi, Hunan China
B.S.Bus.Adm.
Public Policy and Management

Emily Lynn Skinnell,
Herndon, VA
B.S. (Shepherd College)
Public Policy and Management

Hannah Lynn Tyler, Bethel
B.A.Journal.
Public Policy and Management

Master of Public Health

Oluseun Akerele, Dayton
B.S.
Public Health

Emily Lazzari Albert,
Columbus
B.S. (Clarkson University)
M.D. (S.U.N.Y. Upstate
Medical University)
Public Health

Nora Alghothani, Upper
Arlington
B.S., M.D.
Public Health

Nadiif Buraale, Balanbal,
Somalia
B.S.Ald.Hlth.Prof.
Public Health

Katrin Laura Burns, Hamilton
Bachelor's (University of
Kentucky)
Public Health

November 8, 2013 meeting, Board of Trustees

Kimberly Ann Cupp, Delta
B.S. (Bowling Green State
University)
Public Health

Alex Daniels, Morrow
B.S. (University of Findlay)
Public Health

Bradford Nicholas Ence,
Salem, UT
B.S. (Brigham Young
University)
M.D.
Public Health

Erica Anne Esposito, Powell
B.S.Human.Ecol.
Public Health

Joshua Scott Everhart,
Columbus
B.S., M.D.
Public Health

Kyle Fluegge, Imperial, MO
B.A. (University of Michigan -
Flint)
M.A.
Public Health

Michelle C. Golla,
Reynoldsburg
B.S. (Massachusetts Institute
of Technology)
M.D.
Public Health

Lara Elizabeth Gottfried,
Columbus
B.S.Ald.Hlth.Prof.
Public Health

Theresa Lee Hauser,
Cincinnati
B.S. (University of Cincinnati)
Public Health

James Overbey Maloney,
Hamilton
B.A.
Public Health

Augusta U. Ndukwe, Detroit,
MI
B.S. (Michigan State
University)
Public Health

Robert Charles Orellana,
Reynoldsburg
B.S.
Public Health

Shannon Marie Osborne,
Cleveland
B.A.
Public Health

Brandon Michael Palinski,
Waterville
B.S.Agr.
Public Health

Huong Pham, Dublin
B.A.
Public Health

Suchawan Pornsukarom,
Bangkok, Thailand
D.V.M. (Chulalongkorn
University)
Public Health

Nicole Ruffing, Monroeville
Bachelor's (Bowling Green
State University)
Public Health

Tyler Steven Serafini, East
Sparta
B.S.
Public Health

**Colleen Elizabeth Shockling
Dent**, Louisville
B.S. (University of Findlay)
Public Health

Keelie Elaine Thomas,
Blacklick
B.S.Ald.Hlth.Prof.
Public Health

Christina Elaine Trusty,
Dublin
B.A. (Ohio Wesleyan
University)
Public Health

Jagadisharaje K. Urs, Powell
B.Med.&B.Surg. (Mysore
Medical College)
M.D. (Armed Forces Medical
College)
Public Health

Evan James Wilson, Volant,
PA
B.S.
Public Health

Master of Science

Amira Omar Aboukhdr,
Tripoli, Libya
Bachelor's (Al-Fateh
University)
Anatomy

Bruce A. Ackley, Marion
B.S.Agr.
Horticulture and Crop Science

Leslie Allen Adams, Upper
Arlington
B.S.Elec.Eng. (West Virginia
University)
M.S.
Pathology

Jacob T. Allenstein,
Mantorville, MN
B.S.Aero.Astro.Eng.
Aeronautical and Astronautical
Engineering

Kelsey Faith Andersen,
Highlands, NJ
Plant Pathology

Theodore Erik Andersson,
Dallas, TX
B.S. (Southern Methodist
University)
Statistics

Carmen Weddell Andert,
Farmington, MI
B.A. (Albion College)
M.A. (Miami University Oxford)
Mathematics

Drake Ross Austin,
Columbus
B.S. (University of Michigan,
Ann Arbor)
Physics

Nicholas Scott Baker,
Loveland
B.S. (Ohio Northern
University)
Mechanical Engineering

Nithin Venugopal Baradwaj,
Chennai, India
Bachelor's (Birla Institute of
Technology and Science)
Mechanical Engineering

Jamie Meinzer Beale,
Augusta, MI
B.S.Dent.Hygn.
Health and Rehabilitation
Sciences

Michael Edward Bettencourt,
Powell
B.S.Eng.Phys.
Nuclear Engineering

Clarissa Rachel Bey,
Baltimore
B.S.
Environment and Natural
Resources

November 8, 2013 meeting, Board of Trustees

Prasad Vijay Bhandari, Pune,
India
Bachelor's (University of Pune)
Computer Science and
Engineering

Abigail Marie Bogdan,
Vienna, WV
B.S. (Marietta College)
Physics

Michael P. Brandt, Cincinnati
B.S. (University of Arizona)
Molecular, Cellular, and
Developmental Biology

Bryan Andrew Brautigam,
Columbus
Integrated Biomedical Science
Graduate Program

James Walter Brenneman,
Canton
B.S.Mech.Eng.
Mechanical Engineering

Chelsea L. Britton, Toledo
B.S.Nutrition
Health and Rehabilitation
Sciences

Michael Robert Brooker,
Columbus
B.S.
Environmental Science

Mark Gregory Burch,
Cincinnati
B.A. (Saint Louis University)
Statistics

Justin Reeve Burr, Saginaw,
MI
B.S.Honors (Michigan State
University)
Electrical and Computer
Engineering

Kailyn Cage, Bowie, MD
B.S. (University of Maryland,
College Park)
Industrial and Systems
Engineering

Justin Wesly Cartwright,
Nashport
B.S.Mech.Eng.
Mechanical Engineering

Lingqian Chang, Jingyuan,
China
B.Eng. (Dalian University of
Technology)
Master's (Chinese Academy of
Sciences)
Biomedical Engineering

Sandeep Chatra Raveesh,
Bangalore, India
B.Engr. (Visveswaraiah
Technological University)
Computer Science and
Engineering

**Muhammad Imran
Chaudhry**, Lahore,
Pakistan
B.S.Honors (Lahore University
of Management Sciences)
Agricultural, Environmental
and Development
Economics

Li Chen, Quanzhou China
B.S. (Zhejiang University)
Electrical and Computer
Engineering

Yinxiao Chen, Changzhou
China
B.S. (Nanjing University)
Computer Science and
Engineering

Ziyue Chen, P.R. Liaoning
China
B.A. (Hanover College)
Statistics

Ashlina Chin, Herndon, VA
B.S. (Virginia Polytechnic
Institute and State
University)
Plant Pathology

Christian Dwain Clanton,
Oklahoma City, OK
B.S. (California Institute of
Technology)
Astronomy

Barrett Christopher Clark,
Louisville, KY
B.S.Mech.Eng. (University of
Notre Dame)
Mechanical Engineering

Jonathon James Cleary,
Columbus
B.S.Mech.Eng. (University of
Cincinnati)
Mechanical Engineering

Derrick Ian Cobb, Peebles
B.S.Elec.Cptr.Eng.
Electrical and Computer
Engineering

Elizabeth Ann Coffman,
Clinton, TN
B.S., D.V.M. (University of
Tennessee - Knoxville)
Comparative and Veterinary
Medicine

David Matthew Cole,
Worthington
B.S.Mat.Sci.Eng. (University of
Cincinnati)
Materials Science and
Engineering

Clara Cooper-Mullin,
Irvington, NY
B.A. (Kenyon College)
Evolution, Ecology, and
Organismal Biology

Justin Luvane Crawford,
Reynoldsburg
B.S.Geomat.Eng.
Civil Engineering

Daisy Louise D'Angelo,
Orient
B.A. (Capital University)
Plant Pathology

Rebecca Jill Damian,
Columbus
B.S.
Nursing

Nathan Marc Debard,
Springboro
B.S.Elec.Cptr.Eng.
Electrical and Computer
Engineering

Julia Lynne DeNiro, Upper
Arlington
B.A. (Kenyon College)
Environmental Science

Akshay Ajay Deshpande,
Pune, India
B.Eng. (University of Pune)
Computer Science and
Engineering

Angela Marie DeSimone,
Niles
Civil Engineering

Swagata Dey, New Delhi,
India
B.S. (University of Delhi)
M.S. (Teri University)
Chemistry

Piyush Dhar Diwan, Raipur,
Chhattisgarh, India
Bachelor's (Ravi Shankar
University)
Master's (Indian Institute of
Technology Guwahati)
Computer Science and
Engineering

November 8, 2013 meeting, Board of Trustees

Jacqueline Suzanne Domire,
Delaware
B.A. (University of Texas at
Austin)
Integrated Biomedical Science
Graduate Program

Cassandra Jenny Dorcena,
Petion-ville, Haiti
B.S. (University of
Southwestern Louisiana at
Lafayette)
M.S. (Virginia Polytechnic
Institute and State
University)
Chemical Engineering

Joseph Mark Drosdeck,
Milwaukee, WI
B.A. (University of Wisconsin-
Milwaukee)
M.D. (University of Wisconsin-
Madison)
Medical Science

Dajun Duan, Wenzhou, China
B.S. (Shanghai Jiao Tong
University)
Electrical and Computer
Engineering

Ramiro J. Duarte, Columbus
B.S.Elec.Cptr.Eng.
Electrical and Computer
Engineering

Kripa Durgaprasad, Chennai,
Tamil Nadu, India
Bachelor's (Anna University)
Computer Science and
Engineering

Joshua Ryan Eckroth,
Columbus
Bachelor's, B.S. (Humboldt
State University)
Computer Science and
Engineering

Nichole Frances Edelman,
Euclid
B.A. (Hiram College)
Horticulture and Crop Science

Aseim M.N. Elfrgani,
Benghazi, Libya
B.S., M.S. (Garyounis
University)
Electrical and Computer
Engineering

Dan Fang, Columbus
B.A., M.A. (Peking University)
Agricultural, Environmental
and Development
Economics

Xin Fang, Hefei, China
Chemistry

Siyuan Fei, Changchun,
China
Bachelor's (Shanghai Jiao
Tong University)
Electrical and Computer
Engineering

Sean Christopher Flowers,
Longwood, FL
B.A. (University of Florida)
Physics

Gregory Martin Freisinger,
Hilliard
B.S. (Georgia Institute of
Technology)
Mechanical Engineering

Michael Fritz, Columbus
B.S.
Computer Science and
Engineering

Habteab Eyassu Gebreab,
Columbus
B.S. (University of
Washington)
Public Health

Matthew David Gibson,
Phoenix, AZ
B.S. (Arizona State University)
Physics

Andy Ben Gilbert,
Worthington
B.S.Mech.Eng., D.D.S.
Dentistry

**Jacob William Hunter
Gordon,** Muskegon, MI
B.S. (Michigan State
University)
Physics

Heather L. Gottke, Paulding
B.S.Agr.
Agricultural and Extension
Education

George Michael Green,
Columbus
B.A., M.A., J.D.
Computer Science and
Engineering

Chittrak Gupta, Kolkata, India
M.S. (Indian Institute of
Technology Roorkee)
B.S. (University of Delhi)
Chemistry

Jeffrey Michael Hagen,
Columbia Station
D.D.S. (University of
Pittsburgh)
Dentistry

Jennifer Louise Harmon,
Peoria, IL
B.S. (Illinois State University)
Consumer Sciences

Bo Randall Harstine, Dundee
B.A. (Washington and
Jefferson College)
Animal Sciences

Laura Beth Harthan, Cornish,
NH
B.S. (Cornell University)
Animal Sciences

Ayat Ahmed Hatem, Cairo,
Egypt
B.S.Cptr.Sci.Eng. (Cairo
University)
M.S. (Nile University)
Electrical and Computer
Engineering

Matthew Richard Hawrylak,
Avon Lake
B.S.
Geological Sciences

Courtney L. Hebert,
Columbus
B.A. (Georgetown University)
M.D.
Public Health

Calen Barnett Henderson,
Leawood, KS
B.A. (Vanderbilt University)
Astronomy

Benjamin Robert Hoffman,
Beavercreek
B.S.Mech.Eng.
Mechanical Engineering

Chun-Jen Hsueh, New Taipei
City, Taiwan, ROC
B.Bus.Adm. (National Taiwan
University)
Industrial and Systems
Engineering

Nancy Huarachi Morejon,
Oruro, Puqui, Bolivia
Licenciatura (Earth University)
Horticulture and Crop Science

Angelica Maria Huerta, San
Antonio, TX
B.S.Civil.Eng. (Texas A&M
University)
Food, Agricultural and
Biological Engineering

November 8, 2013 meeting, Board of Trustees

Xin Huo, Columbus
B.S., M.S. (Beijing Institute of Technology)
Computer Science and Engineering

Akshay Ashok Jain,
Maharashtra, India
Bachelor's (University of Mumbai)
Industrial and Systems Engineering

Da Jiao, Tianjin, China
B.S. (Harbin Institute of Technology)
Electrical and Computer Engineering

Miles David Michael Jonard,
Pickerington
B.S.Agr.
Horticulture and Crop Science

Pacharmon Kaewprag,
Bangkok, Thailand
B.Engr. (King Mongkut's Institute of Technology)
Master's (Asian Institute of Technology)
Computer Science and Engineering

Tanuja Kambham,
Hyderabad, India
B.Tech. (Indian Institute of Technology Madras)
Mechanical Engineering

Brian Kenneth Kermode,
Painesville
B.S.Civil.Eng.
Civil Engineering

Daniel James Kestner,
Jackson, MI
B.S. (Michigan Technological University)
Physics

Dietrich Kiesewetter,
Columbus
B.A. (Saint Mary's College of Maryland)
Physics

Jayne Y. Kim, Cincinnati
B.S.
Biomedical Engineering

Niranjan Konda, Bangalore, India
B.Tech. (National Institutes of Technology, India)
Computer Science and Engineering

Kimberly Carole Kramer,
Columbus
B.Mus. (Butler University)
Nursing

Emily Theresa Lammers,
Spencerville
D.D.S.
Dentistry

Michael J. Lawrence,
Murrysville, PA
B.S.Aero.Astro.Eng.
Aeronautical and Astronautical Engineering

David Ga-Yiu Lee, Dublin
B.S.Civil.Eng.
Civil Engineering

Hatim A. Leghuel, Hilliard
Bachelor's (Al-Fateh University)
Dentistry

Samuel David Lentz, New Albany
B.S.Chem.Eng.
Statistics

Jialin Li, Guangzhou, China
Bachelor's (Guangdong University of Technology)
Industrial and Systems Engineering

Xinfeng Li, LiShui, Zhejiang, China
B.Engr., M.S. (Tsinghua University)
Computer Science and Engineering

Yiwen Li, Shanghai China
Diploma (Lubeck University of Applied Sciences)
Civil Engineering

Shengming Liao, Jilin, China
B.Engr. (University of Science and Technology, Beijing)
Electrical and Computer Engineering

Wan-Chun Liao, Taipei, Taiwan, ROC
B.S. (Yuan Ze University)
M.S. (Chalmers University of Technology)
Electrical and Computer Engineering

Tao Lin, Wuxi, Jiangsu, China
B.Engr. (Southeast University)
Industrial and Systems Engineering

Andy Liu, Tainan, Taiwan, ROC
B.S. (National Chiao Tung University)
Electrical and Computer Engineering

Shuai Liu, Tangshan, China
Bachelor's (China University of Mining and Technology)
Civil Engineering

Xin Liu, Hailin, China
B.S. (University of Electronic Science and Technology of China)
Electrical and Computer Engineering

Tina Marie Livingston,
Newark
B.S.City.Reg.Plan.
Civil Engineering

Fei Long, Columbus
Bachelor's (Shanghai Jiao Tong University)
Mechanical Engineering

Joel Joesph Longo, Hubbard
B.S.Aero.Astro.Eng.
Aeronautical and Astronautical Engineering

Kristina Anne Looper, Coal City, IL
B.S. (Michigan State University)
Physics

Gary Lorei, Columbus
B.S. (Pennsylvania State University)
Food, Agricultural and Biological Engineering

Zhixue Lu, Handan, China
B.S., M.S. (Peking University)
Computer Science and Engineering

Alexander David Lybarger,
New Albany
B.S.Elec.Cptr.Eng.
Electrical and Computer Engineering

Carter Owen Stebbin Mason,
Columbus
B.A. (Grinnell College)
Molecular Genetics

Donald Paul McAllister,
Dresden
B.S.Mat.Sci.Eng.
Materials Science and Engineering

November 8, 2013 meeting, Board of Trustees

Matthew John McMackin,
Cincinnati
B.S.Civil.Eng.
Civil Engineering

Nan Meng, Tianjin, Tianjin,
China
B.S. (Hebei University of
Technology)
Computer Science and
Engineering

Kelsey C. Miles, Columbus
B.S. (Wright State University)
Chemistry

Molly Rae Miller, Plain City
B.S. (Ohio University)
Health and Rehabilitation
Sciences

Sushant Nivasrao More,
Thane, India
B.S., M.S. (Indian Institute of
Science Education and
Research)
Physics

Ryan Nicholas Munch,
Northwood
B.S.Food.Sci.
Food Science and Technology

Jyothi Nagaraja, Upper
Arlington
B.S., M.S. (Mysore University)
M.S.
Public Health

Jayanth Nagendra,
Bangalore, India
B.Eng. (Bangalore University)
Civil Engineering

Liel Naor Azrieli, Upper
Arlington
B.S. (Ben-Gurion University of
the Negev)
Environmental Science

Angela Michelle Nappi, East
Hanover, NJ
B.S.Civil.Eng.
Civil Engineering

Martha Catherine Nieset,
Fremont
B.A. (Bowling Green State
University)
Rural Sociology

Raghav Nijhara, Delhi, India
B.S.Elec.Cptr.Eng.
Electrical and Computer
Engineering

Qingpeng Niu, Shenyang,
China
B.Eng. (Northeastern
University)
Computer Science and
Engineering

Margaret Laura Noble, Novi,
MI
B.S.Mat.Sci.Eng.
Materials Science and
Engineering

Brett J. Nydegger, Salt Lake
City, UT
B.A. (University of Utah)
D.D.S.
Dentistry

Odaro Anthony Omusi,
Lagos, Nigeria
B.A., B.S. (University of Notre
Dame)
Electrical and Computer
Engineering

**Vivianne Margaret Akoth
Owino**, Nairobi, Kenya
B.S. (Saint Augustine's
College)
Mechanical Engineering

Caryn Alexandra Palatchi,
Hamilton
B.S. (California Institute of
Technology)
Physics

Nishanthi Panneerselvam,
Chennai, Tamil Nadu, India
B.S. (Anna University)
Biophysics

Timothy M. Parker, Columbus
B.S.Env.Nat.Res.
Environment and Natural
Resources

Joshua L. Perry, Columbus
D.D.S.
Dentistry

Shayne Perry, Salt Lake City,
UT
B.S. (University of Utah)
D.D.S.
Dentistry

Ruby Melisa Pina Mimbela,
Trujillo, La Libertad, Peru
B.S. (Universidad Nacional de
Trujillo)
Comparative and Veterinary
Medicine

Sreeram Potluri, Gudivada,
India
B.Tech. (Jawaharlal Nehru
Technological
University)
Computer Science and
Engineering

Theodore Schley Rader IV,
Broadview Heights
B.S.Chem.Eng.
Biomedical Engineering

Girish Kumar Rajendiran,
Chennai, India
Bachelor's (Anna University)
Industrial and Systems
Engineering

Sanjay Kiran Ramdon, St.
Mary, Jamaica
B.S. (Saint Augustine's
College)
Mechanical Engineering

Steven Abraham Ramirez,
Columbus
B.S.Mech.Eng. (University of
Houston)
Mechanical Engineering

Timothy J. Reed, Columbus
B.S.Elec.Eng. (Cleveland
State University)
Electrical and Computer
Engineering

Vanessa Maureen Reed,
Columbus
B.S.
Human Sciences

Mary Anne S. Refaei,
Cincinnati
B.S. (University of Cincinnati)
Ohio State Biochemistry
Program

Donovan Anthony Richie,
Dublin
B.S.Mat.Sci.Eng.
Materials Science and
Engineering

Ali Waris Rizvi, Lima
B.S.Food.Ag.Bio.Eng.
Food, Agricultural and
Biological Engineering

Jamie Alexis Roderer,
Columbus
B.S.Ald.Hlth.Prof.
Molecular, Cellular, and
Developmental Biology

Zachary Rudd, Columbus
B.S.
Biomedical Engineering

November 8, 2013 meeting, Board of Trustees

Samuel Ryo, Jakarta,
Indonesia
B.A. (University of Texas at
Austin)
Food Science and Technology

Theodore Nicholas Saltos,
Gaithersburg, MD
B.A., B.S. (University of
Maryland, College Park)
Agricultural, Environmental
and Development
Economics

Matthew Thomas Salzman,
Cincinnati
B.S.Elec.Cptr.Eng.
Electrical and Computer
Engineering

Siddharth Singh, New Delhi,
India
B.Engr. (University of Delhi)
Computer Science and
Engineering

Timothy Michael Smith, Jr.,
Bellefontaine
B.S. (Wright State University)
Materials Science and
Engineering

Dana Jean Staffen, Lewis
Center
B.S.
Public Health

Katilyn Diane Stevens,
Springfield
B.S.Agr.
Animal Sciences

Weizhou Sun, Hunan, China
B.S. (University of Science
and Technology of China)
M.Appl.Stats.
Mathematics

Benjamin B. Tannenwald,
Overland Park, KS
B.A., B.S. (University of
Kansas)
Physics

Zi Tong, Jinzhou, Liaoning,
China
Bachelor's (Beijing University
of Chemical Technology)
Chemical Engineering

Sudheer Tumu, Canal
Winchester
B.Tech. (Andhra University)
M.S. (State University of New
York at Albany)
Computer Science and
Engineering

Sara Beth Vogt, Columbus
Health and Rehabilitation
Sciences

Joseph Stephen Voyles,
Sylvania
B.S.
Geological Sciences

Kyle David Wagner, Orient
B.S. (Wright State University)
Electrical and Computer
Engineering

Chao Wang, Changchun,
China
B.Engr., Master's (Dalian
University of Technology)
Electrical and Computer
Engineering

Juefei Wang, Baini Town,
Chongyang, Hubei, China
B.Engr. (Huazhong University
of Science and Technology)
Mechanical Engineering

Lei Wang, Luohe, China
Bachelor's, Master's (Dalian
University of Technology)
Computer Science and
Engineering

Wenfei Wang, Columbus
B.S.
Food Science and Technology

Wenhao Wang, Chengdu
China
B.Engr. (University of
Electronic Science and
Technology of China)
Electrical and Computer
Engineering

Yuji Wang, Shanghai, China
B.S. (East China Normal
University)
Master's (Chinese Academy of
Sciences)
Electrical and Computer
Engineering

Zhou Wang, Hunan, China
B.S. (Shanghai Jiao Tong
University)
Physics

Kristen Nicole Weaver,
Columbus
B.S.Ind.Sys.Eng.
Industrial and Systems
Engineering

Mark Timothy Weden,
Loveland
B.S.Mech.Eng.
Mechanical Engineering

Xiaochen Wei, Shenyang,
China
B.Engr. (Beijing Institute of
Technology)
Food, Agricultural and
Biological Engineering

Kyle Andrew Wendt, Dublin
B.A. (Lake Forest College)
Physics

Patrick M. Wensing, Wickliffe
B.S.Elec.Cptr.Eng.
Electrical and Computer
Engineering

Michael Joshua Wenstrup,
Dayton
B.S.
Food Science and Technology

Scott James Wolfe,
Barberton
B.A. (Hiram College)
Horticulture and Crop Science

Pu Xu, Huzhou, China
Bachelor's (Shanghai Jiao
Tong University)
Electrical and Computer
Engineering

Dongyue Xue, Shanghai,
China
B.S. (Shanghai Jiao Tong
University)
Electrical and Computer
Engineering

Hao Yang, Jiangsu, China
B.S. (Southeast University)
Electrical and Computer
Engineering

Shengqian Yang, Duyun,
Guizhou, China
B.S. (Shanghai Jiao Tong
University)
Computer Science and
Engineering

Diego Sebastian Zaccai,
Buenos Aires, Argentina
B.S.Cptr.Sci.Eng.
Computer Science and
Engineering

Jiaqi Liu Zaetz, Tianjin, China
Bachelor's (Renmin University
of China)
Statistics

Daniya Zamalieva, Columbus
B.S. (Hacettepe University)
M.S. (Bilkent University)
Computer Science and
Engineering

Gong Zhang, Heze, China
B.Engr. (Shanghai Jiao Tong
University)
Electrical and Computer
Engineering

Ming Zhang, Fuyang, Anhui,
China
Bachelor's (University of
Kentucky)
Electrical and Computer
Engineering

Yan Zhang, Shanghai, China
B.S. (Shanghai Jiao Tong
University)
Electrical and Computer
Engineering

Kuangyu Zheng, Beijing,
China
B.Engr., Master's (Beihang
University)
Electrical and Computer
Engineering

Mengqi Zhou, Nanchang,
Jiangxi, China
B.S. (Zhejiang University)
Chemistry

Liyu Zhu, Quanzhou, China
B.S.Elec.Cptr.Eng.
Electrical and Computer
Engineering

Master of Social Work

Stacey Cheri Christensen,
Columbus
Bachelor's (Capital University)
Social Work

Amanda Leigh Cooksey,
Columbus
B.S.Human.Ecol.
Social Work

Kristina Michelle Foreman,
Mansfield
B.S.Soc.Work (Mount Vernon
Nazarene University)
Social Work

Patrick James Fowler,
Columbus
B.A. (Otterbein College)
Social Work

Rebecca Hertenstein,
Chillicothe
Bachelor's (Ohio University)
Social Work

Trena Lee Jenkins,
Springfield
B.A. (Wright State University)
Social Work

Michelle Marie Jordan,
Columbus
B.A.
M.A. (Carnegie Mellon
University)
Social Work

Erica Marie Mazzei, Sylvania
B.S.Soc.Work
Social Work

Kimberly Anne Raff, Copley
B.A. (Pennsylvania State
University-Erie, The
Behrend College)
Social Work

Krystle D. Short, Baltimore,
MD
B.S.Soc.Work
Social Work

Danielle Nicole Williamson,
Centerville
B.A. (Wright State University)
Social Work

Specialized Master in Business

Dana Edward Rowland,
Lancaster
B.S.Bus.Adm. (Ohio Northern
University)
Business Administration:
Marketing

Diana Surtihadi, Jakarta,
Indonesia
B.S.Ind.Sys.Eng., M.S.
Business Administration:
Marketing

College of Arts and Sciences

Executive Dean: David C. Manderscheid

Mark W. Shanda, Divisional Dean, Arts and Humanities

Peter March, Divisional Dean, Natural and Mathematical Sciences

Gifford Weary, Divisional Dean, Social and Behavioral Sciences

Bachelor of Arts

Autumn Louise Abadie, Kettering
Summa Cum Laude
Mohab Abas, Cairo, Egypt
Asha Musa Abdi, Columbus
Afshein Abrishami, Dublin
John Christopher Adams, Cincinnati
Ismahan Mohamed Adan, Hilliard
Janelle Brittany Adzic, Newark
John Artin Aghabekian, Stow
Maria Elizabeth Aguirre, Columbus
Catherine Jo Ahaus, Richmond, IN
Chelsea Brooke Akers, Hilliard
Omar Alawadi, Dubai, UAE
Alexis B. Alberts, Elida
Cum Laude
Luella Teresa Hyang Soon Albuquerque Canarsky, Lincoln, NE
Summa Cum Laude
Feisal Ahmed Ali, Nairobi, Kenya
Jumana Ali, Galena
Amber K. Allan, Columbus
Lindsay Michele Allard, Powell
Tara Michelle Allen, Delaware
Lindsey Brianne Allmon, Grove City
Grant Monroe Ames, Ashland
Summa Cum Laude
Candace Amber Andel, Medina
Alexis Jo Anderson, Leesburg, VA
William Conor Anderson, Bethlehem
Cum Laude
William Joel Anderson, Columbus
Christopher Wallace Andrews, Westerville
George Alexander Andrews, North Olmsted

Stephen Matthew Andrews, Newark
Robert Andrew Apostolec, Alexandria
Laura Beth Applegate, Wooster
Summa Cum Laude
Vaughn Lee Armstrong, Toms River, NJ
Karlee Jean Arnett, Coshocton
Danelle Ruby Arnold, Waynesville
Nichole Ashley, Port Saint Lucie, FL
Summa Cum Laude
Michael Stuart Averbook, Highland Heights
Summa Cum Laude
Benjamin Geoffrey Azriel, Vernon Hills, IL
Magna Cum Laude
Katie Danielle Babcock, Hilliard
Breanna Lee Babin, Hilliard
Robert Lamar Baccus, Centerville
Tim Andrew Bachelor, Lancaster
Cum Laude
Matthew John Bagnoli, North Canton
Michelle Elizabeth Baker, Westerville
Alexander James Baldwin, Columbus
LaKia Nikole Baldwin, Marion
Rachel Joy Baransi, Columbus
Cum Laude
Abigail Barclay, Reynoldsburg
Charles Lewis Barnett, Jr., Dayton
Andrew Barringer, Powell
Cum Laude
Drew Austin Basil, Chillicothe
Jarred Alan Bates, Ashland
Magna Cum Laude
Nicholas Steven Battistone, Cincinnati
Brandy Rae Baxter, Ashland
Michelle Cathryn Baytosh, Cleveland
Stephen Marcus Beil, Marysville
Trevor Jamison Belt, Zanesville
Abigail Noel Benjamin, Toledo
John Thomas Bennett, Jr., Columbus
Lars Christian Benthien, Columbus
Christopher Greer Bercik, Powell
Corin Dawn Berenson, Columbus

Trisha Lynn Bergdorf, Uniontown
Magna Cum Laude
with Honors in the Arts and Sciences
Alexandria Jaleh Bidar, Cleveland
Averie Brookes Bischak, Pittsburgh, PA
Cum Laude
Jessica Lynn Bischert, Delaware
Nathan Jon Blackwell, Ashville
Summa Cum Laude
Emmanuel Boateng, Columbus
Anne E. Boback, Youngstown
Chasity Renae Boedicker, Lima
Kevin Michael Boehner, West Chester
Aaron Thomas Bolitho, Wintersville
Emily Ann Bonk, Orange
Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Classics
Mohd Afiq Borhanuddin, Kuala Lumpur, Malaysia
Lila Catherine Borton, Coshocton
Gregory Scott Bosko, Mansfield
Evan Patrick Boylan, Navarre
Lauren Elizabeth Brademeyer, Huntsville
Brian W. Bradley, Gahanna
Nicholas J. M. Brady, Westerville
Sierra Iyesha Bray, Columbus
Justin Paul Brewton, Westerville
Michael E. Brice, Chardon
Bryan Michael Briggs, Pickerington
Matthew Aaron Brill, Columbus
Victoria Lynne Bristol, Columbus
Nicole Elaine Britton, Sulphur Springs
Alexandra Michelle Brown, Ashland
Summa Cum Laude
Christopher Allen Brown, Bellville
Dylan Jay Brown, Napoleon
Magna Cum Laude
Johnathan Earl Brown, Columbus
Laura Jean Browning, Marion
Lauren Elizabeth Bruce, Westerville
Christin Nicole Bryant, Grove City
Magna Cum Laude
Kristen Ione Buelow, Columbus

November 8, 2013 meeting, Board of Trustees

Christopher R. A. Burd, Dublin
 Jessica Ann Burge, Clayton
 Christopher Lee Butler, Shaker Heights
 Rebecca Jean Butts, Lebanon
Cum Laude
 Barton P. Buxton, Jr.,
 Rochester Hills, MI
Magna Cum Laude
 Terrie L. Callahan, Dublin
 Rebecca Elyse Calvin, Akron
with Honors in the Arts and Sciences
 Elizabeth Kay Campbell,
 Marion
 Lea Marie Capuano,
 Broadview Heights
 Roland Patrick Carlson,
 Worthington
 Catherine Anne Carroll,
 Toledo
 Jonathan Davis Carroll,
 Columbus
 Jeremy Scott Carter,
 Pickerington
 Shelby Castillo, Ankeny, IA
Cum Laude
 Robert D. Castricone, Jr.,
 Pickerington
 Logan F. Chase, New London
 Sarah Cheah, Avon Lake
 James Michael Cheshire, Gulf Breeze, FL
 HeeSung Choi, Korea
 Soo Min Chung, Daegu, Korea
Summa Cum Laude
 Joshua Charles Clasen,
 Austintown
Magna Cum Laude
 Natasha Nicole Coldiron,
 Middletown
 Cory Allen Coleman, Lima
 Kary Ann Coleman, Columbus
 Kallie Cheyenne Collins,
 Hilliard
 Kara Danielle Collins, Lucas
 Ashly Rae Colosky,
 Pickerington
 Jocelyn Meredith Connolly,
 Hilliard
 John Thomas Connor,
 Blacklick
 Ryan Joseph Cook, Magnolia
 Stacie Ann Cordle, Lewis Center
 Mackenzie Marie Corey,
 Hilliard
 Gilberto Jesus Covarrubias,
 Colina, Chile
 Kelly Jaclyn Cramer, Avon Lake
 Miranda Louise Crawford,
 Convoy
Summa Cum Laude
 Stephanie Rae Creamer, Tiffin
Magna Cum Laude
 Ashley Elizabeth Cretella,
 Girard

Lindsay Ann Crockett, Clyde
Magna Cum Laude
 Emily Kay Crompton,
 Westerville
 Gerald Kenneth Crowl,
 Sunbury
 ShaQuanna N. Crum,
 Sandusky
 Autumn Elizabeth Crupe,
 Bridgeport
 Adam Blakiston Cerqueira
 Culbertson, York, PA
 Alison Marleen Cummins,
 Warrenton, VA
 Tyler Michael Cummins, Stow
 Erika Nicole Dahlby, Ontario,
 Canada
 Brett Alan Daniels, Dublin
 Lacy Lynn Daughenbaugh,
 Upper Sandusky
 Quinton Alexander Davenport,
 Delaware
 Rose Mae Davidson,
 Cincinnati
Cum Laude
 Carrie Anne Davis, Newark
 Evan Marshall Davis,
 Streetsboro
 Kathy Jean Dean, Appleton,
 WI
Summa Cum Laude
 Nathan R. Deel, Ashley
Summa Cum Laude
 Christine Suzanne Deffet,
 Dublin
 Joseph P. Deliz, Columbus
 Daniel Joesph Demetriu,
 Parma
 Sagarika Devarakonda,
 Columbus
 Jazmin Diaz, New York, NY
Magna Cum Laude
 Lucas Dickman, Beavercreek
 Justine Marie Diener, Lewis Center
Cum Laude
with Honors in the Arts and Sciences
 Yuxuan Ding, Harbin, China
 Mia Elia DiRienzo, Pittsburgh,
 PA
Cum Laude
 Ebony Modupe Domingo,
 Canton
 Killyn S. Dorio, Cuyahoga
 Falls
 Irma Marie Dotto, Uhrichsville
 Chloe Lenoir Dougherty,
 Washington, DC
Magna Cum Laude
 Joshua Ryan Dowdy,
 Columbus
 Megan Elizabeth Dowler,
 Kettering
Cum Laude
 Brian Walker Dressel,
 Centerville
Magna Cum Laude
with Honors in the Arts and Sciences

Jordan Nicole Dudderar,
 Columbus
Summa Cum Laude
 Molly Elizabeth Duerré,
 Lebanon
Cum Laude
 Jennifer Marie Dues,
 Columbus
 Colin Park Dumbach,
 Westerville
 Jeffrey Lee Edzkowski, Jr.,
 Rayland
 Daniel Charles Egger,
 Cleveland
Cum Laude
 Nicole Desiree Eggert, Canal
 Fulton
 Michael Cody Eiring, Piketon
 James Joseph Ellia, Jr.,
 Cleveland
 Jason Andrew Ellsesser,
 Gahanna
 Lee Katherine Emrich,
 Painesville
Magna Cum Laude
 Jordan Leigh Etzel, Mansfield
 Sarah Rachelle Evans,
 Cedarville
Magna Cum Laude
 Sophia Kathryn Eyerman,
 Sunbury
Magna Cum Laude
with Research Distinction in English
 Kristina Marie Ezzi,
 Worthington
 Julie Marie Faieta,
 Pickerington
Magna Cum Laude
 Benjamin Joseph Fast,
 Spencerville
 Kara Sarah Suzanne Federico,
 Akron
Magna Cum Laude
 Emily Lauren Ferguson,
 Centerville
Magna Cum Laude
 Kathleen Alison Ferrell, Grove
 City
 Ethan Paul Finkelstein,
 Woodmere, NY
 Kelsey Renee Flenniken,
 Akron
 Nicholas Scott Forino,
 Reynoldsburg
 Christina Marie Forsyth,
 Pickerington
 Kaitlin Elizabeth Forth, Newark
Cum Laude
 Chelsey Fowler, Whitehall
 Patrick Steven Francisco,
 Cincinnati
 Margaret Elizabeth
 Frankenberg, Columbus
 Brittany Lynn Freeman,
 Columbus
 Bryan Freitas, Hamilton

November 8, 2013 meeting, Board of Trustees

Melissa Mary French,
Loveland
Summa Cum Laude
with Honors in the Arts and Sciences
with Honors Research Distinction in Anthropology

Sarah Kathleen French, Lewis
Center

Pierce Michael Freshwater,
Plain City

Alyssa LeAnne Frick, Newark

Nicholas Alan Friedman,
Dublin

Eric William Friedmann,
Cincinnati

Rachel Grace Lynne Fueston,
Lebanon

Kristen Marie Funk, Northfield

Renee Lynn Fusco, Salem
Cum Laude
with Honors in the Arts and Sciences

Stephani Ann Fuson, Harrod
Cum Laude

Jaclyn Renée Fye, Canton

Morgan Janay Gaffney, Euclid

Eduardo Garcia-Aleman,
South Gate, CA

Justin Donald Garrett,
Springboro
Cum Laude

Gregory Earl Gase, Cincinnati

Rachel Anne Gattermeyer,
Cincinnati
Summa Cum Laude

Elizabeth Byers Gaubert,
Columbus
Summa Cum Laude

Jennifer Rose Geise, Sidney
Summa Cum Laude

Matthew Jared Geisen,
Cincinnati

Zachary Palmer Gerber,
Columbus

Jessica Anastasia Gesell,
Powell

Ryan Steven Gibbons,
Westlake

Linden Avery Gibbs, Brewton,
AL

Charles A. Gilkey, Trimble
Cum Laude

Sarah Marie Glanzer,
Columbus

Samantha Rae Glasser,
Leetonia

Michael Lee Glaze, Jr.,
Columbus

Kevin Norman Glick,
Brunswick

Ryan John Glinn, Warren

Aja Brianne Goare, Lima
Cum Laude

Christopher Andrew Goldbach,
Worthington

Benjamin Lewis Goldfarb,
Hilliard

Adam Michael Gorski, Bay
Village

Matthew Edward Gorski,
Darien, CT

Aaron Earl Gott, North
Royalton

Ryan David Graber, Oak
Harbor

Imari Janique Greaves,
Queens, NY
Magna Cum Laude

Christopher Robert Green,
Dublin
Cum Laude

Margaret Elizabeth Green,
Columbus

Andrew Thomas Greene,
Fairport Harbor

Jarret Daniel Greene,
Columbiana

Chad Michael Gregory,
Centerville

Parker Louis Greve, Cincinnati

Dane Denver Griffith,
Columbus

Jennifer Michelle Griffith,
Grandview Heights

Cameron E. Groff, Columbus

Mustafa Erdem Gun, Istanbul,
Turkey

Marcella Gunawan, Indonesia

Chen Guo, Taiyuan, Shanxi,
China

Michael Anthony Gutierrez, Jr.,
Sandusky

Kelsey Anderson Guy,
Columbus

Anna Rachel Habib, Cincinnati
Magna Cum Laude
with Honors in the Arts and Sciences

Said Ihsan Hafez, Columbus

Filemona Haileselassie,
Atlanta, GA

Regina Lynn Hairston,
Columbus

Stephanie Kay Halasz,
Streetsboro

Christopher Jon Haldeman,
Bucyrus

Grant Evan Haldeman,
Worthington

Christopher Berkay Hall,
Mason

Thomas James Hallal,
Highland Heights

Terra Cimon Hamler,
Columbus

Bryce Logan Hammerberg,
Hilliard

Dylan James Hanscel,
Gander, NF, Canada

Erica Allison Hardy,
Pickerington

Benjamin Thomas Haren,
Lisbon

Nathan John Harmony,
Reynoldsburg

Jessica Elizabeth Harris,
Granville

Nora Grace Harris, Shaker
Heights
Cum Laude

Amy Elizabeth Hart, Fort
Recovery

Alex Marie Harvey, Grove City
Magna Cum Laude

Sara Samantha Harvey,
Hilliard

Adel Numan Hasan, Columbus

Jamie Lee Hay, Rail Road
Flat, CA

Brittany N. Haynie, Pataskala

Kayla Janeen Hedges,
Columbus

Amanda Nicole Heintzelman,
Whitehall

Chad V. Henry, Concord
Summa Cum Laude

Jo Elizabeth Henthorne,
Columbus

Sean David Herman, Bexley

Joseph L. Herrbach, Upper
Arlington

J'von Tauryce Hicks,
Cleveland

Kyle Anthony Hicks, Mount
Blanchard

Todd Raysean Hogan,
Cincinnati

Mari Aase Hole, Oslo, Norway
Cum Laude

Jason Matthew Homan,
Chickasaw

Mark Homyak, Fairview Park

Hayley Alexandra Hooks,
Sidney
Cum Laude

Justin Michael Hoyng, St.
Henry

Ralph Woods Hoyt, Bainbridge

Traci R. Huesing, Hamilton
Magna Cum Laude

Bianca Nicole Huff, Cleveland

Travis Edward Huff, Minford

Emily Anne Hunger, Rocky
River

Roseann Marie Huskey, Port
Clinton

Mohammed Bakir Hussein,
Ramallah, Palestine

Hannah Rose Imwalle,
Waynesville

Alexis Nichole Inman, Elyria

Amalee Lynn Jackson,
Johnstown, PA

Mitchell Robert Jacobsen,
Ashland

Pattarin Jarupan, Bangkok,
Thailand
Cum Laude

Daniel P. Jensen, Chicago, IL

Samuel Richard Johns,
Columbus

Albert Johnson, Accra, Ghana

Ashley Sheree Johnson,
Mansfield

Curtis Alonzo Johnson III,
Maple Heights

November 8, 2013 meeting, Board of Trustees

Laurinda Leigh Johnson, Newark <i>Cum Laude</i>	Gretchen Koontz, Columbus	Jillian Nicole Linn, Winchester
Lewis Saul Johnson, Worthington	Allison Leigh Koziel, Elyria	Stephanie Kathryn Linn, Columbus
Rachel Rose Johnson, Noblesville, IN <i>Magna Cum Laude</i>	Jacklyn Elizabeth Kramer, Loveland <i>Summa Cum Laude</i>	<i>Cum Laude</i> <i>with Honors in the Arts and</i> <i>Sciences</i>
Chardonnay Fay Jones, Cincinnati	Abigail Marie Krammer, West Chester <i>Magna Cum Laude</i> <i>with Honors in the Arts and</i> <i>Sciences</i>	Corey Michael Linsley, Boardman
Devin Shawn Jones, Troy	Jamie Lynn Kudrin, Galion	Joseph David List, Hewlett, NY
Aqil Salim Jooma, Allen, TX	Ashita Vinay Kumar, Brecksville <i>Cum Laude</i>	Charaun LeNae Little, Dayton
Joslin K. Joseph, Clifton, NJ	Christopher Kutasy, Columbus	Mark Liu, Columbus
Matthew Zachary Joseph, Warren <i>Cum Laude</i>	Kathryn Ann LaBounty, Auburn, WA	Yiqian Liu, Nanjing, China
Nicole Elaine Joy, Pickerington	Emily Jo Lada, Columbus <i>Cum Laude</i>	Elle Rebecca Lockett, Canal Winchester
Andrew Gyu-hang Jung, Toledo	Claire Elizabeth Landuyt, Groveport <i>Cum Laude</i>	Mackenzie Elizabeth Logan, Fredericktown
Alexandria Renae Justice, Cleveland	Alfred Jacob Langen, Hilliard	Munib Lohrasbi, Ellicott City, MD
Njoud Tayseir Jweihan, Lewis Center	Amanda Danielle Lanning, Philo	Jillian Fennessy Londino, Pittsburgh, PA
Jessica A. Kalb, Hilliard	Mia Marie Lansford, Chillicothe	Brian Edward Loney, Worthington
Scott Kamenitz, Marlboro, NJ <i>with Honors in the Arts and</i> <i>Sciences</i>	Lancelot Xavier Latiolais, Granville	Brittany Violet Long, Columbus
Dylan Joseph Karel, Columbus	Gregory Michael Lavins, Solon <i>Summa Cum Laude</i> <i>with Honors in the Arts and</i> <i>Sciences</i>	Jaron Richard Long, Scottsdale, AZ
Ann E. Bedell Kean, Cincinnati	Daniel Maguire Layman, Newark	Nathan Andrew Long, Fremont <i>Magna Cum Laude</i>
Joshua Dale Keatley, Woodstock	Jonathan David Augustus Lee, Columbus	Holley Elizabeth Loper, Marion <i>Magna Cum Laude</i>
Kenneth Lawrence Keil, Toledo	Cody Jonathon Lehman, Lima	Karla Michelle Lopez-Recio, Brandon, FL
Kevin Ross Kelleher, Georgetown, TX	David Ryan Leigh, Delaware	Ryan Morris Lowry, Burke, VA
Kevin Michael Keller, Blacklick	Angel Lemen, Oklahoma City, OK	Katlyn Grace Lucius, Toledo <i>Summa Cum Laude</i>
Zachary William Kennedy, Toledo <i>Cum Laude</i>	Joshua Robert Leonard, Pickerington	Robert Julius Luikart, Upper Arlington
Elizabeth Christine Kerestly, Columbus	Brian Christian Leopold, Gahanna	Dijana Luketina, Wickliffe
Robert William Kerry, Willow Beach	Peter Douglas Lewis, Hilliard	Jennifer C. Lynch, San Jose, CA
Patrick James Kesner, Lima	Dongjin Li, Sichuan, China	Justin Thomas Macaulay, Dayton
Michael Christopher Keyser, Elverson, PA	Luodong Li, Guangzhou, China	Erica Lynn MacDonald, Novelty
Trent Irvin Kieback, West Chester	Tina Lynn Li, Columbus	James Tucker Mackey, Toledo <i>Magna Cum Laude</i> <i>with Honors in the Arts and</i> <i>Sciences</i> <i>with Honors Research Distinction in</i> <i>History</i>
Hanjin Kim, Columbus	You Li, China <i>Magna Cum Laude</i>	T. Andrew Mackley, Groveport
Su Ah Kim, Loveland <i>Magna Cum Laude</i>	Adam Philip Lichtsien, Columbus	Darrilyn Annella Macklin, Houston, TX
Kyle Gregory Kimbro, Delaware	Rachel Martha Licina, Shaker Heights <i>Magna Cum Laude</i>	<i>Magna Cum Laude</i> Hilary Brooke Mako, Springfield
Whitney Elizabeth Kindell, Troy <i>Cum Laude</i>	Brittany Melissa Lieberman, Princeton, NJ	George Nikolaos Makridis, Warren
Britney Nicole King, Oakwood	Ronald James Lieberman, Streetsboro <i>Magna Cum Laude</i> <i>with Honors in the Arts and</i> <i>Sciences</i> <i>with Honors Research Distinction in</i> <i>Political Science</i>	Asha Katharine Mall-Graves, Columbus <i>Summa Cum Laude</i>
Patricia Marie King, Cleveland <i>Magna Cum Laude</i>	Emily Elizabeth Liegl, Cleveland	Stefanie Lynn Mallasch, Canton, MI
Rebecca Ryan Kingseed, Worthington	Adrianna Lynne Ruth Light, Marion	Fidan Manashirova, Elk Grove, CA
Michael Andrew Kinkaid, Painesville	Eric Mathew Lind, Dublin	Jacob Martin Manser, Columbus
Caitlin Ann Klingman, Cleveland		Evan Alyssa Manson, Strongsville
Kevin Ryan Kocjancic, Naperville, IL		
Sampson Anthony Kontomah, Nadowli, Ghana		

November 8, 2013 meeting, Board of Trustees

Lauren Siobhan Markey, Bowling Green	Tanja Milic, Chardon <i>Cum Laude</i>	Gino Joseph Notarian, Chesterland
Alyssa Beth Marohn, Langley, BC, Canada	Adam Miller, Howell, MI	Daniel Patrick O'Connell, Madison
<i>Magna Cum Laude</i>	Austin M. Miller, Columbus <i>Cum Laude</i>	Keri Lynn O'Donnell, Columbus
Lindsay Noelle Martin, Mansfield	Jill Victoria Miller, Shelby	Justin Matthew O'Riley, Centerburg
<i>Magna Cum Laude</i>	Kendell Miller, Indianapolis, IN	Evan Edward O'Shea, Kilkenny, Ireland
Taylor Paige Martin, Zanesville <i>Cum Laude</i>	Veronica Ann Miller, Medina	Aaron R. Oates, Dayton
Peter John Marzalik, Western Springs, IL	Julia Miyake, Gahanna	Ryan Charles Oberhauser, Columbus
<i>Summa Cum Laude</i>	Matthew Nicholas Moliterno, Cincinnati	Rowda Abdullahi Olad, Mogadishu, Somalia
<i>with Honors in the Arts and Sciences</i>	<i>Magna Cum Laude</i>	Jaclyn Nicole Olson, Heath
<i>with Honors Research Distinction in International Studies</i>	<i>with Honors in the Arts and Sciences</i>	Joel M. Omadjambe, Columbus
Victoria Marzullo, Westerville	Jonathan Moon, Centerville	Jess Anthony OrDoñez, Columbus
Ashley Renee Maston, Westerville	Ashley Noelle Moore, Galena	Danielle Lynn Orkis, Baltimore
Tyler Joseph Matchack, Reynoldsburg	Caitlin Jennifer Morris, Columbus	Stephanie Eunchoe Paik, Toledo
George Ross Mathewson, London	Jordan Anthony Morris, Reynoldsburg	Joseph Vincent Palmer, Utica, NY
Alysia M. Maxwell, Columbus	Kevin Patrick Morris, Cincinnati	Ryan Patrick Palmer, Newark
Scott Bennett Maxwell, Gahanna	<i>Cum Laude</i>	Alex Michael Palomba, North Canton
Bradley Allen Mays, Sunbury	Tempestt Chelsea Moyer, Beavercreek	Dino Pandolfi-de-Rinaldis, Caguas, PR
Alyse Marie McBride, Bucyrus	Julia Rose Mrosko, Youngstown	Seyong Park, Seoul, Korea
Alexandria Joy McCall, Doylestown	<i>Cum Laude</i>	Jessica M. Parks, Utica
<i>Cum Laude</i>	Tinglin Mu, China	Shelby Marlene Parsons, Herndon, VA
Betsy McCall, Concord	<i>Summa Cum Laude</i>	<i>Cum Laude</i>
Kendell Leanne McCamey, Dublin	Erdit Murati, Fieri, Albania	Andrew Louis Paul, Cincinnati
<i>Summa Cum Laude</i>	Elizabeth Wanjiru Muraya, Kenya	Eric Joseph Paxton, Columbus
Kaila Leigh McClellan, Springboro	McClain Michael Murphy, Westerville	Tianisha Joy Payne, Dayton
Katherine E. McConnell, Lancaster	Austin Thomas Murray, Cleveland	Bethany Elaine Penn, Columbus
Nicholas Daniel McCormick, Fredonia, NY	Telina Marie Muscarella, Pittsburgh, PA	<i>Cum Laude</i>
Tyler Reid McCullough, Hilliard	<i>Magna Cum Laude</i>	Linsey Ann Perkins, Springfield
Jesse Charles McDaries, Kalida	Leah Haregewoyin Musie, Columbus	Kayla Lynn Perry, Lima
Maria Christine McGillivray, Troy	Asanka Nanayakkara, Oxford, MS	Kristen Victoria Peters, Dublin
<i>Magna Cum Laude</i>	Michelle Marie Nath, Heath	<i>Cum Laude</i>
Lance M. McPherson, Huntsville	Benbella Ewule Ndivi, Jr., Columbus	Sarah Jane Peterson, Calais, ME
Kyle Steven Meece, Decatur, IL	Saina Nemoto, Hitachinaka, Japan	Joann Marie Petty, Columbus
Crystal-Rose Nicole Meilander, Mansfield	<i>Cum Laude</i>	Ashley Nicole Pickens, Columbus
Paul Robert Melton, Concord	April Marie Neu, Dayton	Max Hauser Pinsonneault, Columbus
Jenna R. Mendrala, Chardon	Jesse Elyse Neubauer, Granville	Shannon Maria Plate, San Angelo, TX
Amanda Rachel Merritt, El Paso, TX	An Vinh Nguyen, Columbus	Caitlin Margaret Port, Hilliard
<i>Summa Cum Laude</i>	Christian Donovan Nguyen, Columbus	Gabriel Michael Prenna, Somerset, PA
<i>with Honors in the Arts and Sciences</i>	<i>with Research Distinction in English</i>	Amanda Rae Preston, Portsmouth
Matthew Steven Methe, Columbus	Ashley Michelle Nibert, Lorain	<i>Cum Laude</i>
<i>Summa Cum Laude</i>	Alyssa Ann Nicholas, Murrysville, PA	Ciara Rose Price, Columbus
Samuel Tate Meyung, Powell	<i>Summa Cum Laude</i>	<i>Cum Laude</i>
Marlene Susan Michelich, Avon	Sarah Kathryn Nisky, Mentor	Terrence Brandon Price, Cleveland
Taylor Harrison Micks, Tucson, AZ	Carly Elizabeth Nixon, Moorestown, NJ	Christine Kelly Primisch, Cleveland
	<i>Magna Cum Laude</i>	
	Luther Bishop Nolan, Maple Heights	
	Clay Norden, Defiance	

November 8, 2013 meeting, Board of Trustees

Alina N. Prokhnevskiy, Columbus	Kelly Elizabeth Rogers, Moline, IL <i>Summa Cum Laude</i>	Daniel Parke Sellers, Mansfield <i>Cum Laude</i>
Krista Ann Pruitt, Pataskala	Itzia Vanessa Rojo Lesnick, New Albany	Josh Michael Selway, Leetonia
Dan Gayle Pugsley, Jr., Lima	Lindsay Marie Romaniw, Mason <i>Magna Cum Laude</i>	Benjamin Flaherty Semons, Columbus
Katherine Anne Purman, St. Clairsville	Michael Joshua Rones, Hastings-on-Hudson, NY	Erika Lynn Senk, Worthington <i>Magna Cum Laude</i>
Pamela Lynn Purvis, Millersport	Amy Jo Rosbaugh, Van Wert	Jessica Bryce Serpa, Sylvania
David William Pyles, Loveland	Bryan Seth Rosenthal, Olney, MD <i>Cum Laude</i>	Samantha Elizabeth Sforza, Newark
Wuey Shie Quah, Malaysia <i>Cum Laude</i>	Douglas Adam Rosenthal, Beachwood	Rosanna Maria Sguerra, Columbus
Brendon Anthony Rashley, Manasquan, NJ	Katie Elizabeth Rosshirt, Pickerington	Megha Prakash Shah, Kenosha, WI
Rayna Renee Ratcliff, Chillicothe	David Arthur Rutz, Hilliard	Kyle Douglas Shaw, Dublin
Sarah Lynn Raymer, Pataskala	Kevin Michael Sabo, Elyria	Morgan McKenzie Shawver, Columbus
Melanie Ann Reed, Columbus	Bruce H. Safran, Manhasset, NY	Natsuki Shibayama, Columbus
Mathew Reggie, Columbus	Zoe E. Salaam, Newport Beach, CA	Kyu Ho Shim, Seoul, Korea
Angela Elizabeth Regoli, Pittsburgh, PA <i>Cum Laude</i>	Zachary Samuel Salem, Dublin	Ariana Belle Shonebarger, Columbus <i>Magna Cum Laude</i>
Claire Ivy Reinstein, Ottawa Hills <i>Cum Laude</i>	Francesca McCormick Salvatini, Columbus	with Honors in the Arts and Sciences
Blake Richard Renaud, Huxley, IA	Nolan Timothy Samples, Worthington	Nadine Shriner, Thornville
Edina Marie Reo, Columbus	John William Samuelson, Olean, NY <i>Magna Cum Laude</i>	Amanda Paige Shulman, Short Hills, NJ
Jessica Nicole Reynolds, Cincinnati	Anthony David Sanders, Lima	Jesse Shuman, Mount Vernon
Derrick Stephen Riba, Bryan	Tyler Wade Savage, Worthington	Tyler James Shumick, Canton
Catherine Rose Rice, Columbus <i>Cum Laude</i>	Christina Nicole Sawich, Westerville	Graziella Risso Siebesian, New Albany
Seth Ray Richardson, Westerville	Shikha Saxena, New Delhi, India <i>Cum Laude</i>	Matt Harrison Siegfried, Woodland Hills, CA <i>Cum Laude</i>
Jerick Andrew Richter, Columbus	Hannah J. Schaffter, Dayton	Skyler Andrew Siemer, Lancaster
Corbin Harlow Ricker, Memphis, TN	Julia Terese Schechter, Columbus <i>Magna Cum Laude</i>	Amanda Marie Silbaugh, Lima
Joshua Kent Riesen, Perrysburg <i>Cum Laude</i>	Jayson Lee Schlechty, Ashland	Shanae Danique Sims, Akron
with Honors in the Arts and Sciences	Amanda Anne Schlemmer, Gambier	Francis Michael Siskowski, Hilliard
Timothy James Rigel, Springfield <i>Cum Laude</i>	Nicholas Charles Schlie, Cincinnati	Jessica Lynn Skidmore, Columbus
Mari-Anne Nicole Riley, Columbus	Nicole Renee Schmidt, Amherst	Ashlee Dale Slyman, Gahanna
Noel Marie Ripberger, Cincinnati <i>Cum Laude</i>	Mackenzie Marie Schwieterman, Columbus	Matthew William Smagac, Fairfield
with Honors in the Arts and Sciences	Chrystina Nichole Scoglietti, Pickerington	Endia Alysse Small, Cleveland
LaChé Jo Roach, Cincinnati	Lauren Faith Searcy, Bellville	Jocelyn Claire Smallwood, Upper Arlington <i>Cum Laude</i>
Craig Andrew Robbins, Celina	Elhadji Fayol Seck, Diatar, Mauritania	with Honors in the Arts and Sciences
Ricardo A. Roberson, Warrensville Heights	Casey Reid Sedoris, Grandview Heights <i>Magna Cum Laude</i>	Kaylie Morgan Smigel, Westlake <i>Cum Laude</i>
Anson Lee Roberts, Powell	with Honors in the Arts and Sciences	Laura Elizabeth Smith, Cleveland
Alisha Barbara Robinson, Columbus	Shaundeepp Singh Sekhon, Westlake <i>Magna Cum Laude</i>	Corrinne Ariana Smoot, Derwood, MD
Maximillian Ceseña Robles, Newport Beach, CA		Cody Russell Snider, Somerset <i>Magna Cum Laude</i>
Kevin Jeffery Roehrig, Kalida		Garrett Edward Snipes, Crestline
Justin Nyhart Rogers, Orlando, FL <i>Magna Cum Laude</i>		Maria Elizabeth Sommers, Middletown
		Matthew James Spangler, Brunswick

November 8, 2013 meeting, Board of Trustees

Alexander Paul Speck, Newton Falls	Zachary Michael Ulickas, Westerville	Kendra Lee Wheeler, Deshler <i>Cum Laude</i>
Devin Michelle Spencer, Springboro	Lauren Wolfe Ulrich, Columbus	Abigail Marie White, Hilliard
Jason D. Spoon, Bellville <i>Summa Cum Laude</i>	Derek James Ultican, Pickerington	Brian Marc White, Houston, TX
Chelsea Lynn Spoonamore, Warren	Erika Lynne Unger, Grove City	Grant Martin Whitesel, Columbus
Timothy Daniel Stakolich, North Royalton	Ashley Christine Valentino, Highland Heights <i>Cum Laude</i>	Cynthia Whitesides, Spindale, NC
James Richard Staley, Dayton	Kristen Louise Van Gundy, Reynoldsburg	Robert Joseph Wildermuth, Dayton
Chelsea Alexandra Stanley- Brown, Wyckoff, NJ	Marika Eleni Varveris, Hilliard	Amy Arminda Williams, Perrysburg
Jannette Alene Starr-Bowen, Delaware	Joshua D. Vaughan, Mansfield	<i>Magna Cum Laude</i>
Jonathan Allan Staub, Dublin <i>Cum Laude</i>	Joel Javier Vega, Columbus	Chanda B. Williams, Lima
Cristina Dawn Steiner, Bellville	Megana Reddy Viddam, Dublin <i>Magna Cum Laude</i>	Cletus Ray Williams, Galion <i>Cum Laude</i>
Tristan Morgan Stempfer, Columbus	<i>with Honors in the Arts and Sciences</i>	Erin Lynne Williams, Marion
Todd Alan Stonebraker, Hilliard	Claire Ruth Vloedman, Vandalia	Levi Williamson, Toledo
Emily Ann Stopa, Worthington	Paige Marie Walker, New Bloomington	Molly Jean Williamson, Hilliard
Rachel Michelle Strahm, Bluffton	Mian Wang, Kuytun, China <i>Cum Laude</i>	Anika Theresa Willner, Hudson
Garrett Paul Strait, Ashville	Zihan Wang, Luo Yang, China	Janelle Marie Wilson, Marion
JenDina Marie Strong, Columbus	Amanda Nicole Ward, Clarksburg <i>Cum Laude</i>	Jazmine Brianna Wilson, West Chester
Naomi Grace Studer, Wooster	Kyle Evan Ware, Marysville	Jennifer Renae Wilson, Newark
Shelby Ann Stults, Galena <i>with Research Distinction</i>	Tracy Ann Warner, Sacramento, CA <i>Magna Cum Laude</i>	Kathryn Marie Wilson, Newark <i>Magna Cum Laude</i>
Abby Lee Stusek, Bozeman, MT <i>Cum Laude</i>	Saher Waseem, Columbus	Sara Isabel Wilson, Plain City <i>Cum Laude</i>
Scott-Daniel Nahokuokaiulani Swingle, Gahanna <i>Magna Cum Laude</i>	Taylor Brooke Watry, Green Bay, WI	Courtney Michelle Windhorst, Hamilton <i>Cum Laude</i>
Lee Donald Switzer, Mansfield	Curtis Lee Watson, Grove City	Kelsey Marie Winkle, Cedarville <i>Cum Laude</i>
Allison Renea Tackett, Bellefontaine	Tranice Lynette Watts, Brandywine, MD	Musie Berhane Woldeab, Columbus
Marchella Nicole Tarr, Lynchburg	Olivia Leigh Waugh, Zanesfield	Ashley Wilhelmina Woodruff, Atlanta, GA <i>Cum Laude</i>
Samantha R. Taylor, Green Bay, WI	Danielle Nicole Weathers, Westerville	Sean Wozniak, Columbus
Melissa Lee Tessmer, Canton <i>Magna Cum Laude</i>	Jonathan James Weaver, Brecksville	Christine Marie Wright, Sylvania <i>Magna Cum Laude</i>
Brooke Ronelle Thomas, Steubenville	Brooke Christine Weddington, Napoleon	Maxwell Arthur Wright, Columbus
Sarah Annette Thomas, Norwalk	Timothy Joseph Weidner, Westerville	Alisha Brooke Wyatt, Grove City
Paul William Thompson, Upper Arlington	Justin Louis Weisman, Bexley	Yi Xiao, Changsha, Hunan, China
Laura Kathleen Thurman, Somerset	Molly Ann Weisman, Chagrin Falls	Jieli Xie, Shanghai, China <i>Cum Laude</i>
Matthew Joseph Tippy, Schererville, IN <i>Magna Cum Laude</i>	Brooke Elizabeth Welling, Millbury <i>Cum Laude</i>	Qian Xiong, China
<i>with Honors in the Arts and Sciences</i>	Jessica Lynn Wells, Sunbury	Qijie Xu, Zhejiang, China
Kelley E. Tombow, Twinsburg	Stephen Anton Wells, Bellbrook <i>Magna Cum Laude</i>	Yuan Xu, Beijing, China
Kelsey Jean Torres, Hilliard	Kevin Welsh, Dayton	Ian Alexander Yanai, Columbus
Vy T. Tran, Pleiku, Vietnam	Matthew Robert Welsh, Westerville <i>Magna Cum Laude</i>	Hongyang Yang, Haicheng, Liaoning, China
Jonathan Douglas Tremmel, Worthington	Ryan Gerard Welty, Bowling Green	Tyler S. Yanik, Destin, FL
Daniel Jacob Tretter, Westerville	Monica Anne Whaley, Columbus	Ouning Yao, Guangxi, China <i>Magna Cum Laude</i>
Nate Michael Trimble, Powell	Joseph D. Wheeler, Lebanon	Ryan Mathew Yeater, Ashland
Michael John Turk, Minot, ND		Luyang Yin, Beijing, China
		Amber Hull Yoder, Worthington

November 8, 2013 meeting, Board of Trustees

Jason Dean Yoder, Columbus
Aileen Hee Yoon, Seoul,
Korea
Shawn D. Young, Marysville
Erin Jeongmi Yu-Lee, Huber
Heights
Cum Laude
Daniel Maxwell Zaas, Solon
Mary Margaret Zelasko,
Columbus
Ruoqi Zhang, Beijing, China
Shuyin Zheng, Cixi, China
Samantha R. Zizzo, Marysville

Bachelor of Arts in Journalism

Hannah Gwendolyn
Brokenshire, Cincinnati
Cum Laude
Michael Jacob Burwell, Ottawa
Daniel Sung Li Chi, Columbus
Cum Laude
Shannon Nicole Clary, Athens
Justin R. Cline, Columbus
Rose Mae Davidson,
Cincinnati
Cum Laude
Daniel Lee Eddy, Columbus
Cum Laude
David Philip Gerad, Lima
Cum Laude
*with Honors in the Arts and
Sciences*
Briana Yasmine Malaska, New
Westminster, BC, Canada
Matthew Joseph Mithoefer,
Milford
Cum Laude
Chayton Maray Nye,
Huntington, WV
Daniel J. Salter, Kettering
Luke Stirton, Sydney, Australia
Danielle Nicole Wedemeyer,
Hilliard
Cum Laude
Halle Rennee Williams,
Columbus

Bachelor of Fine Arts

Autumn Cheyenne Abel,
Franklin, TN
Kelsey Elisabeth Adolph,
Worthington
Jama Elizabeth Bains,
Birmingham, AL
Adrian Alonzo Barrientes,
Brownsville, TX
Cum Laude
Kylie Kathleen Bonfante,
Columbus
Magna Cum Laude
Chelsea Lee Bornheim,
Columbus
Alyssa Michelle Bucci, Dublin
Monica Lee Cantu, Lancaster

Matthew Thomas Courtright,
Willard
Christopher Edward Dodson,
Dublin
Dylan Patrick Dunphy,
Columbus
Ann-Marie Amanda Foerster,
Rootstown
Rhiannon Gieroski, Cleveland
Katherine Marie Hamill, Canal
Winchester
Xinge Huang, Wenzhou, China
Nathan Tyler Hufford,
Springfield
Magna Cum Laude
Mindy L. Hurley, Columbus
Erin Elizabeth Johnson,
Columbus
Matthew Joseph Jones,
Pickerington
Christina Dian Leiter, Virginia
Beach, VA
Olivia Manger, Hilliard
Sean Marsh Meddock,
Columbus
Cum Laude
Katelyn Sue Messenger,
Columbus
Katherine Lauren Morrissey,
Cincinnati
Cum Laude
Brad Noble, Mentor
Allen E. Schneider,
Strongsville
Jaclyn Monica Silverman,
Youngstown
David Christopher Thill,
Arlington Heights, IL
Magna Cum Laude
with Honors in the Arts
Zachary Richard Van Horn,
Reynoldsburg
Alissa D. Whiteside, Newark
Jessica Rachelle Willis,
Circleville

Bachelor of Music

Sean Michael Patrick Delong,
Bay Village
Cum Laude
Matthew Joseph Tippy,
Schererville, IN
Magna Cum Laude
with Honors in the Arts
Christine Shirley Wu, Granger,
IN
Summa Cum Laude
with Honors in the Arts

Bachelor of Music Education

Zachary James DelMonte,
Westlake
Oyun Ben Hyun, Marysville
Magna Cum Laude

Dorianna Dawn Romaniello,
Pfafftown, NC

Bachelor of Science in Design

Ellen Marie Dury, Woodville
Matthew Vartan Kremens,
Rochester, NY
Mingjie Tang, Qujing, China

Bachelor of Science

Ameer Abdelhadi Abusharkh,
Columbus
Prince Adjei, Asamankese,
Ghana
Mohamed Ali Ahmed,
Columbus
Melissa Renee Allen,
Centerburg
Christopher Robert Antonik,
Columbus
Magna Cum Laude
Andrew David Armbruster,
Delaware
Cum Laude
Kaushik Bagchi, Bangalore,
India
Mariam Bahova, Columbus
William Muinnis Bailey, Ascot,
England
Vincent Mario Balzano,
Gahanna
Miriam Maria Baranov, Powell
Adam Bradley Barker, Upper
Arlington
Mustafa M. Basree, Baghdad,
Iraq
Cum Laude
with Research Distinction in Biology
Ayman Bazerbashi, Columbus
Nicholas Ryan Bell,
Westerville
Cum Laude
David Nathan Bendoly,
Cleveland
Kevin Justin Bernardicius,
Loveland
Christopher David Birchfield,
Marysville
Tyler Varian Bittner, Franklin,
PA
Caleb Michael Blackburn,
Ironton
Will Burke Blocher, Columbus
*with Research Distinction in
Geological Sciences*
Eric J. Blum, Westerville
Stephanie Louise Boehm,
Columbus
Emily Ann Bonk, Orange
Cum Laude
Evan Duane Boucher, Medina
John William Brown, Hilliard

November 8, 2013 meeting, Board of Trustees

Katherine Victoria Bubeleva,
Columbus
Edwin Robert Buchwalter,
Ashley
Ashley Kaye Bulinski, Hilliard
Cum Laude
with Honors in the Arts and
Sciences
Christopher Lee Butler, Shaker
Heights
Qian Cai, Wuhan, China
Cum Laude
Nicholas Charles Cameron,
Lewis Center
Cum Laude
Christopher Briggs Campbell
II, Glenview, IL
Ethan Michael Carroll,
Westerville
John Reynaldo Castillo,
Huntington, WV
Chung-Yi Chang, Taipei,
Taiwan, ROC
Cum Laude
Cheng Chen, Wuhan, China
Summa Cum Laude
Jiaojiao Chi, Wenzhou,
Zhejiang, China
Jeffrey Robert Chinn, Ravenna
Sungkyun Cho, Seoul, Korea
Chad Levrett Clendenin,
Swanton
Tyler David Cole, Pickerington
Andrew Lucas Cottle, Aurora
Casey Lynn Crites, Columbus
Kimberly Dawn Cruz, Orlando,
FL
Shawna Amy Darrin, Sylvania
Benjamin Andrew Davis,
Bexley
Heather Dawnn Davis, Grove
City
Brian Duane Dean, Columbus
Kayla Susan Dentkos, Parma
Travis Charles DesMarais,
Cincinnati
Xiaoshuang Di, Xi'an, China
Benjamin Judah Douglass,
Beachwood
Magna Cum Laude
with Honors in the Arts and
Sciences
Joseph Paul Duffy, Centerville
Matthew Mark Duffy,
Bellefontaine
Octavian Mihai Ene, North
Olmsted
William Karl Eymold, Franklin
Square, NY
with Research Distinction in Earth
Sciences
Qiaoying Feng, Changle,
China
Brittany Alanna Fennell,
Powell
Keegan Page Fitzpatrick,
Columbus
with Research Distinction in
Chemistry
Pierce Michael Freshwater,
Plain City
Matthew Samuel Fullwiler,
Hilliard
Elizabeth K. Gambino,
Reynoldsburg
Abishek Ganesh, Dublin
Brandon Tyler Gano,
Columbus
Justin Donald Garrett,
Springboro
Cum Laude
Qinkai Ge, Jiaozuo, Henan,
China
Colin Mathew Gearing, Lima
Michael Lee Glaze, Jr.,
Columbus
Morgan Glaze, Concord, NH
Malvika Godara, Gurgaon,
India
Karly Esther Greenberg,
Pembroke Pines, FL
Halen Renee Guillozet, Piqua
Magna Cum Laude
Christopher William
Haberlandt, Bellbrook
Brian David Hadley, Stow
Kevin Derek Hall, Columbus
Jeong Min Han, Korea
Megan Carleigh Harris,
Springfield, VA
Lauren Michelle Hendricks,
Dayton
Peter Roy Hille, Columbus
Magna Cum Laude
with Honors in the Arts and
Sciences
Brie Alexandra Hochbein,
Columbus
Tyler Jameson Hoops, Lima
Danielle Florence Hopping,
Cincinnati
Magna Cum Laude
with Honors in the Arts and
Sciences
Austin Paul Hossfeld, Dublin
Gada Gobana Hunte,
Columbus
Gloria Hwang, Lewis Center
Sara Hyun Ingle, Caledonia,
MI
Jose Interiano, Columbus
Clinton Ison III, Chillicothe
Keith A. Karchella, Ontario
Kanchanish Kaur, Broadview
Heights
Aaron Thomas Kaverman,
Ottoville
Harrison Pemberton Kelley,
Bexley
Kitch McKaen Kelly, Hilliard
Daniel John Kernan, Dublin
Shannon Maureen Kilkenny,
Westfield
Margaret Mae King, Mason
Cum Laude
with Honors in the Arts and
Sciences
Andrew Kitzmiller, Cincinnati
Stephen David Koch, West
Chester
Sampson Anthony Kontomah,
Nadowli, Ghana
Zheng Kou, WeiFang, China
Cum Laude
Adnan Kouatli, Columbus
Matthew David Lahman,
Reynoldsburg
Jaclyne Jean Landon,
Pataskala
Yen Nei Lee, Kajang, Malaysia
Ali Michelle Lehn, Cincinnati
Peter Joseph Lenk, Chardon
Hengyuan Li, Beijing, China
Tianyu Li, Yangzhou, China
Summa Cum Laude
Wenjie Li, Shenyang,
Liaoning, China
Christie Marie Lightfritz,
Canton
Cole D. Limber, Ayersville
Zejun Lin, Shenzhen, China
Summa Cum Laude
Suhui Liu, Shenyang, China
Yi Liu, Tangshan, China
Magna Cum Laude
with Honors in the Arts and
Sciences
Hunter Steven Louderback,
Westerville
Jingxian Luan, Wuhan, China
Magna Cum Laude
Hiep Thanh Luu, Ho Chi Minh
City, Vietnam
Cum Laude
Ke Ma, Shenzhen,
Guangdong, China
Cum Laude
Travis Michael Madden,
Portsmouth
Cum Laude
with Honors in the Arts and
Sciences
Samuel Thomas Magnus,
Massillon
Ashleigh Nicole Markowitz,
Troy
Alaina Marie Marquardt,
Olmsted Falls
Margaret June McCamick,
Wheeling, WV
Rebecca Rose Mehl, Dublin
Summa Cum Laude
with Honors in the Arts and
Sciences
Brian David Metzger, Newark
Lana Cecile Milbern, Anderson
with Honors in the Arts and
Sciences
John William Miller, Upper
Arlington
Cum Laude
with Honors in the Arts and
Sciences
Sarah Louise Milota, Troy
Cum Laude
Margaret Marie Monteleone,
Canton
Eldine I. Mpanzu, Dayton

November 8, 2013 meeting, Board of Trustees

Leah Haregewoyin Musie, Columbus	Daniel Kevin Schneider, Avon Lake <i>Summa Cum Laude</i>	Kiran Venkat Vedantam, Dublin <i>Magna Cum Laude</i> <i>with Honors in the Arts and Sciences</i>
Eric John Neumann, Green <i>Summa Cum Laude</i>	Phillip Joseph Schuld, Westlake	Miriam Eunice Vélez- Bermúdez, Columbus <i>Magna Cum Laude</i> <i>with Honors in the Arts and Sciences</i>
Corin Nicole Newman, Cincinnati	Carrie Ann Scono, Granville <i>Cum Laude</i>	Yifan Wang, Fushun, China <i>Cum Laude</i>
Brittany Morgan Niezgoda, Ashtville	Kenneth Joseph Scott, Pittsburgh, PA <i>Summa Cum Laude</i> <i>with Honors in the Arts and Sciences</i>	Youzhi Wang, Qiqihar, Heilongjiang, China
Melissa Ann Nissen, Dayton <i>with Honors in the Arts and Sciences</i>	Kerri Marie Shaffer, Elmore <i>Cum Laude</i> <i>with Honors in the Arts and Sciences</i>	Nicole Alexandra Warren, Warminster, PA
Ethan Michael O'Connor, Cleveland <i>with Research Distinction in Earth Sciences</i>	George Shokry Shafiek, Hilliard	Li Wei, Wuhan, China
Jamil Olomi, Morton Grove, IL	Hiba Jamal Shamma, Palestine	Andrew Gavin Williams, Westerville
Brian Paul Orchosky, Copley	Subha Shanmugavel, Columbus	Jessica Pearl Williams, Pittsburgh, PA
Andrew William Ozbolt, Hilliard	Khadija Abdullahi Siad, Columbus	Stephanie M. Wonnell, Westerville
Bernard Scott Paniccia, Jr., Columbus	Yongbo Sim, Seoul, Korea <i>Magna Cum Laude</i>	Nathan Thomas Workman, Newark
Priya A. Patel, Cambridge	Eric Michael Smith, Eastlake	Christine Shirley Wu, Granger, IN <i>Summa Cum Laude</i> <i>with Honors in the Arts and Sciences</i> <i>with Honors Research Distinction in Neuroscience</i>
Steven James Paulovich, Willoughby	Nicole Ann Smith, Port Clinton	Jeremy Kent Wu, Louisville, KY
Fandi Peng, Wenzhou, China	Lauren Elizabeth Snyder, Fredericktown	Tianzi Xie, Beijing, China <i>Magna Cum Laude</i> <i>with Honors in the Arts and Sciences</i>
Kyle Pentz, Canton <i>Cum Laude</i>	Jane Elizabeth Solimine, Cincinnati	Huidong Yang, Changsha, China <i>Magna Cum Laude</i> <i>with Research Distinction in Psychology</i>
Alexander Michael Perry, Cincinnati	Emily Christine Spetka, Toledo <i>Cum Laude</i>	Guanying Yi, QingDao, China <i>Cum Laude</i>
Logan Scott Pfeffer, Pataskala	Carson Elizabeth Spornhauer, Dublin <i>Magna Cum Laude</i> <i>with Honors in the Arts and Sciences</i>	Chengzhou Zhang, Jiangsu, China <i>Magna Cum Laude</i>
Thochu Van Phan, Gahanna	Stephanie Catherine Steiger, Solon	Qianyun Zhang, Wuxi, China <i>Cum Laude</i> <i>with Honors in the Arts and Sciences</i>
Sylvia Pone Phimsouay, Doylestown, PA <i>Cum Laude</i>	Tyler Rhett Steube, Canal Winchester <i>with Honors in the Arts and Sciences</i>	Yucheng Zhang, Columbus <i>Magna Cum Laude</i> <i>with Honors in the Arts and Sciences</i>
Heather Michelle Pickett, Sistersville, WV	Nathan Douglas Stouffer, Harveysburg <i>Summa Cum Laude</i> <i>with Honors in the Arts and Sciences</i>	Yang Zhou, Charleston, SC
David Douglas Pittenger, Ostrander	Victoria Kathleen Streltsova, Reynoldsburg	Yu Zhou, Chengdu, China <i>Cum Laude</i>
Brianna Marie Powers, Cincinnati	John Thomas Strony, Jr., Clinton, NJ	
Thitikorn Promploy, Cleveland	Wanying Su, Qingdao, China <i>Cum Laude</i>	
Randy R. Pulfer, Lima	John W. Sullenbarger, Arcanum <i>Summa Cum Laude</i>	
Zijing Qin, Shanghai, China <i>Magna Cum Laude</i>	Jo-Yang Tan, Taoyuan, Taiwan, ROC	
Kristine Doloris Reichle, North Olmsted <i>Cum Laude</i>	Srebrina Romilova Tanova, Varna, Bulgaria	
Johnathon Stuart Rerucha, Toledo	Cai Yi Teh, Selangor, Malaysia <i>Summa Cum Laude</i>	
Brannon Clark Rife, Jr., Pataskala	Meghan Symone Thomas, Chicago, IL	
Thomas Paul Rigo, Pittsburgh, PA	Sally Baotran Tran, Vienna, VA	
Philip Rudin, West Caldwell, NJ	Zoe Paulette Tseng, Dublin	
Samuel Thomas Ryan, Rocky River	Da-Thao Thai Van, Columbus	
Emilie Nicole Sachs, Portland, OR <i>Cum Laude</i>		
Michelle Rene Salas, Fremont		
Thomas Gary Sarko, Cortland		
Garrett Lee Schafer, Defiance		
Patrick Dennis Schaffer, Franklinville, NJ <i>Cum Laude</i> <i>with Honors in the Arts and Sciences</i>		
Paul Jacob Schellin, Columbus		

Associate of Arts

Yasmin Ali Abdille, Columbus
Benjamin Yaw Addai,
Mansfield
Bradley Paul Allison, Van Wert
Laura Beth Applegate,
Wooster
Summa Cum Laude
Shelbie Kay Aylsworth, Shreve

November 8, 2013 meeting, Board of Trustees

Jarred Alan Bates, Ashland
Magna Cum Laude
 Candice Renee Bentley,
 Greenwich
Summa Cum Laude
 Kurstie Sue Michelle
 Bevelhymmer-Rangel,
 Westerville
 Courtney Becca Birkhimer,
 Newark
 Brian James Bishop,
 Lancaster
 Amber D. Blanton, Ontario
 David Lee Blevins, Marion
 Cassandra Nicole
 Bonsignore, Mount Verson
 Robert Henry Boughter,
 Ashland
 Melinda Ann Boyd, Louisville
 Kyle James Bradley, Prospect
 Nicole Elaine Britton, Sulphur
 Springs
 Brittany Ann Chanley,
 Marysville
 Ryan William Collins, Newark
 Cameron James Colvin,
 Johnstown
 Emily Marie Coon, Shelby
Cum Laude
 Paige Kristen Cooper,
 Winchester
 Mary Elizabeth Cowan, Grove
 City
 Austin Robert Crowl, Mansfield
 Kristen Julie Demaline,
 Newark
Summa Cum Laude
 Kennedy Dennard, Lima
 Colby Michael Dunn, Shelby
 Nathan Eith, Mansfield
 Brittany Ann Elgersma,
 Lancaster
 Brice Kane Eyerly, Mansfield
 Victoria Caroline Foos,
 Fremont
 Justin Brock Fosnaugh,
 Bellefontaine
 Olivia Kristine Fox, Galion
 Elizabeth Ann Frizzell,
 Bucyrus
 Justin E. Galigher, Newark
 Tanesha R. Gardner, Galion
 Kyle Frederick Geier, Morrow
 James S. Gentzel, Marysville
 Steven Andrew Gleich,
 Pickerington
 Artem Gorelov, Bexley
Magna Cum Laude
 Adam McIntyre Griffith, Hilliard
 Eran Joseph Hami, Twinsburg
 Debra A. Hare, Newark
 Aaron Uriah Hartman,
 Mansfield
 Ashley Marie Hawkins, New
 Washington
Magna Cum Laude
 Rachel Michelle Hemker,
 Ottawa

Taylor Lorraine Hendershot,
 Columbus
 Kelsey Flores Hernandez,
 Oregon
 Darrin Randall Heydinger,
 Shelby
Summa Cum Laude
 Vincent Harold Hickman,
 Newark
 Tara P. Hill, Newark
 Jessica Lynn Holland,
 Marysville
 Cassidy Faye Hollis,
 Twinsburg
Magna Cum Laude
 Susan Elizabeth Houseworth,
 Delphos
 Chase William Hughes, Harrod
 Megan Melane Hughes, Heath
 Ahmed Abdul Issack,
 Gahanna
 Joshua M. James, Marion
 Beth Ellen Johnson, Bucyrus
 Samantha Willena Johnson,
 Shelby
 Jason Paul Jolliff, Marion
 Breanna Mae Jones, Shelby
 Melissa Kay Kaiser, Crestline
 Andrew Lee Kalmar, Heath
 Dean Kenneth Kitchen,
 Ashland
 Caleb L. Koonts, Nashport
 Max Patrick Kovacs, Medina
 Ryan David Lachance, Galion
 Brendan John Liberti, Bellville
 Heather Renae Lykins, Shelby
Summa Cum Laude
 James P. Lynch, Kenton
 Emily Dianne Marohl, Marion
 Meghan Jean Matthews,
 Mansfield
 Allyssa Marie McCleery, Dublin
 Devonte Andrell Mckee,
 Newark
 Logan Nathaniel Miller, Elida
 Alex Scott Milliron, Shelby
 Alyssa Rachelle Moore,
 Mansfield
Magna Cum Laude
 Jack Orval Morehouse,
 Marengo
 Kaitlyn Paige Mullins, Medina
 Mary Frances Munday, Mount
 Vernon
Summa Cum Laude
 Alecia Julia Murray, New
 Albany
 Samantha L. Navarro, Dublin
 Hina Nisar, Hilliard
 Abigail A. Noblet, Sunbury
Magna Cum Laude
 Hatem Jawad Okab, Lexington
 Hannah Marie Osterman,
 Pickerington
 Haley Morgan Ott, North
 Fairfield
 Jaimie Lea Parker, Centerburg

Preston Scott Parrish,
 Columbus
 Megan Nicole Partin,
 Mansfield
 Joel Michael Phillips,
 Wapakoneta
 Sydney Rose Piecha, Upper
 Sandusky
 Valerie Anne Podmanik,
 Howard
 Alisha Marie Poellnitz,
 Cincinnati
Cum Laude
 Samantha Michelle Raines,
 Ada
 Kelsi Lynn Rakestraw, Newark
 Zachary Tyler Reeder,
 Columbus
 Kent William Rehbein, Bellville
 Clint Austin Richey, Upper
 Sandusky
 Chelsea Ricker, Columbus
 Grove
 Matthew Salvador Ritter,
 Mansfield
Cum Laude
 Kayla B. Robertson, Marion
 Kara Kay Robinson, Ostrander
 Amanda Lauren Rowe, Lima
 Christina Ann Ruge, Lexington
 Colt Lee kenneth Runion,
 Lexington
 Jamy L. Russell, Lexington
 Sarah Cheyenne Rutledge,
 Pataskala
 Jeanna Marie Sadowski,
 Mansfield
 Heather A. Schaffer, Attica
 Kirstyn Diane Schneider,
 Wapakoneta
 Daniel Tyler Schrembeck,
 Twinsburg
 Steven Glen Sifread,
 Reynoldsburg
 Kristina Ann Sossa, North
 Olmsted
 Kaitlyn A. Spaide, Marion
 Stephanie Marie Spaulding,
 Newark
Cum Laude
 Jennifer Lynn Standley,
 Gahanna
 Nikolas Andrew Stepanovsky,
 Baltimore
 Joshua R. Stephens, Granville
 Cara Joy Stinson, Wickliffe
Cum Laude
 Lindsey Elise Sutt, Bellville
 Christian Meyer Thompson,
 Columbus
 Matthew Alan Thompson,
 Baltimore
 Tiffany Marie Tilley, Galion
 Angela Kay Veeley, Caledonia
 Nilang Vyas, Columbus
 Jack Travis Waldock,
 Bloomdale

November 8, 2013 meeting, Board of Trustees

Maxwell William Watkins,
Montgomery
Suzanne M. Watson, Newark
Nathan James Webb, Delphos
Devin Nicole Woods,
Columbus
Bryan S. Zake, Akron

The Max M. Fisher College of Business

Dean: Christine A. Poon

Bachelor of Science in Business Administration

Thomas Richard Adams,
Columbus
John Artin Aghabekian, Stow
James Nickolas Alexakos,
Sandusky
Bradley Paul Allison, Van Wert
Mohamed Husain Ahmed A.
Raheem AlMarzooqi, Abu
Dhabi, UAE
Magna Cum Laude
Mei Er Ang, Kuala Lumpur,
Malaysia
Cum Laude
Christopher Michael
Apostolos, Worthington
Jennifer Marie Applegate,
Marysville
Matthew Norris Arnold, North
Olmsted
Mariam Asim, Galloway
Frank-Maurel Chapajong
Asonganyi, Yaounde,
Cameroon
Conan Arturo Aspery,
Mansfield
Magna Cum Laude
Elizabeth Ann Baker,
Columbus
Tiffany Nicole Baker, Aurora
Markus Keaton Balzer,
Westerville
Gary Banks, Cincinnati
Molly Marie Bannan, Chardon
Austin William Barnard, Dublin
Christopher Andrew Basler,
Reading
Cum Laude
Andrew John Becker,
Beavercreek
Katherine Ann Behrent, Hilliard
Cum Laude
Brandon Travis Biddinger,
Loudonville
Muhammad Bilal, Karachi,
Pakistan
Cum Laude
Monica Michelle Birdsall,
Dublin

Cole Andrew Blackmore, Van
Wert
Allyn Marie Blakely,
Fredericktown
Michael John Blatnik,
Brunswick
Eric Francis Bokar, Shaker
Heights
Vincent Joseph Bonanno,
Latrobe, PA
Brandon Bonnet, Baltimore
Magna Cum Laude
Lindsay Rae Braddock,
Lexington
Samantha Anne Brown, Plain
City
William Robert Bruns,
Loveland
Robert Isaac Burns, Sylvania
Cum Laude
Xue Cai, Shen Yang, China
Magna Cum Laude
Christopher Briggs Campbell,
Glenview, IL
Christopher Carl Carrano,
Schaumburg, IL
Alexandra Parker Carruthers,
Monroe, CT
Matthew Alan Chaffin,
Columbus
Mifan Chen, Loudi, Hunan,
China
Cum Laude
Minhui Chen, Fuzhou, Fujian,
China
Ruiyi Chen, Beijing, China
Xi Chen, Guangzhou, China
Summa Cum Laude
Zhen Chen, Xiamen, China
Cum Laude
Fei Cheng, Handan, China
Magna Cum Laude
with Honors in Accounting
Mei Cheng, Hangzhou,
Zhejiang, China
Jiaojiao Chi, Wenzhou, China
Jeffrey Robert Chinn, Ravenna
Ching-Yu Chiu, Taichung,
Taiwan, ROC
Chanho Choi, Seoul, Korea
Cum Laude
Soochan Choi, Bucheon,
Korea
Yuen Jo Chong, Taiping,
Malaysia
Chi Chuang, Taipei, Taiwan,
ROC
Garrett Edward Clark, Newark
Jason James Cline, Ashville
Magna Cum Laude
Allison Paige Cochran,
Centerville
Ashleigh D. Conkey, Powell
Zachary David Critser,
Delaware
Cum Laude
Nile Galen Culver, Sylvania
Rhett C. Dalton, Mansfield
Kelcee L. Daniels, Marion

Yanina Uladzimirovna Daniuk,
Lidznd, Belarus
Magna Cum Laude
Kathryn Louise Davidoff,
Aurora
Tyler Matthew Davis, Grove
City
Eric Tyler Denlinger,
Germantown
Anthony Michael DePasquale,
St. Clairsville
Xin Ding, Shanghai, China
Cum Laude
Tiffany Dittmer, Hamburg,
Germany
Cum Laude
Jessica Dawn Dodson,
Columbus
Shuo Dong, Luohu, China
Daniel John Donnellon, Jr.,
Cincinnati
Jaime Marie Drennan, Avon
Kai Du, Hangzhou, Zhejiang,
China
Philip Alexander Dumas,
Hilliard
Andrew Jordan Dunfee, Belpre
Summa Cum Laude
Steve L. Elliott, Jr., Mentor
Blaine Allen Erwin, Tiro
Ryan Thomas Eyerman,
Strongsville
Danielle Christine Feneli,
Solon
Jie Feng, Qingdao, China
Kaier Feng, Shaoxing, China
Magna Cum Laude
Ryan Matthew Fenner,
Willoughby Hills
Lauren Elizabeth Fields,
Columbus
William Anthony Fienberg II,
Strongsville
Laura Lynn Finneran,
Columbus
Jason Alan Flegm, Armada, MI
Alysha Marie Fligner,
Columbus
Cum Laude
*with Honors Research Distinction in
Marketing*
Clifford James Fox, Cincinnati
Brandon James France, Lima
Michael Marion Freeman,
Akron
Ning Gao, Daqing, China
Shuyue Gao, Dang Ying, Shan
Dong, China
Magna Cum Laude
Yang Gao, Nanjing, China
Antonio Maximilian Garabis,
Columbus
Samuel Raymond Garea,
Canfield
Cum Laude
William Dressler George, Jr.,
Columbus

November 8, 2013 meeting, Board of Trustees

Brian James Gerdeman,
Findlay
Magna Cum Laude
Ryan Adam Glover, Buffalo,
NY
Magna Cum Laude
Christopher David Gordon,
West Chester
Claire Elizabeth Gordon,
Cincinnati
Magna Cum Laude
John Arthur Grambor,
Pittstown, NJ
Jens Griesshammer,
Columbus
John Derek Griffith, Vandalia
Angela Christine Guido,
Olmsted Falls
Cum Laude
Yuyang Guo, Beijing, China
Zihao Guo, Wuhan, China
Tyler Jay Gustafson, Carol
Stream, IL
Myeong seon Ha, Seoul,
Korea
Magna Cum Laude
Colin Kenneth Hammond,
Solon
Khairiah Nina Hanipah,
Melaka, Malaysia
Tyler William Hankins,
Fredericktown
Summa Cum Laude
with Honors in Accounting
Chelsea Rae Harshbarger,
Botkins
Akram Fawzi Hidmi, Upper
Arlington
John Brinkman Hilditch,
Hilliard
Kayla C. Hinds,
Newcomerstown
Bradley Joseph Hoffman,
Delphos
Kyle David Hoskinson,
Pickerington
Ryan Matthew Hourihan,
Fairport, NY
Minhui Hua, Dalian, China
Chengcheng Huang,
Changsha, China
Jiarui Huang, Suzhou, China
Xiaodong Huang, Chengdu,
Sichuan, China
Yang Huang, Yangzhou,
China
Cum Laude
Patrick Huffman, Wapakoneta
Beydan Ahmed Issak,
Westerville
Alec Scott Janda, Chagrin
Falls
Magna Cum Laude
with Honors in Business
Administration
with Honors Research Distinction in
Marketing
Daniel Robert Jasper,
Springboro

Carly Rose Jenkins, Fremont
Samuel S. Jeyandran, Dublin
Jiarui Jiang, Nanjing, China
Yanqing Jiang, Yantai, China
Zhongjie Jiang, Hangzhou,
China
Jiao Jiao, Beijing, China
Cum Laude
Christina M. Jones, Detroit, MI
Steven James Jones, Findlay
Negovan B. Jovanovich,
Medina
Michael Gerhard Jung, Avon,
CT
Magna Cum Laude
Thomas Douglas Kaeding,
Wilmington, DE
Elivia J. Kahoun, Coshocton
Alex James Kalinowski,
Strongsville
Brendan William Karchner,
Maumee
Magna Cum Laude
Emily Nicole Kathe, Xenia
Zelalem Addisu Kebede,
Westerville
Alex Joseph Kemper,
Chickasaw
Justin Gregory Ketchum,
Kalamazoo, MI
Son Myung Kim, Dublin
Taesung Kim, Seoul, Korea
Cum Laude
Nicholas James King,
Strongsville
Nicholas David Klacik,
Canfield
Christie Nikol Klima,
Wapakoneta
Bret Canada Knickerbocker,
Xenia
Drew Edward Koechley, Solon
Shayla Renae Koester,
Ottoville
Magna Cum Laude
Brian William Koesters,
Cincinnati
Cum Laude
Blake Matthew Kramer,
Cincinnati
Devon Krogh, West
Vancouver, BC, Canada
Rommy Kurniawan Kwan,
Jakarta, Indonesia
Bosang Kwon, Columbus
Wing Han Lam, Hong Kong,
Hong Kong, China
Jarred Charles Lawson,
Westerville
Zhi-Qi Le, Nashville, TN
Joonhak Lee, Daegu, Korea
Hunter Alexander Lent,
Perrysburg
Paul Allen Lewis, Columbus
Summa Cum Laude
Haijiang Li, Taiyuan, China
Cum Laude
Linze Li, Lanzhou, China
Lu Li, Wuhan, China

Mengjia Li, Shenyang, China
Magna Cum Laude
Wangshu Li, Taiyuan, China
Cum Laude
Xinxin Li, Shijiazhuang, China
Xiwen Li, Zhengzhou, China
Yanze Liang, Jinan,
Shandong, China
Cum Laude
Nicholas Charles LiBassi,
Broadview Heights
Shiqi Lin, Guangzhou, China
Xinyi Ling, Hong Kong, China
Cale John Lippiatt, Salem
Jane Lisitsyn, Tomsk, Russia
Ching-Jung Liu, Taipei,
Taiwan, ROC
Congqiong Liu, Liu Yang,
Hunan, China
Jiatao Liu, Tian Jin, China
Magna Cum Laude
Mengyang Liu, Xi'an, China
Cum Laude
Xiaosen Liu, Ji Nan, Shang
Dong, China
Yinchi Liu, Beijing, China
Zhiran Liu, Guangzhou, China
Natalie Agatina Lomeo,
Monroeville, PA
Shuni Lou, Yiwu, China
Magna Cum Laude
Huan Lu, Singapore
Magna Cum Laude
with Honors in Accounting
Lauren Michelle Lucente,
Allentown, PA
Magna Cum Laude
Anahita Mahajan, Jammu,
India
Michael Paul Mai, Oregon
Dominique Rosa Manetta,
Cincinnati
Lauren Siobhan Markey,
Bowling Green
Jordan Bennett Marks, Solon
Kyle Jordan Martin, Galion
Joseph Daniel Masoero,
Marlton, NJ
Chie Torihara Matthews,
Amagasaki, Japan
Elena Yuryevna
Matyushenkova, Smolensk,
Russia
Keaton Kevin May,
Hanoverton
Sarah Aileen McDonald,
Cincinnati
Christopher Josef McGee,
Cincinnati
Jesse James Mccginnis,
Portsmouth
Brian Michael McGovern,
Boardman
James Alexander McGowan,
Fort Loramie
Rebecca Ruth Meena, North
Royalton
Edward Ryan Meyer, Loveland

November 8, 2013 meeting, Board of Trustees

Jordan Michael Meyer,
Westerville
Jeffrey Alan Michael, Hilliard
Magna Cum Laude
Lenny Edward Miller,
Columbus
Alisha Marie Mitten, Maumee
Lucas Matthew Moeller, Maria
Stein
Shelby Elizabeth Moore,
Reynoldsburg
Brittany Dawn Morison,
Columbus
Sydney Alexandra Morris,
Winter Springs, FL
Kathleen Michelle Motika,
Powell
Molly Ann Murta, Cincinnati
Heidi J. Nail, Groveport
Cum Laude
Sungeun Nam, Seoul, Korea
Nicholas Arun Navaratnam,
Hilliard
Cum Laude
Suzanne Marie Nightingale,
Mission Viejo, CA
Cum Laude
Amr Mohamed Nouredin,
Columbus
Ryan Daniel O'Halloran,
Boardman
Meghan Frances O'Hea,
Middletown
Jacob David Oberholtzer,
Ashland
Magna Cum Laude
Douglas Eugene Opatken,
Willard
Mercy Osei-Bonsu, Ghana
Magna Cum Laude
Alex Scott Ottavio, Powell
Kyle Brendan Outcalt, Bay
Village
Magna Cum Laude
Jacob Scott Overbey,
Coshocton
Xue Jiao Pan, Harbin, China
Ran Pang, Beijing, China
Cum Laude
Christopher Partlow,
Pickerington
Devangi Patel, Galion
Nilesh Dipak Patel, Akron
Michael Ryan Patrick,
Springboro
Jennifer Nicole Peischl, Mason
Kelsey Jane Pesta, Lancaster
Mazlow Alexander Petosa,
Columbus
Jessica Joy Petrus, Rocky
River
Jessica Erin Phelan, Dublin
Nicholas Robert Platko,
Brecksville
Zachary Taylor Poling, Elyria
Jason Lee Pollo, Dublin
Magna Cum Laude
Brian Matthew Potthoff,
Leipsic

Rebecca Jean Prestel,
Columbus
Alan Michael Price, West
Chester
Jordan Marie Purcell,
Loudonville
Cum Laude
Yue Qian, Suzhou, China
Fei Qin, Guangzhou, China
Hongzheng Qin, Shenyang,
China
Cum Laude
Zijing Qin, Shanghai, China
Magna Cum Laude
Kai Qu, Qingdao, China
Panayiotis Argiros Ragias,
New Albany
Stacey Lynn Ransom-Roscoe,
Trotwood
Kevin Mcneil Regan, North
Olmsted
Paige Marie Reichard,
Beavercreek
Kelsey Reidenbaugh, Marion
Monica Nicole Rhinehart,
Louisville, KY
Kelly Michelle Richardson,
Bowling Green
Shawn Carroll Rine, Columbus
Brian Thomas Ritschel,
Lakewood
Magna Cum Laude
Patrick Robbins, Akron
Matthew Rogers, McHenry, IL
Kevin Mark Rosen, Solon
Joshua David Roslan,
Pataskala
Jonathan William Russ,
Chardon
Kathryn Anne Rutherford,
Upper Arlington
Magna Cum Laude
Matthew D. Saeed, Westerville
Nolan Thomas Salazar, Milford
Harold Charles Schafer III,
Dublin
Michael Aaron Schenker,
Cleveland
Bryan Michael Schlosser,
Cincinnati
Andrew Todd Schwepfinger,
Allentown, PA
Matthew Thomas Semach,
New Middletown
Jiwon Seo, Changwon, Korea
Cum Laude
Kelsey Rose Shalvoy, Upper
Arlington
Muhan Shi, Da Lian, China
Xinzhaoh Shi, Guangzhou,
China
Magna Cum Laude
Anant Shrishrimal, Mumbai,
India
Steven Paul Simonsen, Solon
Lena Renae Sims, Rockford,
MI
Magna Cum Laude
with Honors in Accounting

Michael F. Skolaris, Cleveland
Alexandra Rachelle Smith,
Westerville
Alexis Angela Smith,
Columbus
Gavin Taylor Smith,
Pittsburgh, PA
Magna Cum Laude
Justin Thomas Smith,
Pickerington
Zachary James Smith, Dublin
Avtansh Srivastava, Lewis
Center
Christine Lynn Steele, Port
Saint Lucie, FL
Travis James Steinemann,
Sandusky
Magna Cum Laude
with Honors in Business
Administration
Jonah M. Stemen, Lima
Anita Kay Stewart, Delphos
Virginia Elizabeth Stidd, Fort
Loramie
Cum Laude
Ashley Elisabeth Stoker,
Milford
Joseph Michael Stolpa,
Columbus
Kyle Alexander Stone, Dublin
Haojun Sun, Qingdao, China
Xiaolin Sun, Suzhou, China
Cum Laude
Yueke Sun, Ruian, Zhejiang,
China
Cum Laude
Agnes Sutrisno, Bogor,
Indonesia
Martin Pierce Sweet V,
Columbus
Yibo Tan, Jiash, Zhejiang,
China
Srebrina Romilova Tanova,
Rousse, Bulgaria
Preedee Temprom, Jakarta,
Indonesia
Ernest Yonathan Thany,
Tangerang, Indonesia
Tyler Raymond Thines,
Findlay
Stephen West Thorley,
Columbus
Jonathan Marx Lowell
Thornburg, Columbus
Cum Laude
Yafei Tian, Beijing, China
David James Tiemstra,
Clarendon Hills, IL
Phillip Tran, Tiffin
Magna Cum Laude
Lara Michele Treneff,
Westerville
Sean Austin Trosen, Huber
Heights
William Ryan Troxil, Westlake
Ryan Andrew Turner,
Cincinnati
Cum Laude

November 8, 2013 meeting, Board of Trustees

Shailee Saurabh Upadhyay,
Fremont, CA
Cum Laude
Michael Stevin Van Straten,
New Albany
Arie William Van Zandbergen,
Dublin
Magna Cum Laude
Prashant Varma, Houston, TX
Andrew Gerrit Verhoef,
Loveland
Cum Laude
Kevin Joseph VerHoef,
Loveland
Cum Laude
Leah Ann Wachtel, Mansfield
Cum Laude
Carson Renee Wagner, Lewis
Center
Boyi Wang, Beijing, China
Cum Laude
Hantao Wang, Taizhou, China
Magna Cum Laude
Jiayin Wang, Shanghai, China
Lu Wang, Erdos, China
Mengdong Wang, Ningbo,
China
Magna Cum Laude
Ning Wang, Anshen, Liaoning,
China
Peng Wang, Peng Lai, Shan
Dong, China
Ruizhi Wang, Hefei, China
Magna Cum Laude
Yajun Wang, Qingdao, China
Cum Laude
Kyle George Webb, Tallmadge
Jacob Walter Weber, Grove
City
Ryan David Welsh, Cincinnati
Lauren Margorie White,
Lagrange
Mitchell Peter White,
Cincinnati
Jennifer Whitt, Gahanna
Alexander Buckley Whyte,
Springboro
Joseph Henry Wickham,
Columbus
Bailey McIntire Williams,
Massillon
Rachel Renee Williams,
Monroe
Kelsey Marie Winkle,
Cedarville
Cum Laude
Elizabeth Nicole Wires,
Ashland
Cum Laude
Emily Nicole Wolford, Lewis
Center
Sin-Man Wong, Hong Kong,
Hong Kong, China
Ashley Wilhelmina Woodruff,
Atlanta, GA
Cum Laude
Christine Marie Wright,
Sylvania
Magna Cum Laude

Guangting Wu, Zhuhai, China
Cum Laude
Yuhao Wu, Changsha, China
Cum Laude
Justin Liangwei Xiao, Hudson
Cum Laude
Xiwen Xiao, Shenzhen, China
Yingqing Xu, Changsha, China
Magna Cum Laude
Yuening Xu, Suzhou, China
Boxiang Yang, YuLin, China
Ling Yang, Chengdu, China
Magna Cum Laude
Yan Yang, Ningbo, China
Guanying Yi, Qingdao, China
Cum Laude
Yi You, Hangzhou, China
Magna Cum Laude
Man Sze Yu, Hong Kong,
China
Cum Laude
Jiajie Yuan, Shanghai, China
Magna Cum Laude
Chengyuan Zhang, Suzhou,
Jiangsu, China
Haiwei Zhang, Ningbo, China
Jiaoyang Zhang,
Qinhuangdao, China
Qianyun Zhang, Wuxi, China
Cum Laude
Sai Zhang, Wenzhou, China
Ye Zhang, Hangzhou,
Zhejiang, China
Yu Zhang, Jinhua, China
Summa Cum Laude
Yonghua Zhao, Chifeng, China
Bingqian Zhou, Changsha,
China
Zhao Zhou, Wuxi, China
Yihua Zhu, Suzhou, Jiangsu,
China
Qian Zhuang, Shanghai, China
Cum Laude
Shuiyi Zhuang, Beijing, China
Xiujuan Zhuang, Fujian, China
Magna Cum Laude
Joseph David Zifer, Cincinnati
Cum Laude
Nicholas Joseph Zimmer,
North Royalton
Magna Cum Laude
Sean Francis Zimmer, Akron
Thomas Zipperstein,
Cincinnati
Cum Laude
Kathryn Anne Zitnik, Hubbard
Peng Zou, Yichang, China
Joshua Nathan Zyndorf,
Toledo

College of Dentistry

Dean: Patrick M. Lloyd

Bachelor of Science in Dental Hygiene

Jennifer Marie Miller, Hilliard

College of Education and Human Ecology

Dean: Cheryl L. Achterberg

Bachelor of Science in Human Ecology

Rebecca Anaquah, Columbus
Frances Lynn Anderson,
Maumee
Amber Christine Bagby,
Westerville
Cum Laude
Rachel Elizabeth Bailey,
Columbus
Shanieka Michelle Banks,
Columbus
Alyssa Christine Bate,
Westerville
Jonathan D. Bayorek, Elyria
Cum Laude
Terri Lynn Bell, Strongsville
Steven William Benjamin,
Chagrin Falls
Andrew Joseph Berrigan,
Dublin
Cum Laude
Sam Earl Bivens, Springfield
Kenyatta Rosina Bosley,
Columbus
Richele Patrice Boucher,
Loveland
Cum Laude
Jocelyn Paige Brekke, Lewis
Center
Shalaya Montae Brown,
Toledo
Lindsay Marie Buchan,
Johnstown, PA
Katherine Anne Burke,
Columbus
Alyssa Marie Burkhardt,
Pickerington
Summa Cum Laude
Zacchaeus Eugene Calloway,
Grove City
Katherine Rose Carey,
Middleburg Heights
Harrison Everette Carter,
Wapakoneta
Meilaysia Emone Carter,
Dayton

November 8, 2013 meeting, Board of Trustees

Ryan Timothy Cassidy, Columbus	Alexandra Leigh Graves, Ashville	Nathan Lee Kurtz, Berkey
Chloe Elizabeth Chavis, Columbus	Jessie Fay Greer, Middletown	Abigail Marie LaFollette, Westerville
Kit Yee Chow, Columbus	Lance Matthew Grimes, Napoleon	Anthony Joseph Lagani, Tallmadge
Lindsey Elizabeth Chuha, Valley View	Kevin Gstalder, Sylvania	Elena Marie Laird, Westerville
Carly Cicero, Niles	Kenneth Guiton, Jr., Houston, TX	David Allen Langhals, Glandorf
Cody Christopher Close, Bolivar <i>Cum Laude</i>	Almonte O. Harrison, Columbus	Julia Camille Less, Harrison <i>Cum Laude</i>
Katherine Kirk Collins, Sandusky	Ryan Patrick Hart, Cincinnati	Jialu Li, Chengdu, China <i>Cum Laude</i>
Hannah Kathryn Converse, Columbus <i>Magna Cum Laude</i>	Christina L. Harvey, New Albany	Paula Lindsay, Gahanna
Ryan Charles Cooper, Powell	Kenyetta Geneva Harvey, Cleveland	Courtney Nicole Littlefield, Dublin <i>Magna Cum Laude</i>
Dominic Corso, Jr., Boardman	Lanita S. Haskins, Westerville	Lynne Vincentina Lyles, Columbus
Amanda Diane Crichton, Springfield <i>Cum Laude</i>	Emma Josephine Hatcher, Reynoldsburg	Chelsea Renee Madden, Columbus
Lindsay Ann Crockett, Clyde <i>Magna Cum Laude</i>	Miriam Annette Hayes, Columbus	Karli Kirker Manchester, Dublin
Courtney Diane Crum, Cardington	Corey Richard Hiegel, Newark	Melissa Rae Manilla, Mentor
Jordan Sue Curtis, Dayton	Bethany Anne Hoehne, Maplewood <i>Magna Cum Laude</i>	Earl W. Marshall, Columbus
Nickolas Andrew Dahm, Elyria	Megan Kathleen Hoffman, Reynoldsburg	Joshua C. Martin, Columbus
Daniel C. Deane, Urbana	Caitlin Janette Holland, Hilliard <i>Cum Laude</i>	Graham Robert McCready, Mansfield
Maria Pauline Della Flora, Powell	Dominique Cassandra Holzer, Marengo	Eric D. McDowell, Jr., Youngstown
Ida Nell Douth, Cambridge	Reyhan Shaheerul Hoq, Lewis Center	Diandra Cristina McGuire, Defiance
Jessica R. Downing, Piqua	Emily Lynn Hostetler, Bellefontaine	Jennifer Lynn McIntire, Springfield
Tiaunne Marie Duffy, Scott AFB, IL <i>Cum Laude</i>	Megan Aileen Hudson, London <i>Cum Laude</i>	Maxwell Michael McKenna, Gahanna
Kelli M. Edwards, Reynoldsburg	Jessica Lee Humbert, North Canton	Amy Justine Meier, Rochester Hills, MI
Susan Carol Edwards, Columbus	Jessica Noel James, Pickerington <i>Magna Cum Laude</i>	Anjelica Rae Miele, Fairview Park
Anthony Howard Egbert, Gibsonburg <i>Cum Laude</i>	Jennifer Marie Jannazo, Oregon	Cory Joseph Miller, Dublin
Shannon Christine Enright, Toms River, NJ	Briana Marie Johnson, Canal Winchester	Britney Teanne Millfelt, Granville <i>Magna Cum Laude</i>
Tyenne Elizabeth Flischel, Columbus <i>Cum Laude</i>	Stephanie Jaime Jorgensen, Columbus <i>Cum Laude</i>	Rebecca Ann Molnar, South Euclid <i>Cum Laude</i>
Alexander James Fornwalt, Youngstown	Matthew Kapp, Springfield	Kelly Ann Montgomery, Troy <i>Cum Laude</i>
Rachel Alexandra Fox, Kettering	Anna Nicole Kasinecz, Reynoldsburg	Lynna Joy Mooney, Alger
Brooklyn Michelle Garland, Westerville	Courtney Lee Keller, Columbus	Sydney Alexandra Morris, New Smyrna Beach, FL
Peyton Mackenzie Gertner, Piqua	Najuwa Kellerman-Cason, Columbus	Sean Patrick Murphy, Wadsworth
John Patrick Gibboney, Canal Winchester	Kristin Catherine Kerper, Twinsburg <i>Magna Cum Laude</i>	Michael Ryan Mygrant, Westerville
Kaileigh Katherine Gibbs, Whitehouse	Elizabeth Ann King, Pickerington <i>Magna Cum Laude</i>	Melanie Leann Nichols, San Jacinto, CA
Gabrielle Elizabeth Glenn, Cincinnati	Rebecca King, Broadview Heights	Frank Anthony Nunziata II, Columbus
Mindy Faith Goldstein, Floral Park, NY	Scott Patrick Klarman, Columbus	Andy Gerald Uchenna Offorjebe, San Jose, CA
Caitlin Elizabeth Golec, Dover <i>Magna Cum Laude</i>	Katlyn Marie Krafft, Columbus	Parina Surendra Patel, Columbus
Rakefet Robin Granite, Dublin <i>Magna Cum Laude</i>	Marybeth Louise Krosse, Medina	Rishi Devendra Patel, North Royalton
Stacey Ellen Grathwol, Sandusky	Dustin Kuhn, Groveport	Matthew David Patterson, Massillon

November 8, 2013 meeting, Board of Trustees

Kelsey Nicole Pauly,
Cincinnati
Amanda Lee Perrin, Medina
Donald Truong Phan,
Delaware
Meghan E. Plumly, Grove City
Magna Cum Laude
Kelsey Aislinn Potere, Medina
Alexandria Kristine Powell,
Columbus
Jessica Lauren Powell,
Pickerington
Rachel Rose Presler, Amherst
Kenneth Tyler Price, Green
Camp
Tracie Nicole Pyle, Loveland
Kyle Benjamin Radabaugh,
Utica
Yasmine Isabelle Marie
Rahmani, Columbus
Elizabeth Marie Ransom,
Lexington
John Matthew Riley, Newark
Michael Anthony Rist,
Westerville
Brittany Marie Roberts,
Steubenville
Olivia Lauren Roberts, Piqua
Amethyst Susan Robinson,
Youngstown
Lauren Marie Robinson,
Cincinnati
Allison Rebecca Rogers,
Columbus
Charles Alexander Rogers,
Cincinnati
Kaitlyn Joy Rogers,
Westerville
Magna Cum Laude
Jerry Hugh Rowlands II,
Lynchburg
Lauren Elizabeth Ruddy,
Dublin
Sally Elizabeth Ryan, Liberty
Township
Cum Laude
Hannah Gabrielle Schobel,
Columbus
Rachel Danielle Schoenian,
New Albany
Colt Anthony Schumaker,
Elida
Paige Alycia Semenza,
Pittston, PA
Cum Laude
Sarah Lindsey Shaffer,
Strongsville
Kayleigh Nicole Shepherd,
Galena
Cum Laude
Calyssa Marie Smith, Canton
Louden Glen Snyder, Ashland
Jordan Tyler Spadafora,
Worthington
Katharyne Alexandra Spires,
Grove City
Elliot Brandon Spitler,
Springboro

Caroline Maria Stunek, Medina
Magna Cum Laude
Jennifer Temple,
Fredericktown
Ashley Marie Thomas, Canton
Magna Cum Laude
Corey Paul Thomas, Powell
Joseph Edward Trapp,
Columbus
Cum Laude
Kimberly June Tucker,
Stockport
Cum Laude
Andrea Ruiz Ulloa, Columbus
Jay Matthew Vanderkooi,
Cardington
Dazman Na'Shay Vaughn,
Dayton
Jaime Renee Warner,
Pomeroy
Justin Vanderberg Warvel,
Dublin
Marcus James Wente, Minster
Erin Elizabeth Wesley,
Columbus
Elizabeth Ann Wickline, Dublin
Steven Michael Williams,
Reynoldsburg
Hannah Joy Wise, Solon
Carl Angelo Yacapraro,
Columbus
Hee Doh Yoo, Columbus
Kelsey Lynn Yost,
Reynoldsburg
Ashley Nicole Zeh, Cecil, PA
Kelsey Lynne-Margaret
Zimmerman, Galena

Bachelor of Science in Hospitality Management

Michael Raymond Baker,
Canfield
Shayne Thomas Barnhart,
Powell
Jabari Malik Blackmond, Jr.,
Cincinnati
Derek Matthew Bush,
Cincinnati
Cum Laude
Colleen Brennan
Courtmanche, Hamden, CT
Patrick L. Crow, Jr., Danville
Mary Margaret Derr,
Columbus
Brian Anthony Garzony,
Toledo
Cameron James Griffith,
Columbus
Kelly Elizabeth Hays, Grove
City
Charles Brent Heflin, Dublin
Lauren Nicole Hertz,
Westerville
Madalyn Joy Keener, Dover
Cum Laude

Conor William Kennedy,
Dublin
Kristen Marie King, LaGrange
Cum Laude
Kyle Robert Lawrence, Costa
Mesa, CA
Jaeyoung Lee, Seoul, Korea
Peter Duane Leming,
Cincinnati
Megan Elizabeth Lyon,
Olmsted Township
Kellie Angela McNamara,
Brunswick
Cum Laude
Michael Robert Mintz, Mason
Ryan Thomas Montgomery,
Parma
Magna Cum Laude
Xavier Bruno Okon, Columbus
Nicole Overstreet, Columbus
Jessica Louise Phillips,
Lexington
Marco Piazza, Cincinnati
Alessandra Renee Platania,
Pickerington
Ju Leigh Brittany Serpa,
Sylvania
Megan Sillanpaa, Perry
James Lynn Wehrs, Newark
Matthew Kline Zimmer,
Columbus

Bachelor of Science in Nutrition

Kelsey Collene Chatman,
Columbus
Cum Laude
Jennifer Marie Conn,
Strongsville
Christopher Michael Lehman,
Sylvania
Magna Cum Laude
Sheila Maina, Reynoldsburg
Priya Ghanshyam Patel,
Ellicott City, MD
Magna Cum Laude
*with Honors Research Distinction in
Nutrition*
Emily Nicole Rausch,
Marysville
Cum Laude
Tawni Leanne Shaffer, Bryan
Kellen Alyssa Sullivan, Lewis
Center
Summa Cum Laude
Victoria Lauren Wright,
Wooster
Magna Cum Laude
Jared Bernard Wurm, New
Washington
Magna Cum Laude

Bachelor of Science in Education

Zachary J. Baderscher, Marion
Anne Elizabeth Ballenger,
Dublin
Stephanie Marie Beck, Galion
Summa Cum Laude
Nicholas William Berne,
Highland Heights
Cum Laude
Derek Walter Blevins,
Raytown, MO
Magna Cum Laude
Broderick Christopher Bonner,
New Albany
Chelsea Leigh Brake,
Cardington
Cum Laude
Kimberly Danielle Breitmayer,
Dresden
Miranda Elise Brooks,
Columbus
Amber Frances Buckland,
Green Camp
Magna Cum Laude
Jessica Burkitt, Marysville
Cum Laude
Abigail Angeline Cash, Lima
Paige Lanette Caudill, Marion
Cum Laude
Kara Jo Cecil, Plant City, FL
Cum Laude
Ryan Matthew Chance,
Findlay
Hansen J. Coseo, Brunswick
Kyle Matthew Davis, Hilliard
Summa Cum Laude
Jason Robert Demopoulos,
Hilliard
Brittany Ann Dillon, Pataskala
Colton Lyle Everett, Ottawa
Tyler Andrew Forster,
Temecula, CA
Matthew Jeffrey Goldfine,
Bayside, NY
Cum Laude
Christopher Markus Gomez,
Sugar Grove
Megan Lynn Goodwin,
Gahanna
Zakary Thomas Hites, Fairport
Harbor
Cum Laude
Stephanie Rae Hohn,
Columbus
Scott Allyn Huston,
Worthington
Michael Jon Kaufman, New
Albany
Storm Logan Klein, Newark
Brian Christopher Kohl,
Perrysburg
Lauren Ann Large, Marion
Benjamin James Lee,
Columbus
Kyle John Madison, Mentor
Malik Ahmaad McCord,
Columbus

Tyler Dent McCullough,
Coshocton
Kali Elizabeth Morgenstern,
Beachwood
Jacob Douglas Mories,
Cardington
Cum Laude
Jonathan Albert Mullen,
Mansfield
John Patrick Mygrant,
Westerville
Matthew Michael Novotny,
Newton Falls
Molly Rae O'Donnell, Prospect
Milan Michael Puchovich,
Reynoldsburg
Cum Laude
Brent Andrew Ramey,
Wapakoneta
Derek Christopher
Reidenbaugh, Marion
Lauren Renee Reno, Plymouth
Magna Cum Laude
Jordan Gray Robinson-
Williams, Canton
Marirose Anne Russo, Marion
Cum Laude
Shelby Lynn Sampson, Grove
City
Summa Cum Laude
Robert Francis Shepherd,
Grove City
Florine M. Shivers, Westerville
Haden Kurtis Sholl, Oakwood
Magna Cum Laude
Connor Patrick Smith, Tampa,
FL
Anne Marie Taggart,
Worthington
Magna Cum Laude
Quinn Andrew Tempel,
Antwerp
Rachel Lorene Tolleson,
Columbus
Anthony Hoang Viet Tran,
Blacklick
Rebecca Hope Trevathan,
Delaware
Lauren Nichole Vossler,
Hilliard
Jared Thomas Weber,
Galloway
Sarah Ann Whitaker,
Lancaster
Kelly Suzanne Whiteamire,
Marion
Magna Cum Laude
Sarah N. Zoeller, Kenton

College of Engineering

Dean: David B. Williams

Bachelor of Science in Aeronautical and Astronautical Engineering

Christopher Allen, Kettering
Cum Laude
with Honors in Engineering
Alexander Gilson Blair,
McLean, VA
Ryan David Clark, Berlin
Jacob N. Evans, Piketon
David Robert Morris, Seville

Bachelor of Science in Biomedical Engineering

Ryan Thomas Brennan,
Copley
Matthew E. D'Errico, Milford
Magna Cum Laude
Ernest David Levert, Jr.,
Highland Village, TX
Austin Frederick Prakel, Dublin

Bachelor of Science in Chemical Engineering

Andrea Marie Adam, Shelby
Eunice Oluwadamilola Alade,
Ogbomoso, Nigeria
Derek Michael Anderson,
Broadview Heights
Christopher Ryan Bailey,
Uniontown
Cum Laude
Aditi Bansal, Huber Heights
Courtney Rose Bareswilt,
Cincinnati
Nicole Marie Chittum, Grove
City
Nicholas Ryan Deerhake,
Kingwood, TX
Cum Laude
Joshua Michael Detzel,
Richfield
Morgan Alexandra Doty,
Cincinnati
James Joseph Emmenecker,
Toledo
Nathan Joseph Fahrenkamp,
Dayton
Magna Cum Laude
Jeremy Ryan Fichtenbaum,
Dayton
Magna Cum Laude
Lydia Rose Griffith, Cincinnati
Daniel Scott Grover, Concord
Township

November 8, 2013 meeting, Board of Trustees

William Crosman Herold,
Powell
Cum Laude
Stephanie Andrea Hines,
Trotwood
Clinton Robert Holloway,
Cardington
Cum Laude
Maya Christine Hughes,
Dayton
Magna Cum Laude
with Honors in Engineering
Jay Perry Johnson, Lebanon
Timothy James Kananen,
Peninsula
Geoffrey David Kleimeyer,
Oregonia
Summa Cum Laude
Ronald Scott Lechner, Jr.,
Canton
Cum Laude
Jason J. Lee, Dublin
Magna Cum Laude
Andrew Philip Lust, Hilliard
Dameon Moleatus Medley,
Columbus
Patrick Charles Merrilees,
Granville
Kendel M. Mesch, Cincinnati
Magna Cum Laude
Brian Daniel Novi, Columbus
Cum Laude
with Honors in Engineering
Zacharias Obermeyer, Dayton
Timothy Joseph Oliver, Marion
Aaron Brandon Plumley,
Columbus
Cum Laude
Sandeepa Rathnayaka,
Colombo, Sri Lanka
Thanthirige Harini Vathsala
Ruberu, Colombo, Sri
Lanka
Jasline Kaur Sahota, Mason
Rayvion Aleisha Sanford,
Warren
Colin William Schumaker,
Bowling Green, KY
Magna Cum Laude
Madeline Ann Shirk, Powell
Magna Cum Laude
with Honors in Engineering
Caleb Benjamin Smith,
Broadview Heights
Frank Andrew Sweterlitsch IV,
Hudson
Laura Pauline VanVliet, Dublin
Vadim Vishnepolsky, Sylvania
Summa Cum Laude
Daniel J. Weckstein, Bexley

Bachelor of Science in Regional Planning (Austin E. Knowlton School of Architecture)

Thomas Eldo Bergman,
Genoa

Kyle Edward Brotherton,
Barberton
Dustin Michael Halbert, St.
Marys
Amber Lynn Holloway, Sidney
Kara Rose Knight, Bellevue
Candace Marie Lyons,
Plymouth
Claire Ivy Reinstein, Ottawa
Hills
Cum Laude
Katherine Christine Sims,
Columbus
Joseph Henry Wickham,
Columbus

Bachelor of Science in Civil Engineering

Ryan Lewis Andrews, Utica,
NY
Brian E. Binsley, Bolivar
Kevin David Coon, Parma
Jordan Nicole Cripe, Mason
Summa Cum Laude
Adam Bryant Dahlfors,
Vandalia
Michael Robert Damschroder,
Montpelier
John Logan Erford, Mount
Cory
Joshua Murnane Funk, Dublin
Kevin Scott Gradert,
Mooresville, NC
David Joseph Heedy,
Reynoldsburg
Courtney Christine Jones,
Brunswick
Andrew Thomas Jordan,
Frankfort
Nicholas Karam, Brecksville
Magna Cum Laude
Kenneth Carl Knapp,
Wellington
Courtney Jean Magee, Hilliard
Chelsea Marie McManamon,
Parma
Patrick Michael McNulty,
Huron
Brian Michael Mullaney,
Marysville
Andrew J. Park, Hopkinton,
MA
Nigel James Pence, Marysville
Joshua A. Quickstad, Van
Wert
Michael Francis Ridge,
Westerville
Jacob Paul Schroeder, Leipsic
Cum Laude
Rachel Anne Sebian,
Cleveland
*with Research Distinction in Civil
Engineering*
Neil Allen Shop, Pataskala
Chase William Susor,
Westerville

Samuel Adam Tony,
Strongsville
John Martin Wade, Bowling
Green
Cum Laude
*with Honors Research Distinction in
Civil Engineering*
Patrick William Whalen, La
Canada, CA
Grant Mitchell Whittaker,
Rossford
Cum Laude
Kevin Joseph Wojciechowski,
Richfield

Bachelor of Science in Computer Science and Engineering

Joshua Sovanh Adams,
Columbus
Nicholas Penniman Alt,
Miamisburg
Timothy Alan Armstrong,
Columbus
Magna Cum Laude
Mitchell James Arthur,
Westerville
Ian Scott Baker, Columbus
Kathryn Ann Blackburn, Salem
Matthew David Boatman, Lima
Zachary Joseph Boerger,
Perrysburg
Cum Laude
Duy Xuan Bui, Bac Giang,
Vietnam
Magna Cum Laude
Benjamin Bergin Caruso,
Columbus
Vincent Yung-Chi Chen,
Potomac, MD
Shane Dorsey Dancy, Berlin
Heights
Nicholas Beau Dean, Galion
Joseph Eric Echt, Mason
Nicholas A. Eckert, Delta
Andrew Caldwell Fitzgerald,
Columbus
Spencer David Foulkes, Celina
Richard Michael Georgeoff III,
Powell
Keith Trinidad Gonzalez
Bonzo, Franklin Furnace
Stephen Trevor Hara, Kitts Hill
Scott Bradley Hegman,
Cincinnati
John Robert Heyneman,
Whitehouse
Jacob Edward Hundley,
Marion
Asma UI Husna, Columbus
Nathan D. Jacobs, Toledo
Jacob Allen Klingler, Stow
Cum Laude
Benjamin David Kracker,
Canton

November 8, 2013 meeting, Board of Trustees

Aneeth Krishnamoorthy,
Dublin
Cum Laude
with Honors in Engineering
Alexander James Lee, Green
Magna Cum Laude
Bryan James Lewis, Newark
Mei Liu, Columbus
Arathi Mani, Dublin
Summa Cum Laude
with Honors in Engineering
Gwendolyn May McDonald,
Blacklick
Cum Laude
Andrew James McKain,
Hilliard
Cum Laude
Alex Robert Pelletier,
Columbus
Eric Joseph Rose, Brecksville
Aaron F. Russell, Akron
Andrew Zook Santarelli,
Steubenville
Pengyin Shan, WeiFang City,
China
Jacob Raymond Shields,
Baltimore
Summa Cum Laude
Emily Rose Smith, Cleveland
Matthew Scott Smith, Dayton
Michael Alexander Steen,
Newark
Ian Blackwell Stitzlein, Orient
Zachary Joseph Tangeman,
Marysville
Magna Cum Laude
Igor Tolkachev, St.
Petersburg, Russia
Michael David Urban,
Strongsville
Joshua P. Ventura, Ashland
Magna Cum Laude

Bachelor of Science in Electrical and Computer Engineering

Jason Stephen Adam, Garfield
Heights
Alexander Joseph Alvarez,
Parma
Adam Jay Augenstein,
Prospect
Richard Wray Bailey III, Stow
William Harry Balhorn V,
Brecksville
Summa Cum Laude
James Donald Balsei, Bellaire
Nathan Thomas Barrett,
Columbus
Cum Laude
Collin Jacob Blumenthal,
Shaker Heights
Cum Laude
with Honors in Engineering
Jordan Mathias Campbell,
Akron
Fei Chen, Beijing, China

Tianyi Chen, Shenyang, China
Cum Laude
Yanfan Chen, Shanghai,
China
Yao Chen, Tianjin, China
Summa Cum Laude
Faria Haider Chowdhury,
Dhaka, Bangladesh
Michelle Leah Cohen,
Blacklick
Alexander David Cramer,
Bascom
Magna Cum Laude
Anthony Daniel DeWulf,
Powell
Chaoyi Du, Guangzhou, China
Larry Gene Ebert III,
Fredericktown
Parastou Fakhimi, Tehran,
Iran
Michael Andrew Furst,
Cortland
Cum Laude
Jin Gao, Pingdingshan, China
Magna Cum Laude
Kun Gao, Pingdingshan, China
Magna Cum Laude
Anshuman Garg, Columbus
Michael Robert Gibel, Stow
Nathan T. Guy, New Albany
Corey Joseph Howard, Marion
Zachary Michael Imm, North
Olmsted
Magna Cum Laude
with Honors in Engineering
Samuel Clifford Johnson,
Columbus
Abderrahmane Kadiri,
Columbus
Cum Laude
Braeden Sean Kelly, Parma
Heights
Harry Andrew Kennedy, Jr.,
Rochester, NY
Spencer Adam Kennedy,
Wooster
Seul-Ki Kim, Changwon,
Korea
Cum Laude
Ananay Kulshrestha,
Worthington
Magna Cum Laude
Yuchun Li, Foshan, China
Magna Cum Laude
Meihui Lin, Xinyu, China
Magna Cum Laude
Nathan Robert Martina,
Cincinnati
Cum Laude
Kevin Michael Mastalski,
Mentor
Justin Patrick McCarthy,
Bethlehem, PA
Meagan Renee McKinney,
Canal Winchester
Joshua Barnett Medley,
Hilliard
Zhiyong Meng, Tianjin, China
Cum Laude

Kevin James Messenger,
Colerain
Nicholas Jeffrey Moore,
Cincinnati
Jonathan Tyler Nagy, Brook
Park
Summa Cum Laude
*with Honors Research Distinction in
Electrical and Computer
Engineering*
John Tyler Norman, Canal
Winchester
Bradley Charles Noyes,
Findlay
Scott Allen Poehler, Lewis
Center
Rex Lee Powers III, Toledo
Imandeep Singh Randhawa,
Canfield
William Alexander Rudge, Bay
Village
Omar Moustapha Salama,
Cincinnati
Magna Cum Laude
with Honors in Engineering
*with Honors Research Distinction in
Electrical and Computer
Engineering*
Antae Seo, Mokpo, Korea
Adam Sharuddin, Subang
Jaya, Malaysia
Kuang Sheng, Beijing, China
Magna Cum Laude
Nebil Abdulhamid Sherif,
Woodbridge, VA
Nicholas Lee Simpson,
Columbus
Cum Laude
Dan Skursha, Mentor
Lance T. Smith, Centerburg
Andrew John Stimer,
Westerville
Roland K. Tallos, Polk
Cum Laude
Aaron Jeffery Tinklepaugh,
Canal Winchester
Tamar Elizabeth Truelsch,
Middleburg Heights
David Andrew Tucker,
Westerville
Cum Laude
York Tung, Sylvania
Cum Laude
Andrew Cooper Vanderford,
Dayton
Matthew Joseph Volk,
Bellbrook
James Wilson Waltrip V,
Cleveland Heights
Cum Laude
Xiaoxi Wang, Shenzhen,
China
Magna Cum Laude
Corey Robert Washington,
New Albany
John Moore Wathen, Akron
Justin Taylor Watkins, Arnold,
MD
Mitchell Braden Wilcox,
Zanesville

November 8, 2013 meeting, Board of Trustees

Mitchell D. Wilson, Jenera
Mulan Wu, Jiangyin, China
Cum Laude
Xue Yang, Nanjing, China
Cum Laude
Chang Ye, Wenling, China
Weichun Yi, Wuhan, China
Cum Laude
Bing Zhu, Wuhan, China
Cum Laude

Bachelor of Science in Engineering Physics

Joshua Thomas Harnist,
Harrison
Daniel Patrick Marrinan,
Dayton
Magna Cum Laude
with Honors in Engineering
with Honors Research Distinction in
Mechanical Engineering

Bachelor of Science in Environmental Engineering

Colleen Victoria Anderson,
Woodville
Brittnee Nichole Halpin, Delta
Summa Cum Laude
with Honors in Engineering
Holly Ann Lorton, Toledo
Cum Laude
Iti Harshad Patel, Hilliard
Magna Cum Laude
Kris Wade Roser, Frazeeburg

Bachelor of Science in Food, Agricultural, and Biological Engineering

William Howard Durivage, Oak
Harbor
Casey Kimpel Fittro, Delaware
Andrew John Miller, Zanesville
Elinor Grace Murphy,
Middletown
Eric Grant Percel, Troy
Adam Jeffry Stevenson,
Napoleon

Bachelor of Science in Industrial and Systems Engineering

Sultan Zead Alsaif, Jeddah,
Saudi Arabia
Jason Joseph Aschenbener,
Strongsville
Matthieu Phillippe Ma
Baumann, South Elgin, IL
Jacob Andrew Blosser, Milford

Tyler Veltum Boerger, Plain
City
Adam Powers Claybrook,
Skillman, NJ
Corie Edward Cox, Westerville
Cum Laude
Jordan Jeffrey Endsley,
Austintown
Benjamin James Freidenberg,
Upper Arlington
Taral Sham Gangakhedkar,
Nashik, India
Daniel Michael Garfield,
Cincinnati
Cum Laude
John Gregory Greenzalis,
Lewis Center
Audra Natasha Halim, Jakarta,
Indonesia
Adrian Graham Hall, Cincinnati
Justin Taylor Johnson, Lewis
Center
Cum Laude
Hong lae Kim, Dangjin, Korea
Denio John Leone, Rocky
River
Cum Laude
Jacob A. Maurer, Fort Loramie
Lori Renee Meyer, Fort
Loramie
Magna Cum Laude
with Honors in Engineering
Wangfan Mo, Suzhou, China
Magna Cum Laude
Jeffrey Mark Morgan, Powell
Derek Joseph Postle,
Lakeview
Rakesh Revankar, Dublin
Bradley Alec Rosenthal,
Dublin
Jose Luis Rossi, Delaware
Ethan Salisbury, Metamora
Brian Michael Schwing,
Cincinnati
Cum Laude
Matthew Maurice Shaw,
Litchfield
Casey Daniel Smith, Mason
Megan Marie Stelzer, Dayton
Steven Suliawan, Jakarta,
Indonesia
Erik W. Swenson, Sea Cliff,
NY
Jorge Veloz III, Mexico
Kristen Marie Vilt, Cleveland
Ahmed Mohamed Yousif, Lima
Xintian Yu, Qingdao, China
Cum Laude

Bachelor of Science in Landscape Architecture (Austin E. Knowlton School of Architecture)

Nicholas Edward Nemeth,
Chagrin Falls

Bachelor of Science in Materials Science and Engineering

Heather Eich, Saunderstown,
RI
Jason Paul Mai, Oregon
Cory Michael Saige,
Painesville
Robert James Simmerer,
Westlake
Xi Wang, Shanghai, China
Magna Cum Laude
with Honors Research Distinction
in Materials Science and
Engineering

Bachelor of Science in Mechanical Engineering

Sudhanshu Agrawal, Raipur,
India
Aric Scott Augustine, Massillon
Magna Cum Laude
with Honors in Engineering
with Honors Research Distinction in
Mechanical Engineering
Thomas C. Bina, Northfield
David Linn Carter, Wyoming
Cum Laude
Stephanie Ann Charney,
Fairfax, VA
Jonathan Michael Cudak,
Mentor
Aaron Edward Debner,
Sylvania
Magna Cum Laude
with Honors in Engineering
Ryan Douglas Faber,
Holliston, MA
Cum Laude
Andrew Peter Fedele, Warren
Joshua Alan Foltz, Elida
Kyle Mitchell Gerycz,
Twinsburg
Cum Laude
with Honors in Engineering
Collin Rhys Griffiths, Solon
Jacob Lucas Haas, Cincinnati
Cum Laude
Kang Han, Beijing, China
Matthew Joseph Hasenohr,
Hudson
James Stewart Hastings,
Parma Heights
Magna Cum Laude
Josh D. Hendricks, Austintown
An T. Hoang, Columbus
Zijian Huang, Guangzhou,
China
Anne Elizabeth Hutchinson,
Broadview Heights
Kyle Benjamin Irwin, West
Chester
Joel Edmund Jackson, Elida
Summa Cum Laude
Andrea Beth Jungers,
Delaware

November 8, 2013 meeting, Board of Trustees

Akul Kakumani, Hyderabad,
India
*with Honors Research Distinction in
Mechanical Engineering*
Benjamin John Kowalski,
Toledo
Magna Cum Laude
Gaurav Krishnaraj, Mumbai,
India
*with Research Distinction in
Mechanical Engineering*
Andrew Gordon Lehman,
Chagrin Falls
Adriana Susanne Elisabeth
Leslie, Waverly
Katie Michelle Lev, Dublin
Eric Matthew Lott,
Pickerington
Cum Laude
Zachary Richard Ludwig,
Medina
Lahiru Lakmal Mampitiya,
Colombo, Sri Lanka
William Donald McCary III,
Carrollton, TX
Keegan Kelly McCormick,
Columbus
Blake Taylor Moffatt, Lewis
Center
Ian Thomas Molitors, Mason
Cameron James Moore,
Fredericktown
Cum Laude
William Steven Morgan,
Maineville
Siddharth Nema, Bhopal, India
Jeremy Todd Nickell, New
Carlisle
Daniel Patrick O'Donnell, Jr.,
Rocky River
Catherine Patrice Palange,
North Olmsted
Derek Jordan Recker, Findlay
Cum Laude
with Honors in Engineering
David K. Reed, Columbus
Cum Laude
Aaron M. Ressa, Westerville
Cum Laude
*with Honors Research Distinction in
Mechanical Engineering*
Joseph Daniel Riehl, Toledo
Peter William Roser, West
Chester
Timothy Joseph Rupp,
Columbus
Magna Cum Laude
David Arthur Rutz, Hilliard
John David Schirtzinger,
Upper Arlington
Jonathan Glenn Schuler,
Middleburg Heights
Jonathan Kenneth Shaffer,
Alliance
John Allen Simmons III,
Athens
Kevin Lee Skinner, Grove City
Michael David Solack, Dublin
Summa Cum Laude

Harold Richard Spellman, Jr.,
Powell
Shawn Francis Spencer,
Dublin
Lee Alexander Trask, New
London
Joseph Andrew Usner,
Columbus
Jianshu Wang, Jiujiang, China
Cum Laude
Jonathan Scott Wochoer,
Loveland
Tarah Delaney Woodford,
Waldo
Katelyn Elizabeth Woodling,
Medina
Magna Cum Laude
*with Honors Research Distinction in
Mechanical Engineering*
Shaoheng Wu, Yichang, China
Lei Yu, Columbus
Robert Howard Zahn,
Bainbridge
Peng Zhang, Xiaogan, China

Bachelor of Science in Welding Engineering

Loriann Marie Bechie,
Chillicothe
Patrick Long, Middletown
Chris R. Lubbers, Columbus
Jason Robert Rausch,
Manning, OR
Alex Martin Ruff, Sylvania
William Norman Swann, North
Olmsted

College of Food, Agricultural, and Environmental Sciences

Dean: Bruce A. McPheron

Bachelor of Science in Agriculture

Mary Elizabeth Alexander,
Mason
Kellen James Amspough,
Ansonia
Cassandra Jean Arling, New
Weston
Mary Eileen Barnum, Valley
City
Elizabeth Ann Bender,
Prospect
Michael Crawford Benedict,
Wauwatosa, WI
Adam Joseph Bennett,
Springfield

Jacob Thomas Boyert, Seville
Aaron Patrick Brooker,
Waterford
Summa Cum Laude
Jessica Melanie Brown, Upper
Sandusky
Ted Wesley Chandler, Medina
James David Clark III, New
Albany
Elisha K. Cupp, Columbus
Jacob Aaron Danley,
Springfield
Magna Cum Laude
Kayla Lyn Davis, Barberton
Anthony Howard Deppen,
Ashland
Justin Thomas Dickey,
Bowling Green
Aaron Merle Dickson, New
Lexington
Matthew Neil Distelhorst,
Marion
Kayla Ann Eisenbrown,
Medina
Ruthanne H. Elencovf,
Columbus
Jordan Nicholas Ellerbrock,
Ottawa
Alexander Robert Endrai,
Lorain
Steven Mitchell Evans,
Vandalia
Victoria Elizabeth Flott,
Waynesburg
Matthew Thomas Flynn,
Columbus
Deanna Leigh Fredriks,
Painesville
Cum Laude
Jeff Andrew Givens, Gambier
Kelli Michelle Hager,
Columbus
Melody Marie-May Halsey,
Toledo
Abigail Marie Hastings, Kenton
Lucas Cole Heminger, Mount
Gilead
Nathan Donald Herringshaw,
Rudolph
Michael Joseph Hilty,
Gahanna
Tiffany Jana Hoback, Grove
City
Chris W. Holter, Racine
Daniel Patrick Imus, Milan
Samantha Rae Immaculata
Jackson, Dalton
Cum Laude
Jamie Lynn Jordan, Sciotoville
Taylor Scot Justice, Lancaster
Kirra Elaine Kinney, Mansfield
Evan Charles Klopfenstein,
Haviland
Dustin Scott Krohn, Fremont
Stuart James Kuck, St. Mary's
Blake Erin Lambert, New
Albany
Magna Cum Laude

November 8, 2013 meeting, Board of Trustees

Melinda Lauren Lee,
Cardington
Shiyang Liu, Shanghai, China
Brandon Richard Lutz,
Mansfield
Qusai Malas, Dublin
Elaine Aleksandra Mason,
Richfield
Christopher Lee McChesney,
Cardington
Tiffany Marie McKinney,
Shelby
Ian Donell Mitchell, Columbus
Kirk Thomas Mlynek, Oregon
Andrew Edward Motycka,
Convoy
Cum Laude
Kaitlyn Anne Murray,
Blairstown, NJ
Kyle Stephen Nickles,
Loudonville
Andrew Jason O'Brien, Dublin
Murtala Osman, Columbus
Angela Michelle Parker, East
Canton
Cassandra Kay Pearce, Mount
Gilead
Magna Cum Laude
Nicole June Pyott, Cuyahoga
Falls
Jeffrey Robert Quinn, Anthem,
AZ
Justin Ross Radick, Anna
Nicholas Charles Roberts,
New Holland
Savannah C. Rutherford,
Huntington, WV
Kara Lynnee Schilling, Upper
Sandusky
Kimberlyn Ann Schott, West
Lafayette
Ramy Mohammad Shalash,
Hilliard
Derek Dean Snider, Kenton
Lauren Haley Sommerfelt,
Columbus
Kate E. Stacy, Arlington
Kurtis John Starin, Blacklick
Lauren Maria Stober, Bethel
Travis Jonathan Stoll,
Mundelein, IL
Kevin Pratama Sugiarto,
Columbus
Abigail Lewis Trick, Tipp City
Lauren Nichole Tryon,
Arcanum
Mete Ender Tuncay,
Washington, DC
Dennis Patrick Turner,
Columbus
Magna Cum Laude
Michael J. Turner, Grafton
Crystal Dawn Van Pelt,
Wauseon
Alyssa Grace Vance, Pandora
Clint Andrew Vance, Paulding
Nikolas Kent Victor, Columbus
Ellen Renner Viereckl, Eaton

Travis Tyler Wansitler, Portage
Robert James Webb, Mount
Gilead
Patrick Erwin Widmayer,
Columbus
Erica Renee Wilson, East
Palestine
Lauren Jean Wooddell,
Middletown
Summa Cum Laude
Alyssa Brynn Wright,
Jeffersonville
Emily Noel Wright, Mansfield
Nicholas Boyce Wright,
Brookville
Hope Pearly Mae Yacklin,
Canton

Bachelor of Science in Construction Systems Management

Jerrell Lamar Dorsey,
Mansfield
Ryan Lee Emmons, Dayton
Kyle Matthew Garrison, Tiffin
David Wayne Gillespie,
Chillicothe
Adam Joseph Greger,
Gahanna
Caleb Andrew Hunt,
Pleasantville
Chad Anthony Kennard,
Lexington
Eric G. Kinder, Ripley
Joseph Bryant Klupp,
Mansfield
Jacob John Krum,
Bloomsburg, PA
Nicholas S. Maikut, Columbus
Jarrod Benjamin Maynard,
Trenton
Daniel Ryan McDonald, Xenia
Peter Michael Moon,
Columbus
Adam James Moore, Cable
Shane Lewis Mouser,
Columbus
Ross Maximilian Nickel,
Canton
Cum Laude
Gabriel J. Page, Columbus
Zachary Paul Ring, Woodsfield
Cum Laude
Brian Christopher Rogge,
Columbus
Louis Peter Schafer, Marietta
Steven George Scott,
Westerville
James Earl Shepler, Marion
Treg Allen Sherman, Sidney
Mostafa K. Sheta, Columbus
Addison Michael Standley,
Wapakoneta
Kyle Joseph Stevens,
Sheffield Lake

Thomas Anthony Tolbert,
Columbus

Bachelor of Science in Food Science

Nathan Stephen Artrip,
Sharonville
Erica Danielle Cramer,
Asheville, NC
Cum Laude
*with Honors Research Distinction in
Food Science and Technology*
Kelsey Deeann Gerber,
Paulding
Summa Cum Laude
David Martin Goulder, Orange
Village
Thomas Carl Haufe, Columbus
*with Research Distinction in Food
Science and Technology*
Kevin James Henschel,
Mentor
Arimbi Laraswati, Columbus
Renee Leber, Columbus
Christopher Richard
Manocchio, Mentor
Chad Donivan Osborne,
Jackson
Jing Jing Weng, Columbus

Bachelor of Science in Nutrition

D'Juan L. Armstead,
Columbus
Courtney Marie McKirnan,
Celina

School of Environment and Natural Resources

Bachelor of Science in Environment and Natural Resources

Samantha Ruth Allen, Sabina
Julie Rebecca Beeghley,
Canton
Ashley Elizabeth Belisle, Piqua
David A. Bethel,
Mechanicsburg
Cum Laude
Kelsey Anne Brockman, Fort
Recovery
Peter Domonic Bucher,
Columbus
Jared Paul Burson, Milan
Rachel Renee DeNoewer,
Mentor
Abdoulaye Gadjigo, Columbus

November 8, 2013 meeting, Board of Trustees

Sarah Griffiths, Brantford, ON,
Canada
Julia Kay Hatton, Pataskala
Christopher Douglas Hess,
Columbus
Jeffrey C. Hobensack, Harrod
Charles Hubert Hurt, Jr., Port
Clinton
Austin S. Kirk, Carrollton
Tyler J. Koenig, Spencerville
Mary Katherine Koziura,
Lorain
Timothy Isaiah Laver,
Columbus
Shari Wallace Matchneer,
Blacklick
Cum Laude
Ian Patrick McBurney, New
Concord
Corey Andrew Meeks,
Westerville
Donald Benjamin Merrill,
Brewster
Anthony Paul Mosinski, Parma
Patrick Lawrence Muldovan,
Jr., Circleville
Adam Clayton Nolan,
Mansfield
Magna Cum Laude
Justine Rochelle Patmon,
Columbus
Cum Laude
Theresa Michelle Rice, West
Chester
Diana Marie Saintignon, Saint
Marys
*with Research Distinction in
Forestry, Fisheries, and Wildlife*
Jonathan Michael Schrieken,
Columbus
Tamara Joanne Sills,
Lancaster
Jnq Lng Tan, Malaysia
Cum Laude
David Jason Uth, Shaker
Heights
Sarah Elizabeth Vanderhorst,
Xenia
Summa Cum Laude

Agricultural Technical Institute - Wooster

Associate in Applied Science

Robert N. Atkinson, Rittman
Aaron Perkins Bednarz,
Canton
Miranda Nicole Bender,
Danville
Zachary Sean Burgett, West
Salem
Craig Anthony Clevidence,
Medina

Ross E. Diller, Columbus
Grove
Joshua John Emery, Plain City
Dylan Robert Esselburn,
Lakeville
Cum Laude
Steven Daniel Ferullo, Ashland
Joseph Ronald Gambish,
Amherst
Nathan Robert Harrison,
Cleveland
Ryan Joseph Hayes,
Raymond
Jason Andrew Michel, Delphos
Elisha James Mickle, Lakeville
Summa Cum Laude
Cody Paul Mullins, Mansfield
Alexandra Marie Owens,
Massillon
Shawn Phoneyavong,
Marysville
Ashley Renee Retherford,
Jeromesville
Danielle Kay Snyder, Leesville

Associate of Science

Amanda Koren Crace, Canal
Winchester
Robert A. Fehn, Massillon
Summa Cum Laude
James Dale Giffin, Cutler
Daniel Frederick Grim, New
London
Amanda Elizabeth Koch,
Wapakoneta
Jacob Paul Monnier, Houston
Angela Michelle Parker, East
Canton
Ryan Thomas Powell, Fresno
Cory Scot Sandwisch, Elmore
Desiree Seeloff, Huber
Heights
Benjamin Charles Shughart,
Carlisle, PA

Certificate in Hydraulic Service and Repair

Robert Shawn Collins, Jr.,
Leesville
Dylan Robert Esselburn,
Lakeville
Ryan Joseph Hayes,
Raymond

Michael E. Moritz College of Law

Dean: Alan C. Michaels

Juris Doctor

Aaron David Avery, Eaton
B.S.Bus.Adm.

Vanessa Lee Roig, Galloway
B.A.

Ryan Eric Suskey, Columbus
Bachelor's (University of
Pittsburgh)

College of Medicine

Dean: Charles J. Lockwood

School of Health and Rehabilitation Sciences

Bachelor of Science in Health and Rehabilitation Sciences

Bryan Andrew Brown, Mentor
Brooke Alexandra Carlisle,
Grove City
Cum Laude
Sarah Antoinette Ceo, Canton
Shannon M. Chapman,
Wadsworth, IL
Summa Cum Laude
*with Honors in Health and
Rehabilitation Sciences*
Douglas William Jolliff,
Richwood
Karen Julia Kacenjar, Seven
Hills
Magna Cum Laude
Julie Marie Mazak, Creston
Brittney Lynn Stribrny, Oregon
Cum Laude

College of Nursing

Dean: Bernadette M. Melnyk

Bachelor of Science in Nursing

Marie Annette Brunner, Hilliard
Kelly Lynn Chamberlain,
Grove City

November 8, 2013 meeting, Board of Trustees

Gwendolyn D. Fischer,
Birmingham, AL
Seth Tyler Gambone, Cortland
Jordan Lynne Harding,
Trenton
Summa Cum Laude
Stephanie Jo Headings, Plain
City
Valerie Renee Hessler,
Gahanna
Stafford Heath Holbrook,
Reynoldsburg
Kathryn Victoria Hopson,
Delaware
Kyle Patrick Kerley, West
Chester
Leah Niccole Martin, Orient
Amanda R. McNally,
Chillicothe
Jamie Michelle Minor,
Columbus
Karen Sue Musser, Bluffton
Cum Laude
Tina Nguyen, Columbus
John T. Payne, Columbus
Leah Ann Price, Reynoldsburg
Stephanie Michelle Sandells,
Leesburg
Neeta Sayers, Columbus
Danielle Lynn Schlitt,
Pickerington
Cheryl Marie Sickels, Fort
Jennings
Teresa Lynn Staggs, Peebles
Theodore Daland Warner,
Butler
Nancy A. Wollam, Westerville

College of Pharmacy

Dean: Henry J. Mann

Bachelor of Science in Pharmaceutical Sciences

Victoria Elizabeth
Bumgardner, Groveport
Kyle Jeff Dannemiller, Green
Hunter Putman Silva Davis,
Powell
Cum Laude
Maryam Farid, Columbus
Menglu Han, Qingdao,
Shandong, China
Cum Laude
Kyle A. Jablonski, Valley City
Cale Adrian Lacy, Dresden
Summa Cum Laude
Isabelle Lawasani, Hilliard
Katrina May Chien Ng,
Petaling Jaya, Selangor,
Malaysia
Magna Cum Laude

Nina Marie Passen, Columbus
Summa Cum Laude
*with Honors in Pharmaceutical
Sciences*
Doug Michael Spaeth-Cook,
Jr., Bexley
Cum Laude
Stephanie Michelle Sparks,
Haverhill
Cum Laude
Martyna Turkowicz, Bocki,
Poland
Magna Cum Laude
*with Honors in Pharmaceutical
Sciences*
Andrew Charles Van Deusen,
Hudson
Lena Anna Wu, Columbus
Summa Cum Laude
*with Honors in Pharmaceutical
Sciences*
Michele Lim Yu, Queens, NY
Summa Cum Laude
*with Honors in Pharmaceutical
Sciences*
Joanne Soon Yun, Dayton
Joyce Zhang, Cincinnati
Cum Laude
*with Honors in Pharmaceutical
Sciences*

John Glenn School of Public Affairs

Interim Director: Trevor L.
Brown

Bachelor of Arts

Barak Barir, Columbus
Rose Ann Barnes, Dublin
Anthony Christopher Brown,
Grove City
Drew David Calabro, Carmel,
IN
Aaron Lee Clapper, Zanesville
Magna Cum Laude
Ryan Hunter Falin, Westlake
Timothy Paul Jackson,
Fairview Park
Jesse Singh Kooner,
Columbus
Thomas Harry McGraw,
Cleveland
Cum Laude
with Honors in Public Affairs

College of Public Health

Dean: William J. Martin II

Bachelor of Science in Public Health

Dania Ahmed, Dublin
Cum Laude
Stephanie Ann Brunswick,
Osgood
Cum Laude
Stephanie Linn Deuley,
Chagrin Falls
Magna Cum Laude
Lauren Elizabeth Estep, Dublin
Gregory Michael Kovach,
Lakewood
Lindsey Marie Rodenhauser,
Oak Harbor
Kellen Alyssa Sullivan,
Worthington
Summa Cum Laude

College of Social Work

Dean: Thomas K. Gregoire

Bachelor of Science in Social Work

Haileigh Elizabeth McClure,
Dublin
Jessica Rae Richardson,
Marysville

(APPENDIX XII)

Barry Bloom. A leading scientist in the areas of infectious diseases, vaccines, and global health and former consultant to the White House, Dr. Barry Bloom continues to pursue an active interest in bench science as the principal investigator of a laboratory researching the immune response to tuberculosis, a disease that claims more than two million lives each year.

He has been extensively involved with the World Health Organization (WHO) for more than 40 years. He is currently Chair of the Technical and Research Advisory Committee to the Global Programme on Malaria at WHO and has been a member of the WHO Advisory Committee on Health Research and chaired the WHO Committees on Leprosy Research and Tuberculosis Research, and the Scientific and Technical Advisory Committee of the UNDP/World Bank/WHO Special Programme for Research and Training in Tropical Diseases. Dr. Bloom serves on the editorial board of the Bulletin of the World Health Organization.

Dr. Bloom currently serves on the Ellison Medical Foundation Scientific Advisory Board and the Wellcome Trust Pathogens, Immunology and Population Health Strategy Committee. He is on the Scientific Advisory Board of the Earth Institute at Columbia University and the Advisory Council of the Paul G. Rogers Society for Global Health Research.

His past service includes membership on the National Advisory Council of the National Institute for Allergy and Infectious Diseases, the Scientific Advisory Board of the National Center for Infectious Diseases of the Centers for Disease Control and Prevention, and the National Advisory Board of the Fogarty International Center at the National Institutes of Health, as well as the Governing Board of the Institute of Medicine.

Dr. Bloom was the founding chair of the board of trustees for the International Vaccine Institute in South Korea, which is devoted to promoting vaccine development for children in the developing world. He has chaired the Vaccine Advisory Committee of UNAIDS, where he played a critical role in the debate surrounding the ethics of AIDS vaccine trials. He was also a member of the US AIDS Research Committee.

Dr. Bloom came to Harvard School of Public Health (HSPH) to serve as Dean of the Faculty in 1998. He stepped down December 31, 2008, and is currently a Harvard University Distinguished Service Professor at HSPH. In his capacity as Dean, he served as Secretary Treasurer for the Association of Schools of Public Health (ASPH). Prior to that he served as chairman of the Department of Microbiology and Immunology at the Albert Einstein College of Medicine from 1978 to 1990, the year in which he became an Investigator of the Howard Hughes Medical Institute, where he also served on the National Advisory Board. In 1978, he was a consultant to the White House on international health policy.

Dr. Bloom holds a bachelor's degree in biology and an honorary D.Sc. from Amherst College and a Ph.D. in immunology from Rockefeller University.

He is a past president of the American Association of Immunologists and the Federation of American Societies for Experimental Biology. He received the first Bristol-Myers Squibb Award for Distinguished Research in Infectious Diseases, shared the Novartis Award in Immunology in 1998, and was the recipient of the Robert Koch Gold Medal for lifetime research in infectious diseases in 1999.

Dr. Bloom is a member of the National Academy of Sciences, Institutes of Medicine, the American Association for the Advancement of Science, and the American Philosophical Society.



(APPENDIX XIII)

FY 2014 New Fundraising Activity Report
New Fundraising Activity Progress
 7/1/2013 through 9/30/2013

	Activity	Goal	% Achieved	7/1/2012 through 9/30/2012	% Change
Outright Gifts and Pledges					
Cash and Securities	\$27,531,789			\$22,038,655	24.92%
Real Estate	\$0			\$0	0.00%
Gifts-in-Kind	\$474,290			\$312,693	51.68%
Pledges	\$7,890,121			\$13,476,617	-41.45%
Matching Gift	\$321,336			\$399,762	-19.62%
Recurring	\$726,228			\$719,238	0.97%
Total Outright Gifts and Pledges	\$36,943,764	\$242,380,499	15.24%	\$36,946,965	-0.01%
Planned Gifts					
Irrevocable Planned Gifts	\$110,000			\$669,158	-83.56%
Revocable Planned Gifts	\$11,406,053			\$10,946,890	4.19%
Total Planned Gifts	\$11,516,053	\$65,564,110	17.56%	\$11,616,049	
Private Grants (OSP)	\$20,245,815	\$85,962,491	23.55%	\$16,236,971	24.69%
Total Fundraising Activity	\$68,705,632			\$64,799,985	6.03%
Overall Working Goal	\$390,000,000		17.62%		
		Time Elapsed	25.00%		

FY 2014 New Fundraising Activity Report
New Fundraising Activity Progress - Unit
 7/1/2013 through 9/30/2013

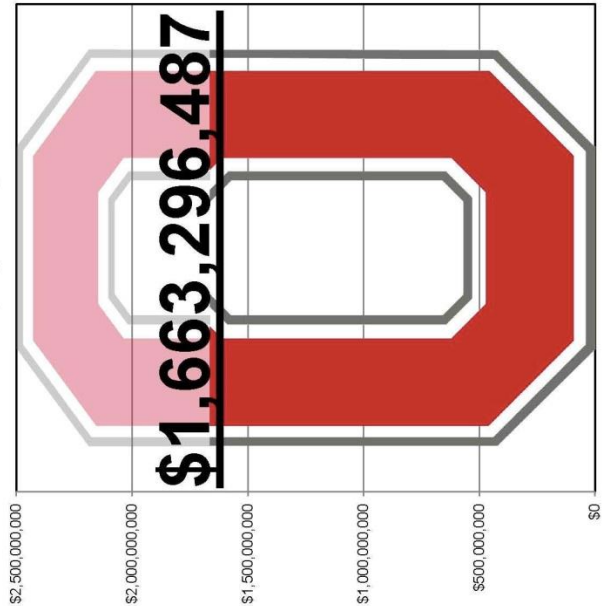
Unit	Outright Gifts and Pledges	Planned Gifts	OSU Foundation Activity	Private Grants (OSP)	Total Fundraising Activity	Goal	% Achieved
Academic Affairs	\$1,438,327	\$1,125,960	\$2,564,287	\$312,220	\$2,876,507	\$14,000,000	20.55%
Alumni Association	\$61,171	\$44,500	\$105,671	\$0	\$105,671	\$2,300,000	4.59%
Arts and Sciences (Colleges of the)	\$2,012,568	\$217,000	\$2,229,568	\$2,244,292	\$4,473,858	\$30,000,000	14.91%
Athletics	\$5,285,558	\$570,000	\$5,855,558	\$0	\$5,855,558	\$45,000,000	13.01%
Business (Fisher College of)	\$1,043,521	\$0	\$1,043,521	\$0	\$1,043,521	\$18,000,000	5.80%
Cancer (James / Solove)	\$12,071,295	\$2,755,000	\$14,826,295	\$3,068,052	\$17,894,347	\$80,000,000	22.37%
Dentistry (College of)	\$243,270	\$150,000	\$393,270	\$51,113	\$444,383	\$3,369,000	13.19%
Education and Human Ecology (College of)	\$791,075	\$10,000	\$801,075	\$815,393	\$1,616,468	\$8,500,000	19.02%
Engineering (College of)	\$1,782,543	\$454,270	\$2,236,813	\$5,185,281	\$7,422,094	\$55,000,000	13.49%
Food, Agricultural and Enviro Sciences (College of)	\$1,168,024	\$85,000	\$1,253,024	\$2,607,377	\$3,860,401	\$22,500,000	17.16%
Kirwan Institute	\$75,000	\$0	\$75,000	\$0	\$75,000	\$1,550,000	4.84%
Law (Michael E. Moritz College of)	\$670,405	\$165,000	\$835,405	\$0	\$835,405	\$4,000,000	20.89%
Medical Center (Wexner)	\$3,462,643	\$151,891	\$3,614,525	\$4,141,294	\$7,755,819	\$56,000,000	13.85%
Medicine (College of)	\$351,609	\$0	\$351,609	\$728,310	\$1,079,919	\$10,000,000	10.80%
Nursing (College of)	\$212,903	\$174,000	\$386,903	\$240,834	\$627,737	\$2,600,000	24.14%
Optometry (College of)	\$114,928	\$0	\$114,928	\$84,505	\$209,433	\$2,100,000	9.97%
OSU Lima	\$194,377	\$0	\$194,377	\$0	\$194,377	\$2,100,000	9.26%
OSU Mansfield	\$42,848	\$0	\$42,848	\$0	\$42,848	\$2,919,500	1.47%
OSU Marion	\$132,469	\$0	\$132,469	\$0	\$132,469	\$2,000,000	6.62%
OSU Newark	\$42,956	\$0	\$42,956	\$0	\$42,956	\$1,418,600	3.03%
Pharmacy (College of)	\$72,014	\$0	\$72,014	\$220,962	\$292,976	\$3,630,000	8.07%
Public Health (College of)	\$125,327	\$0	\$125,327	\$45,200	\$170,527	\$1,200,000	14.21%
Social Work (College of)	\$39,069	\$100,000	\$139,069	\$17,006	\$156,075	\$1,000,000	15.61%
Student Life	\$164,421	\$1,000,000	\$1,164,421	\$30,000	\$1,194,421	\$1,500,000	79.63%
University-wide Fundraising	\$3,778,998	\$1,285,932	\$5,064,929	\$113,702	\$5,178,631	\$0	
Veterinary Medicine (College of)	\$498,215	\$476,659	\$974,874	\$330,274	\$1,305,148	\$11,500,000	11.35%
Wexner Center for the Arts	\$326,452	\$850	\$327,302	\$0	\$327,302	\$5,720,000	5.72%
WOSU Public Stations	\$741,781	\$2,750,000	\$3,491,781	\$0	\$3,491,781	\$6,000,000	58.20%
Total	\$36,943,764	\$11,516,053	\$48,469,817	\$20,245,815	\$68,705,632	\$390,000,000	17.62%
Overall Working Goal							

Time Elapsed

25.00%

	7/1/2013 through 9/30/2013	7/1/2012 through 9/30/2012	% Change
Outright Gift Receipts			
Cash and Securities	\$28,579,386	\$23,157,655	23.41%
Gifts-in-Kind	\$474,290	\$312,693	51.68%
Real Estate	\$0	\$0	0.00%
Outright Gift Receipts	\$29,053,676	\$23,470,348	23.79%
Pledge Receipts	\$8,210,382	\$8,368,962	-1.89%
Planned Gift Receipts			
Revocable Planned Gifts	\$1,911,386	\$2,852,618	-33.00%
Irrevocable Planned Gifts	\$110,000	\$669,158	-83.56%
Planned Gift Receipts	\$2,021,386	\$3,521,777	-42.60%
Private Grant (OSP) Receipts	\$20,245,815	\$16,236,971	24.69%
Philanthropic Receipts Total	\$59,531,259	\$51,598,058	15.37%

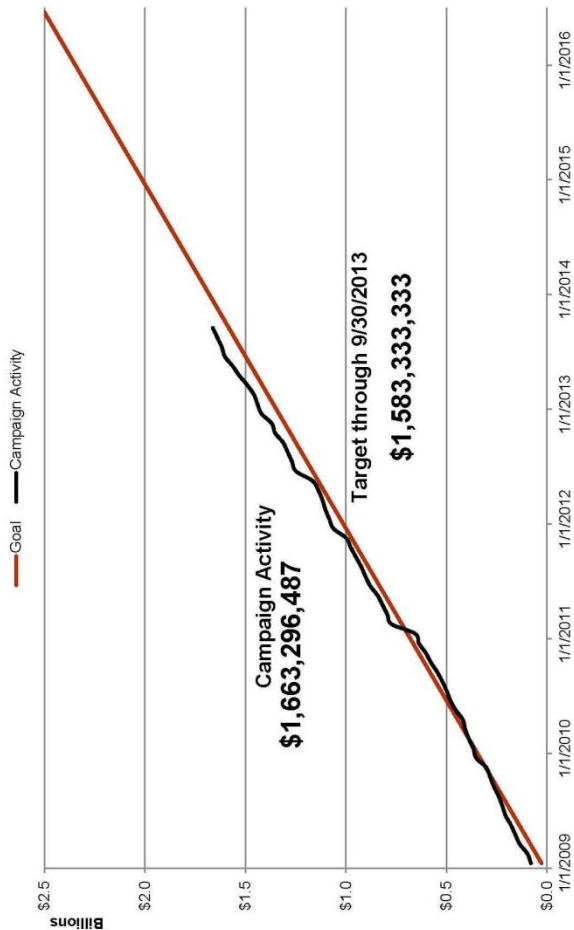
I. Campaign Progress





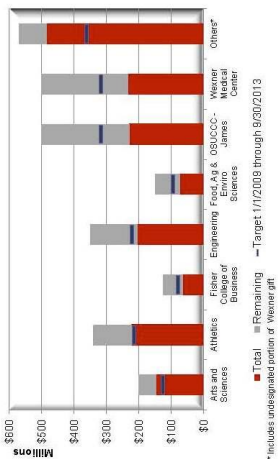
BUT FOR OHIO STATE
Dashboard Report
Campaign Progress vs. Time
1/1/2009 through 9/30/2013 = \$1,663,296,487

II. Campaign Progress

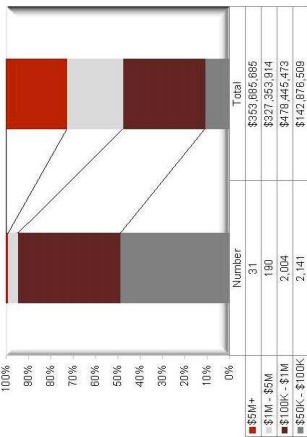


1/1/2009 through 9/30/2013 = \$1,663,296,487

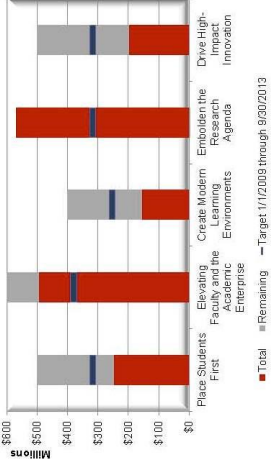
III. Campaign Activity by Unit



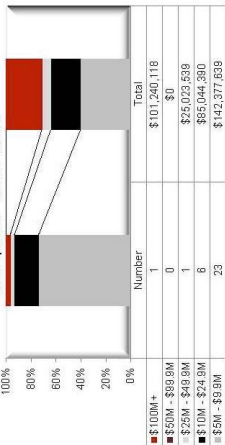
Va. Campaign Activity by Major Gift Level



IV. Campaign Activity by Objective

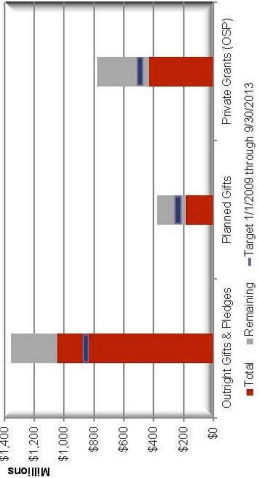


Vb. \$5M+ Gift Level

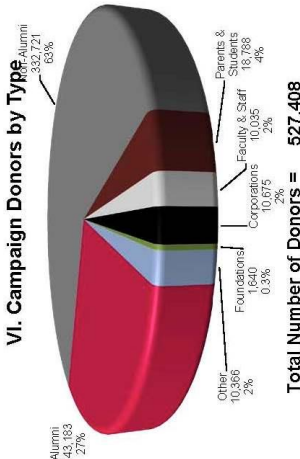
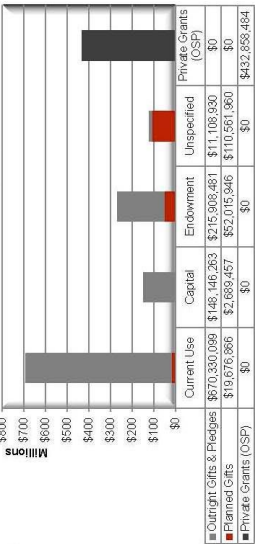


1/1/2009 through 9/30/2013 = \$1,663,296,487

VII. Campaign Activity by Gift Type



VIII. Campaign Activity by Fund Type



Total Number of Donors = 527,408

■ Alumni ■ Non-Alumni ■ Foundations ■ Corporations ■ Faculty & Staff ■ Parents & Students ■ Other

If an individual donor fits multiple types they are only counted in the highest level in the hierarchy listed below.

Donor Type Hierarchy	Level
Alumni	1
Parents	2
Faculty & Staff	3
Student	4
Non-Alumni	5

November 8, 2013 meeting, Board of Trustees

	Amount Establishing <u>Endowment *</u>	Total <u>Commitment</u>
<u>Change in Name and Description of Named Endowed Fund</u>		
From: The Roger and Jennie Hall Concert Band Scholarship Fund		
To: The Wilbur A. and Mary Lou Hall Concert Band Scholarship Fund		
<u>Fund Closure</u>		
The LeFevre Foundation Fund		
<u>Establishment of Named Endowed Funds</u>		
The Sylvan G. Frank Chair Fund in Pharmaceuticals and Drug Delivery Systems (Is being established November 8, 2013, with gifts from Dr. Chih-Ming James Chen and Virginia C. Chen; used to provide faculty support at the highest level possible in the division of Pharmaceuticals and Pharmaceutical Sciences.)	\$500,000.00	\$2,500,000.00
The Mildred "Migg" Caulkins Urban Visiting Faculty Endowment Fund (Is being established November 8, 2013, with gifts from the estate of Mildred "Migg" Caulkins Urban; used to support visiting faculty as recommended by the director of the Knowlton School of Architecture.)	\$420,094.07	\$420,094.07
Jean E. Parish Endowment Fund (Is being established November 8, 2013, with gifts from the estate of Jean Elizabeth Parish; used to support the permanent collection in the Wexner Center for the Arts.)	\$207,327.64	\$199,112.50
The LeFevre Foundation Fund (Is being established November 8, 2013, with gifts from Howard E. LeFevre, Catharine Bonner LeFevre, and the LeFevre Foundation; used to provide scholarships to students at The Ohio State University at Newark.)	\$193,431.42	\$193,431.42
The Donald Hildebrant Dean's Innovation Fund (Is being established November 8, 2013, with funds originally received as unrestricted estate gifts designated to the Max M. Fisher College of Business from Donald Hildebrant; used by the dean of the Max M. Fisher College of Business to support activities of the faculty, students, and staff in accordance with the college's strategic plans.)	\$186,025.13	\$186,025.13

November 8, 2013 meeting, Board of Trustees

Professor Mary R. Tolbert Endowed Fund (Is being established November 8, 2013, with an estate gift from Professor Mary R. Tolbert; used by The Ohio State University, School of Music with first preference to underwrite music education conferences to assure the restoration and continuance of the conference series entitled <i>Critical Issues in Contemporary Music Education</i> .)	\$100,000.00	\$100,000.00
The Leon H. Shaffer Dean's Innovation Fund (Is being established November 8, 2013, with funds originally received as unrestricted estate gifts designated to the Max M. Fisher College of Business from Rosemarie Mor Shaffer to honor her husband Leon H. Shaffer; used by the dean of the Max M. Fisher College of Business to support activities of the faculty, students, and staff in accordance with the college's strategic plans.)	\$90,940.24	\$90,940.24
The Next Generation Challenge Endowed Fund (Is being established November 8, 2013, with gifts received from donors to The Next Generation Challenge Scholarship Campaign to benefit students attending The Ohio State University at Newark; used to provide scholarships to students attending the Newark campus.)	\$80,893.20	\$50,000.00
The Clyde and Marguerite Wooley Dean's Innovation Fund (Is being established November 8, 2013, with a charitable gift annuity from Clyde Wooley and Marguerite Wooley; used by the dean of the Max M. Fisher College of Business to support activities of the faculty, students, and staff in accordance with the college's strategic plans.)	\$69,873.52	\$69,873.52
Adrienne and Sidney Chafetz Endowment Fund (Is being established November 8, 2013, with gifts from friends, family, and colleagues; used at the discretion of the director of the Logan Elm Press, in consultation with the director of the University Libraries and the chair of the Department of Art, for the creation of artwork by visiting artists in printmaking for expenditures such as honoraria, per diem and travel expenses, supplies, materials, technical services, equipment, and other expenses related to this printmaking residency.)	\$63,669.00	\$50,000.00
The Lohrman Family Wrestling Athletic Scholarship Fund (Is being established November 8, 2013, with a gift from John Lohrman; used to supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the wrestling team and is pursuing an undergraduate degree at The Ohio State University, with preference given to a scholar-athlete pursuing a career in the health/allied medical professions.)	\$60,002.00	\$150,000.00

November 8, 2013 meeting, Board of Trustees

<p>The Margaret Kassouny Endowed Scholarship for Human Nutrition (Is being established November 8, 2013, with a gift from the estate of Dr. Margaret Kassouny; used to recruit and support undergraduate and graduate students who demonstrate high academic ability and/ or financial need and are studying human nutrition in the Department of Human Sciences in the College of Education and Human Ecology.)</p>	\$56,417.86	\$56,300.00
<p>The Natalie Lenora Pausch "Most Improved Gymnast" Award Fund (Is being established November 8, 2013, a gift from Dr. and Mrs. Jerry B. Pausch; used to purchase the "Most Improved Gymnast" Award to be presented at the annual women's gymnastics banquet.)</p>	\$50,990.17	\$50,000.00
<p>History Faculty Scholarship for History Graduate Students (Is being established November 8, 2013, with gifts from faculty and friends of the Department of History; used to support graduate student research for students enrolled in the College of Arts and Sciences who are studying history.)</p>	\$50,025.00	\$50,000.00
<p>The Alumni Association Life Member Endowment Fund (Is being established November 8, 2013, with funds from Life Members of The Ohio State University Alumni Association; used to support the ongoing operations and programming of The Ohio State University Alumni Association.)</p>	\$50,000.00	\$22,500,000.00
<p>Thomas P. Fisher Family Fund for Breast Cancer Research (Is being established November 8, 2013, with gifts from Thomas P. Fisher; used to support medical research related to breast cancer at the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute to help prevent or eradicate the disease and/or improve treatments and patient outcomes. Uses may include, but are not limited to: research supplies, personnel, equipment, software, lab space, fellowship research awards, as related to high quality medical research.)</p>	\$50,000.00	\$50,000.00

Change in Description of Named Endowed Fund

The Selma and Edward Levy Endowed Scholarship Fund

Ohio State Mansfield Board Leadership Scholarship Fund

The O.A.R. "Heard the World" Scholarship Fund

Change in Name of Named Endowed Fund

From: The Gerald Kakos M.D. and Thomas Edward Williams M.D. Professorship
To: The Gerard S. Kakos, MD, and Thomas E. Williams Jr., MD, PhD, Professorship

November 8, 2013 meeting, Board of Trustees

Change in Name and Description of Named Endowed Fund

The H. Keith Allen Family Endowed Scholarship Fund

Fund Closure

The Howard E. and Catharine Bonner LeFevre Fund

TOTAL	\$2,229,689.2
	5

*Reflects gifts received as of October 1, 2013

The Wilbur A. and Mary Lou Hall Concert Band Scholarship Fund

The Roger and Jennie Hall Concert Band Scholarship Fund was established November 1, 1996, by the Board of Trustees of The Ohio State University with gifts from Donald M. (BSBA 1976, MBA 1977) and Leesa Hall Kurdziel (BS Social Work 1978) of Greenwich, Connecticut, in honor of Roger A. (BME 1974) and Jennie Hall. The name and description are being revised on November 8, 2013, to honor the parents of Leesa and Roger Hall.

The annual distribution from this fund shall be used to provide one or more scholarship awards to undergraduate students majoring in music. To qualify, candidates must demonstrate excellent musical and academic achievement. Scholarship recipients shall be selected by the director of the School of Music, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the School of Music.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University reserves the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University shall consult the director of the School of Music. Modifications to endowed funds shall be approved by the University's Board of Trustees, in accordance with the policies of the University.

The LeFevre Foundation Fund

The Howard E. and Catharine Bonner LeFevre Scholarship Fund was established April 14, 1966, by the Board of Trustees of The Ohio State University Development Fund from Howard E. LeFevre (BArchE 1929) and Catharine Bonner LeFevre (BSEd 1929). The name was changed to The LeFevre Foundation Fund and the description was revised on July 2, 1999, and the description was further revised on July 12, 2002. The fund is being closed on November 8, 2013, and the fund balance is being transferred to a new *The LeFevre Foundation Fund*.

The Sylvan G. Frank Chair Fund in Pharmaceuticals and Drug Delivery Systems

The Sylvan G. Frank Chair Fund in Pharmaceuticals and Drug Delivery Systems was established November 8, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Chih-Ming James Chen (PhD 1981) and Virginia C. Chen.

The annual distribution from this fund shall be reinvested in the fund's principal until December 31, 2017, unless the endowment is revised prior to that date.

November 8, 2013 meeting, Board of Trustees

If the fund's principal reaches \$2,000,000 on or prior to December 31, 2017, the Foundation agrees to submit a request to the University's Board of Trustees to revise the fund and establish *The Sylvan G. Frank Chair in Pharmaceuticals and Drug Delivery Systems* as an endowed chair in the College of Pharmacy.

The annual distribution from this fund shall be used to provide salary and program support to a distinguished faculty member in the Division of Pharmaceuticals and Pharmaceutical Sciences.

Appointment to the position shall be recommended to the provost by the dean of the College of Pharmacy, in consultation with the division chair and faculty of pharmaceuticals and pharmaceutical sciences, and approved by the Board of Trustees of the University.

The activities of the chair shall be reviewed no less than every four years by the dean of the College of Pharmacy, in consultation with the division chair of the Division of Pharmaceuticals and Pharmaceutical Sciences to determine compliance with the intent of the donors, as well as the academic and research standards of the University.

If on December 31, 2017, the fund's principal is less than \$2,000,000, but is greater than or equal to \$1,000,000, the Foundation agrees to submit a request to the University's Board of Trustees to revise the fund and establish *The Sylvan G. Frank Professorship in Pharmaceuticals and Drug Delivery Systems* to be used for the same purpose as described above.

If on December 31, 2017, the fund's principal is less than \$1,000,000, the Foundation agrees to submit a request to the University's Board of Trustees to revise the fund and establish *The Sylvan G. Frank Fund in Pharmaceuticals and Drug Delivery Systems* as a restricted endowed fund in the College of Pharmacy. The annual distribution from this fund shall be used by the Division of Pharmaceuticals and Pharmaceutical Sciences for program support and to supplement salaries for distinguished faculty members.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Pharmacy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Pharmacy. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Mildred "Migg" Caulkins Urban Visiting Faculty Endowment Fund

The Mildred "Migg" Caulkins Urban Visiting Faculty Endowment Fund was established November 8, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Mildred "Migg" Caulkins Urban (BS 1932).

Mildred "Migg" Caulkins Urban was a 1932 graduate of the College of Education. Migg was known for her love of Ohio State and especially Buckeye football. She was particularly proud of her house that was designed and built by her father, Earl F. Caulkins. She bequeathed it to the Knowlton School of Architecture because she believed that, as an architecture school, the faculty would be able to appreciate its unique design. In appreciation of Migg's love of architecture, the school is establishing a visiting faculty endowment to bring outstanding designers to teach in the school and honor Migg Caulkins Urban's memory.

The annual distribution from this fund shall be used to support visiting faculty as recommended by the director of the Knowlton School of Architecture. In any given year that the distribution is not fully used for visiting faculty, the distribution shall be transferred to *The Ethel Roe Caulkins and Earl F. Caulkins Scholarship Fund* (fund #641215).

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the Knowlton School of Architecture. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Jean E. Parish Endowment Fund

The Jean E. Parish Endowment Fund was established November 8, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Jean Elizabeth Parish (BS 1939).

The annual distribution from this fund shall be used to support the permanent collection in the Wexner Center for the Arts, as approved by the center's director.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Wexner Center for the Arts.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the Wexner Center for the Arts. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The LeFevre Foundation Fund

The LeFevre Foundation Fund was established November 8, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Howard E. LeFevre (BArchE 1929), Catharine Bonner LeFevre (BSEd 1929), and the LeFevre Foundation.

The annual distribution from this fund shall provide scholarships to students at The Ohio State University at Newark. Scholarship recipients shall be selected by the Newark campus director of financial aid, in consultation with Student Financial Aid at the Columbus campus and the office of the dean/director of The Ohio State University at Newark.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the office of the dean/director of The Ohio State University at Newark.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the LeFevre Foundation, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the office of the dean/director of The Ohio State University at Newark. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Donald Hildebrant Dean's Innovation Fund

The Donald Hildebrant Dean's Innovation Fund was established November 8, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with funds originally received as unrestricted estate gifts designated to the Max M. Fisher College of Business from Donald Hildebrant (MBA 1951).

The annual distribution from this fund shall be used by the dean of the Max M. Fisher College of Business to support activities of the faculty, students, and staff in accordance with the college's strategic plans.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Max M. Fisher College of Business.

November 8, 2013 meeting, Board of Trustees

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the Max M. Fisher College of Business. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Professor Mary R. Tolbert Endowed Fund

The Professor Mary R. Tolbert Endowed Fund was established November 8, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Professor Mary R. Tolbert (BS 1935).

The annual distribution from this fund shall be used by The Ohio State University School of Music. First preference is to underwrite music education conferences to assure the restoration and continuance of the conference series entitled *Critical Issues in Contemporary Music Education*. Expenditures shall be approved by the school's director.

If or when said conferences are not held on an annual basis, second preference is to provide scholarships to graduate students studying music education. Recipients shall be selected by the director of the School of Music, in consultation with Student Financial Aid. The scholarships shall be referred to as *Mary Tolbert Scholarships*.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the School of Music.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the School of Music. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Leon H. Shaffer Dean's Innovation Fund

The Leon H. Shaffer Dean's Innovation Fund was established November 8, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with funds originally received as unrestricted estate gifts designated to the Max M. Fisher College of Business from Rosemarie Mor Shaffer, to honor her husband Leon H. Shaffer (BSBA 1943).

The annual distribution from this fund shall be used by the dean of the Max M. Fisher College of Business to support activities of the faculty, students, and staff in accordance with the college's strategic plans.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Max M. Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the Max M. Fisher College of Business. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Next Generation Challenge Endowed Fund

The Next Generation Challenge Endowed Fund was established November 8, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts received from donors to The Next Generation Challenge Scholarship Campaign, to benefit students attending The Ohio State University at Newark.

The annual distribution from this fund shall provide scholarships to students attending the Newark campus. Scholarship recipients shall be selected by the dean/director of Ohio State Newark, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean/director of Ohio State Newark.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of

November 8, 2013 meeting, Board of Trustees

Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, in consultation with the donors named above, or if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean/director of Ohio State Newark. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Clyde and Marguerite Wooley Dean's Innovation Fund

The Clyde and Marguerite Wooley Dean's Innovation Fund was established November 8, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a charitable gift annuity from Clyde Wooley (BA 1939) and Marguerite Wooley.

The annual distribution from this fund shall be used by the dean of the Max M. Fisher College of Business to support activities of the faculty, students, and staff in accordance with the college's strategic plans.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Max M. Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the Max M. Fisher College of Business. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Adrienne and Sidney Chafetz Endowment Fund

The Adrienne and Sidney Chafetz Endowment Fund was established November 8, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends, family, and colleagues.

The annual distribution from this fund shall be designated to The Ohio State University Libraries to be used at the discretion of the director of the Logan Elm Press, in consultation with the director of the University Libraries and the chair of the Department of Art, for the creation of artwork by visiting artists in printmaking. Expenditures from this fund will be used for honoraria, per diem and travel expenses, supplies, materials, technical services, equipment, and other expenses related to this printmaking residency.

November 8, 2013 meeting, Board of Trustees

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Logan Elm Press, in consultation with the vice provost and director of the University Libraries and the chair of the Department of Art.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the director of the Logan Elm Press, in consultation with the director of the University Libraries and the chair of the Department of Art. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Lohrman Family Wrestling Athletic Scholarship Fund

The Lohrman Family Wrestling Athletic Scholarship Fund was established November 8, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from John Lohrman (BA 1982), from Columbus, Ohio.

The annual distribution from this fund shall supplement the grant-in-aid scholarship costs of an intercollegiate student-athlete who is a member of the wrestling team and is pursuing an undergraduate degree at The Ohio State University. Preference will be given to a scholar-athlete pursuing a career in the health/allied medical professions. Scholarship recipients shall be selected by the director of the Department of Athletics, in consultation with the Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the Department of Athletics.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and the director of the Department of Athletics.

The Margaret Kassouny Endowed Scholarship for Human Nutrition

The Margaret Kassouny Endowed Scholarship for Human Nutrition was established November 8, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Dr. Margaret Kassouny (BS 1957, MS 1961).

The annual distribution from this fund shall be used to recruit and support undergraduate and graduate students studying human nutrition in the Department of Human Sciences in the College of Education and Human Ecology. To qualify, the candidates must demonstrate high academic ability and/or financial need. Scholarship recipients shall be selected by the college's scholarship selection committee, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Education and Human Ecology.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the dean of the College of Education and Human Ecology. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Natalie Lenora Pausch "Most Improved Gymnast" Award Fund

The Natalie Lenora Pausch "Most Improved Gymnast" Award Fund was established November 8, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Dr. and Mrs. Jerry B. Pausch, from Leesburg, Ohio.

The annual distribution from this fund shall be used to purchase the "Most Improved Gymnast" Award to be presented at the annual women's gymnastics banquet. Once the award is purchased, any remaining distribution from this endowed fund can be used at the discretion of the head coach.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

November 8, 2013 meeting, Board of Trustees

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the boards shall seek advice from the donors, if possible, and the director of the Department of Athletics.

History Faculty Scholarship for History Graduate Students

The History Faculty Scholarship for History Graduate Students was established November 8, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from faculty and friends of the Department of History.

The annual distribution from this fund shall support graduate student research for students enrolled in the College of Arts and Sciences who are studying history. Recipients shall be recommended by faculty members in the Department of History and selected by the Department's chair, in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chair of the Department of History.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation (if possible) with the donors named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the chair of the Department of History. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Alumni Association Life Member Endowment Fund

The Alumni Association Life Member Endowment Fund was established November 8, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with funds from Life Members of The Ohio State University Alumni Association.

The annual distribution from this fund shall be used to support the ongoing operations and programming of The Ohio State University Alumni Association.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the

November 8, 2013 meeting, Board of Trustees

endowment principal at the discretion of the President/CEO of The Ohio State University Alumni Association, Inc.

The principal is invadable at the discretion of the President/CEO of The Ohio State University Alumni Association, Inc.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the Ohio State Alumni Association, Inc. that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with The Ohio State University Alumni Association, Inc. named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the President/CEO of The Ohio State University Alumni Association, Inc. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

Thomas P. Fisher Family Fund for Breast Cancer Research

The Thomas P. Fisher Family Fund for Breast Cancer Research was established November 8, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Thomas P. Fisher of Summerville, South Carolina.

The annual distribution from this fund shall support medical research related to breast cancer at the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James) to help prevent or eradicate the disease and/or improve treatments and patient outcomes. Uses may include, but are not limited to: research supplies, personnel, equipment, software, lab space, fellowship research awards, as related to high quality medical research. Allocation of distribution shall be made at the recommendation and approval of the chief executive officer of The James, in consultation with the director of breast medical oncology at The James and the senior vice president for health sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chief executive officer.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. The University and the Foundation reserve the right to modify the purposes of this fund, however, (1) in consultation with the donor named above, or (2) if such purposes become unlawful, impracticable, impossible to achieve, or wasteful, provided that such fund shall only be used for the University's charitable purposes. In seeking such modification, the University and the Foundation shall consult the chief executive officer of The James, the director of the breast medical oncology at The James, and the senior vice president for health sciences. Modifications to endowed funds shall be approved by the University's Board of Trustees and the Foundation's Board of Directors, in accordance with the policies of the University and Foundation.

The Selma and Edward Levy Endowed Scholarship Fund

The Selma and Edward Levy Endowed Scholarship Fund was established July 13, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Gary S. Levy (DVM 1981), in honor of his parents Selma and Edward Levy. The description is being revised on November 8, 2013.

The annual distribution from this fund shall provide financial aid yearly to one (1) DVM student, with preference given to a student from New Jersey with an interest in small animal medicine. Scholarship recipients will be selected by the dean of the College of Veterinary Medicine, in consultation with the Office of Student Financial Aid.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that this fund should benefit the University in perpetuity. If, in the future, the need for this fund should cease to exist or so diminish as to provide unused distributions, then another use shall be designated by the Board of Trustees and Foundation Board, as recommended by the dean of the College of Veterinary Medicine. Any such alternate distributions shall be made in a manner as nearly aligned with the original intent of the donor, as good conscience and need dictate.

Ohio State Mansfield Board Leadership Scholarship Fund

The Ohio State Mansfield Board Leadership Scholarship Fund was established June 22, 2012, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an initial gift from Christ J. Ticoras of Mansfield, Ohio, and additional gifts from current and past members of the Ohio State Mansfield Board. The description is being revised on November 8, 2013.

The annual distribution from this fund shall be used for scholarships to continuing undergraduate and graduate students of The Ohio State University at Mansfield, based on campus and community service. The dean and director of The Ohio State University at Mansfield, in collaboration with a Scholarship Committee, shall be responsible for selecting scholarship recipients and coordinating these scholarships with the University's Office of Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean and director of The Ohio State University at Mansfield.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the

November 8, 2013 meeting, Board of Trustees

need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and the dean and director of The Ohio State University at Mansfield.

The O.A.R. "Heard the World" Scholarship Fund

The O.A.R. "Heard the World" Scholarship Fund was established June 7, 2013, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from O.A.R., via the Heard the World Fund at The Community Foundation. This gift is considered as credit for Mahoning County within The Ohio Scholarship Challenge. The description is being revised on November 8, 2013.

The annual distribution from this fund shall provide a tuition-only scholarship to an Ohio State undergraduate student, regardless of campus or major. The scholarship is portable and transferable if campus or major changes. Preference shall be given to graduates of Liberty High School in Youngstown, Ohio, who qualify for need-based financial aid. If Liberty High School no longer exists, then preference shall be given to graduates of the new high school for students from the same area. If no candidate exists, the scholarship criteria may be expanded to include students from any high school in the Youngstown, Ohio, area. Scholarship recipients shall be selected by Student Financial Aid and may be renewed for up to four years, as long as the student remains in good standing with the University.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

This endowment is eligible for a four-year annual distribution match as outlined in The Ohio Scholarship Challenge, beginning the fiscal year following authorization from the Board of Trustees. Per the request of the donor, the University will use the funds match to increase the award amount.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of Student Financial Aid. University funds used for the endowment distribution match are not eligible to be reinvested in the fund's principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, if possible, and Student Financial Aid.

The Gerard S. Kakos, MD, and Thomas E. Williams Jr., MD, PhD, Professorship

The Gerard S. Kakos, MD, and Thomas E. Williams Jr., MD, PhD, Professorship Fund was established on April 6, 2012, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Gerard Kakos, MD (BA Anatomy 1964, MD 1967) of Columbus, Ohio; also given in honor of Thomas E. Williams Jr., MD, PhD, (MS Medical Biochemistry 1963; MD 1963). The required funding level for a professorship was met, and the name and description were revised April 5, 2013. The name is being revised on November 8, 2013.

Dr. Kakos continued his medical training at Ohio State in the Department of Surgery's internship and residency program from 1967-1973. He joined its faculty as assistant professor (1973-1979); served as associate professor (1979-1984); and as clinical associate professor (1984-2008), including the leadership role of interim division chief for thoracic surgery (1984-1986). He became faculty emeritus in 2008.

Dr. Williams completed his residency training at The Ohio State University Hospitals (1964-1970); served as instructor (1968-1970); joined the faculty as assistant professor of surgery (1970-1975); became associate professor (1975-1983); served as assistant medical director of emergency services (1972-1976); and served as interim division chief for cardiothoracic surgery in 1997. Since 1983, Dr. Williams has been a clinical associate professor in the Department of Surgery.

The annual distribution from this fund will be used for a professorship position in the Division of Cardiac Surgery (Division) in the Department of Surgery (Department). The professorship holder shall be appointed by the Board of Trustees of The Ohio State University, as recommended by the chair of the Department and the dean of the College of Medicine (College), in consultation with the director of the Division, director of the OSU Heart and Vascular Center (Center), and the senior vice president for health sciences. The activities of the professorship holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donor, as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, the chair of the Department, and the dean of the College, in consultation with the director of the Division, the director of the Center, and the senior vice president for health sciences.

The H. Keith Allen Family Endowed Scholarship Fund

The H. Keith Allen Family Unrestricted Endowed Fund was established May 14, 2010, by the Board of Trustees of The Ohio State University, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from H. Keith Allen (BSBA 1963) and L. Ann Allen of Powell, Ohio. The name was

November 8, 2013 meeting, Board of Trustees

revised on June 7, 2013. The required funding level for a restricted endowed fund was met and the name and description are being revised on November 8, 2013.

Keith graduated from The Ohio State University College of Commerce and Administration (now known as The Max M. Fisher College of Business) in 1963, with a bachelor of science in accounting. He joined Peat, Marwick, Mitchell & Co. in Columbus, Ohio, upon graduation where he became a certified public accountant. Four years later, Keith joined The Ohio Company as assistant treasurer, working his way to becoming COO until the sale of the company to Fifth Third Bank. Keith was the recipient of an accounting scholarship and a member of Beta Alpha Psi. He served on many community boards, as well as on the board of the Chicago Stock Exchange, and served on committees affiliated with the New York Stock Exchange. Keith also served on the Fisher College of Business Dean's Advisory Council.

The annual distribution from this fund shall be used to provide scholarship support for an undergraduate student(s) enrolled at the Fisher College of Business. Selection of the recipient(s) shall be made by the director of the undergraduate programs office at the Fisher College of Business, in consultation with Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion will be reinvested into the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures, as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use, as nearly aligned with the original intent of the contribution as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, should they be alive, and from the dean of the Fisher College of Business.

The Howard E. and Catharine Bonner LeFevre Fund

The Howard E. and Catharine Bonner LeFevre Fund was established December 31, 1986, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift to the Foundation from Howard E. LeFevre (BArchE 1929) and Catharine Bonner LeFevre (BSEd 1929). The description was revised July 2, 1999. The fund is being closed on November 8, 2013, and the fund balance is being transferred to a new *The LeFevre Foundation Fund*.

(APPENDIX XIV)



**Board of Trustees
Naming Guidelines**

POLICY

Applies to: Deans, Directors, Chairs, Faculty, Staff
Issued: 1992 (3335 1-06)
Revised: November, 1995; June, 1999; May 3, 2010; April 6, 2012 (2012-97)
Edited: August, 2013
Reviewed: October 10, 2013

I. Overview

This document governs the naming of academic entities and physical spaces at The Ohio State University.

The University will enter into a commitment to name an academic entity or physical space only after carefully considering the potential impact the naming will have on the University and the campus community. Due diligence will be exercised to ensure that the proposed name would be consistent with University tradition and mission. The University will also evaluate the distinction a proposed name would lend to the University.

The President's Cabinet is responsible for the review of all naming requests prior to discussion with prospective donors or honorees.

Proposed funding levels for any University naming must be initiated by a dean/unit leader and routed to the Senior Vice President for Advancement for review and approval prior to discussion with any donor. The Gift Acceptance Committee, a joint committee of the University Board of Trustees and University Foundation Board, must review naming of academic entities (e.g., colleges, schools, or departments), corporate or other organization namings of physical facilities, or otherwise complex naming opportunities. Recommended funding levels and proposed names for academic entities or physical facilities must also be reviewed by the Provost prior to the President's Cabinet approval. The University Board of Trustees must give final approval for all namings.

If, at any time, circumstances change such that the continued use of an approved name may compromise the University's integrity or reputation, the University may amend or remove the name. The University also reserves the right to dispose of any named property or facility as deemed necessary, via sale, demolition, etc. Named properties would be amended, removed, or disposed only upon recommendation by the President and approval by the Board of Trustees, with notification to the donor or a donor's representative.

II. Types of Namings

The University will name a physical facility, element, or academic entity for the following purposes:

A. Naming Involving a Gift – Express appreciation for an individual or organization's philanthropic contribution to the University (e.g., McCorkle Aquatic Pavilion).

B. Honoric Naming (No Gift Involved) – Recognize a distinguished individual for outstanding service to the University or extraordinary service to the campus community (e.g., Enarson Classroom Building).

Individuals must be disassociated from employment by or service to the University for at least three years prior to approval of an honorific naming. This rule may be waived by action of the President's Cabinet.

Namings with no gift involved may also relate to the function or location of a building, which would not include the name of a person (e.g., Eighteenth Avenue Library).

III. Eligible Naming Opportunities

A. Academic Entities

Academic entities eligible for naming include colleges, schools, and departments, as well as institutes, multidisciplinary academic centers, and programs.



Board of Trustees Naming Guidelines

B. Physical Spaces

Spaces available for naming include buildings and outdoor areas, as well as interior areas, features (e.g., fountains), or objects (e.g., lockers). Naming opportunities may become available as a result of new construction, renovation, or may be previously-unnamed existing space.

IV. Guidelines for Funding and Recognition

A. Academic Entities

In recommending naming funding levels for academic entities, factors to consider include operating budget, national ranking, similar namings at peer institutions, and the potentially "transformative" nature of a philanthropic contribution. Gifts to name academic entities should focus on establishing endowments to enhance and support programs and faculty.

Generally, entities will be named for individuals; however, in very selective situations, a corporation or organization may name an academic entity. Corporations or organizations proposed for naming should have a positive image and demonstrated integrity. Additional due diligence (e.g., legal and marketing/communications review) must be undertaken to avoid any appearance of commercial influence or conflict of interest.

A corporation or organization may name an academic entity at the discretion of the Gift Acceptance Committee. If the name of the corporation or organization changes, the University may change the name of the entity at its own discretion.

B. Physical Spaces

Naming recommendations for physical facility and spaces should reflect construction or renovation costs, as well as the potential donor/prospect pool, other funding sources, and the timing of the project's completion. In general, namings should represent at least 1/3 of the total project cost. When establishing recommendations for naming funding levels for a physical space, considerations may also include:

- Location, visibility, and prominence of facility or space
- Frequency of use by campus and non-campus constituents
- Appropriate reflection of age of facility or space
- Replacement cost or cost of comparable recent new construction for similar campus facility

Gifts to name physical spaces should be outright cash gifts or pledges when part of a funding plan for construction or renovation. In special situations, with the approval of the Senior Vice President for Advancement and President's Cabinet, unrestricted gifts or irrevocable deferred gifts may be recognized with a naming opportunity.

Generally, buildings will be named for individuals; however, a corporation or organization may name a University facility. Corporations or organizations proposed for naming should have a positive image and demonstrated integrity. Additional due diligence (e.g., legal and marketing/communications review) should be undertaken to avoid any appearance of commercial influence or conflict of interest.

A corporation or organization may name a facility at the discretion of the Gift Acceptance Committee. If the name of the corporation or organization changes, the University may change the name of the facility at its own discretion.

Board of Trustees Naming Guidelines

C. Re-Naming of Facilities

Names will generally remain in place for the life of a physical facility or program. Although generally discouraged, existing buildings and facilities with honorific namings may be renamed with the approval of President's Cabinet once the following has been completed:

- History of any current name has been carefully researched, providing a clear understanding of all related University commitments for the naming and history of the relationship
- Rationale for re-naming is presented to President's Cabinet for approval
- Former honoree and/or surviving family members of honoree are informed of the intention/plan to alter the building name
- Plans are made for recognition of the former honoree within the re-named structure, or, if appropriate, with an alternate naming opportunity

D. Recognition of Physical Namings/Related Signage

As previously stated, names will generally remain in place for the life of a physical facility or program. However, naming duration may also be negotiated for a term of years, for example, when working with corporate and organization donors. Gift agreements will specify the projected lifespan of all namings involving a gift.

If the name of a donor changes during that period, the University may change the name of the facility at the donor's request and expense. At its sole discretion, the University may change or remove the name if circumstances related to the donor could damage the reputation of the University.

All signage reflecting the naming of a facility or space must conform to University signage guidelines and may not include a logo or other components of the donor's branding.

Existing namings approved prior to March 1, 2009, and recognition of those namings are governed by prior Naming Guidelines.

V. Approval Process

A. Naming Involving a Gift

1. Academic Entities

When a gift is proposed to name an academic entity, preliminary approval should be obtained from the dean(s)/director(s) of the college(s)/unit(s), the Provost, and the Senior Vice President for Advancement.

Approval from President's Cabinet must be obtained following approval by the dean(s)/director(s), the Provost, and the Senior Vice President, but prior to discussion with a donor.

Advance discussion and final approval from the Gift Acceptance Committee may be recommended for prominent namings, such as colleges, schools, or departments.

Naming opportunities within the academic program of a college/unit, such as college based centers and programs, should be:

- shared with the Provost by the dean/director
- submitted to the Senior Vice President for Advancement for approval by President's Cabinet
- submitted to the Board of Trustees for final approval



Board of Trustees Naming Guidelines

2. New Buildings and Renovations

To name an entire facility, a funding level must be approved by the Senior Vice President for Advancement and President's Cabinet prior to discussion with a donor.

Any naming of a facility involving a corporation or organization must be approved by the Gift Acceptance Committee prior to discussion with a donor.

Preliminary discussions with donors may begin after a project has been approved through the University's Capital Investment Program.

Naming opportunities of spaces within or surrounding a building will not be determined until a project has completed the design phase.

Once final designs are complete, a recommendation for naming funding levels within or surrounding a building will be submitted to the Senior Vice President for Advancement for review and submission to President's Cabinet for approval.

3. Prior to gift acceptance, a development officer will confirm that any gift commitment meets minimum funding levels for naming. Any exception to approved naming funding levels must be approved by the Senior Vice President for Advancement and President's Cabinet.
4. Upon execution of a gift agreement for the naming of a building or physical space, Advancement will prepare a naming resolution to submit for approval by the Board of Trustees at its next meeting. Interior spaces for new construction will be submitted for approval by the Board of Trustees just prior to, or upon, a facility's official occupancy.
5. Following Board of Trustee approval, the Senior Vice President for Advancement will communicate final approvals to the originator of the naming request.

B. Naming with No Gift Involved

1. A college or unit requesting consideration of a naming with no gift involved must submit a naming request, including rationale for the request and an overview of the honoree's accomplishments, through the naming process coordinated by the Senior Vice President for Advancement.
2. For an administrative building naming, in conjunction with the Office of Physical Planning and Real Estate, a naming request will be submitted with the unit's dean or vice president approval through the naming process coordinated by the Senior Vice President for Advancement.
3. Requests for a naming with no gift involved in honor of an individual will be presented to the President and the President's Cabinet for comment and consideration.
4. Once approved by the President and President's Cabinet, Advancement will forward the request as a naming resolution to the University's Board of Trustees for approval at its next meeting.
5. Following Board of Trustee approval, the Senior Vice President for Advancement will communicate final approvals to the originator of naming requests.

VI. Gift Acceptance Committee

A Gift Acceptance Committee is convened by the Senior Vice President for Advancement in consultation with the President, Provost, and Chair of the Board of Trustees. The committee may meet to review and comment when a recommended naming opportunity is particularly complex, involves the naming of a physical facility for a corporation or organization, or involves the naming of an academic entity, such as a college or department.



Board of Trustees Naming Guidelines

Additional participants may be consulted when a specific situation warrants additional information or expertise, but typical committee membership includes:

Voting Members

President of The Ohio State University
Chair of the Board of Trustees
Chair of the Advancement Committee of the Board of Trustees
Chair of the Audit and Compliance Committee of the Board of Trustees
Chair of The Ohio State University Foundation Board
Member-at-Large appointed by the Chair of the Board of Trustees
Executive Vice President and Provost
Senior Vice President for Advancement

Ex-officio Members

Senior University Leadership, as needed

Responsibilities

Position or Office	Responsibilities
College/Unit	Chairs, Directors, Deans and Development Staff are responsible for: <ul style="list-style-type: none">• The monitoring and administration of potential and existing naming opportunities within a college/unit• Notifying the SVP for Advancement prior to any external discussion of a new naming opportunity
University Advancement	A representative of the SVP for Advancement is responsible for: <ul style="list-style-type: none">• Facilitation of approval of naming levels by President's Cabinet• Adherence to process outlined in Naming Guidelines• Preparation and submission of Naming Resolutions for Board of Trustees approval

Contacts

Subject	Office	Telephone	E-mail/URL
Dana Booth	University Advancement	(614) 688-4501	Booth.52@osu.edu

History

Issued: 1992 (3335 1-08)
Revised: November, 1995; June, 1999; May 3, 2010; April 6, 2012 (2012-97)
Edited: August, 2013
Reviewed: October 7, 2013

Template updated 05/01/2013

(APPENDIX XV)

BACKGROUND

I. Executive Summary–American Lightweight Materials Manufacturing Innovation Initiative

The competitiveness of American metals manufacturers is threatened by growing technological and workforce gaps. Innovative lightweight metal manufacturing technology is urgently required to ensure that U.S. industry is the world's leader in producing high-performance solutions for defense and commercial applications.

In response to this national challenge for lightweight metals, the US Navy/Office of Naval Research issued a Broad Area Announcement (BAA), call for proposals, to compete the Lightweight Materials and Modern Metals Innovation Institute (LM3I) under the auspices of the National Network for Manufacturing Innovation (NNMI). The Ohio State University (Ohio State) has teamed with EWI and the University of Michigan (UM) to respond through a proposal to create the American Lightweight Materials Manufacturing Innovation Institute (ALMMII) pending Ohio State and UM Board Approval. The LM3I proposal process consists of three steps. It started with a Request for Information, then a Concept Paper, and finally an official request from the US Navy in September to the ALMMII Team to submit a proposal by October 21, 2013, pursuant to a BAA. The ALMMII Team is one of three national teams requested to submit a full up proposal.

The award value of the final contract from the Navy is \$70 million over five years. As part of its proposal, the Team was also required to secure at least a 1:1 match. These dollars have been secured from industry and state governments in the region and consist of cash, in kind support, and workforce/educational development activities. The State of Ohio has committed \$10 million in support of ALMMII, primarily for workforce development, and the Ohio State College of Engineering has committed another \$5 million of in-kind contributions capitalizing on their Advanced Manufacturing Cluster hires and in-kind assets. The Ohio investment is being matched by the State of Michigan and the University of Michigan. The States of Kentucky, Tennessee, and Indiana are also investing in the workforce development elements of the project.

There are currently 45 firms who are signing up to be members of ALMMII including GE, Eaton, Boeing, ALCOA, and General Dynamics. There are also 17 non-industry members including Battelle, Southwest Research, Case Western, Penn State, Purdue, Colorado School of Mines, and the University of Dayton Research Institute. The total value of the activity over the next five years will be in excess of \$170 million, representing an overmatch of 1:1.45. Ohio State could realistically expect to see 10% of the Federal funds and 5% of the industry funds invested in Ohio State related activities. All of the state investments will be made within the State that made the commitment. EWI and UM would see levels of project activity similar to Ohio State. A key objective of the solicitation is to create a sustainable entity by the end of year five that can continue to flourish without a direct investment of federal funding. The contract mechanism will be a Cooperative Agreement that enables active interaction between ALMMII and the government customer – from government representatives serving on the Board of Directors to being part of the Project Teams. ALMMII will capitalize on existing assets and will limit capital investments so as to increase the likelihood of long-term sustainability.

ALMMII will execute projects and research activities pursuant to an established set of government and industry requirements. Projects and activities will be competed and members of the ALMMII Team and other external parties will be eligible to propose. Projects could be government funded, government and industry funded, or industry funded. Projects will capitalize on the assets and capabilities of the partners and could range from using lightweight metals for new hulls for Navy ships, corrosion resistant propellers or lighter/safer cars that are more energy efficient. Based on the Navy product development model, candidate ALMMII projects will fall into four categories:

November 8, 2013 meeting, Board of Trustees

1. Quick Reaction Projects – 1-2 years
2. Acquisition Enabler Projects – 3-5 years
3. Leap Ahead Innovation Projects/Prototypes – 5-10 years, and
4. Discovery and Innovation Projects – 1-25 years.

A key requirement of the Navy solicitation was that the new Institute be operated by a not-for-profit that was not engaged in the projects or research activities. The Ohio State/EWI/UM Team proposed alternative constructs to the Navy, but at the end of the day, the Team realized that the only way it could compete was if it were to create a new not-for-profit. As such, the Team framed ALMMII and prepared the related paperwork to establish this entity in Michigan. EWI has filed to create ALMMII (see below) and if the Ohio State Board of Trustees approves the ALMMII Affiliate Agreement, the filing at the State and Federal level will be amended and Ohio State will be added as a Founding Member. UM is taking the same approach and plans to be on the November 14 Agenda for their Governing Board to seek similar approval.

Once the ALMMII Team was notified that it was down selected to submit a full up proposal, EWI filed paperwork on September 20, 2013, to establish ALMMII as a not-for-profit in the State of Michigan. EWI will also file paperwork with the IRS to establish ALMMII as a federally approved not-for-profit. Federally approved not-for-profit status is a requirement for award of a contract from the US Navy. If for any reason the IRS approval process is delayed, the ALMMII Team would ask the Navy to make the award to EWI pending final approval of ALMMII and then EWI would novate the contract to ALMMII once it was approved by the IRS. As noted above, Ohio State and UM will be added as founding members if approved by their respective Board of Trustees.

Based on guidance from the Ohio State General Counsel's Office, the College of Engineering has prepared an Affiliate Agreement for consideration by the Board of Trustees. If the Board approves this Agreement, Ohio State would be named as a Founding Member of ALMMII at the State and Federal level. Ohio State would have the right to name board members and it would have a seat on the Board. Being a Founding Member would strengthen Ohio State's role on ALMMII and its ability to actively participate in projects and research activities.

ALMMII would give further value/visibility to related activities at Ohio State and enhance Ohio State's ability to create the Center for Design and Manufacturing Excellence (CDME).

Request of the Board of Trustees:

The College of Engineering requests that the Board approve the creation of a new affiliated entity (ALMMII) under the BOT Affiliated Entities Policy. ALMMII, a not-for-profit, would be created in collaboration with EWI and the University of Michigan for the purpose of competing for the US Navy Lightweight Materials and Modern Metals Innovation Institute (LM3I) Cooperative Agreement.

NOTE: The former Secretary of the Navy and senior Northrop executive, Donald Winter, has agreed to serve as the first Chairman of the Board of ALMMII.

II. Objective of ALMMII

ALMMII will be created by Ohio State, EWI and UM to:

1. Ensure US world leadership in the application of innovative lightweight metal production to government and commercial applications,
2. Provide ONR/DOD/Industry with a collaborative partner able to advance the design, validation, and application of lightweight materials to emerging industry & government requirements -- from quick reaction projects to leap ahead innovations and acquisition enablers requirements (Future Naval Capabilities, ONR S&T Strategic Plan),
3. Provide ONR and DOD with an agile, flexible, adaptive, innovative

- procurement and acquisition process consistent with the 2010 Quadrennial Defense Review Report,
4. Train and educate the workforce of tomorrow,
5. Retrain the workforce of today, especially displaced workers from the manufacturing sector, and
6. Enhance the national recognition of Ohio State, EWU and UM for advanced manufacturing.

ALMMII will be a member based organization controlled by a Government-Industry Board of Directors and lead by an experienced management team with highly relevant government and industry experience. Based on its proposal, EWU will provide the Executive Director, the University of Michigan the Chief Technology Officer, and Ohio State the Chief Transition and Innovation Officer. These individuals are committed on a part time basis – 50-50. The Director of Workforce/Educational Development will be hired via a subcontract. In addition, there will be at least one full time ALMMII employee as well as some key administrative staff.

At the outset, ALMMII will have roughly 65 members consisting of 17 university/research partners including Battelle, Southwest Research, Penn State, Case Western, UDRI, and 45-50 industry partners including GE, Boeing, Alcoa, Eaton, and General Dynamics. The members of ALMMII span the entire value chain of lightweight manufacturing, bring a unique and exhaustive set of competencies to the lightweight materials program, and have direct linkages to workforce development and professional societies.

ALMMII will execute projects and research activities pursuant to an established set of government and industry requirements. Projects and activities will be competed. A Request for Proposal Process has been framed and members of the ALMMII Team and other external parties will be eligible to propose. Projects could be government funded, government and industry funded, or industry funded. Projects will capitalize on the assets and capabilities of the partner organizations – this includes key facilities, faculty and staff, research and technology, tools and processes. Outputs could be prototypes, knowledge products, design tools, technology improvements, or new technologies. Based on the Navy product development model, candidate ALMMII projects will fall into four categories:

1. Quick Reaction Projects – 1-2 years
2. Acquisition Enabler Projects – 3-5 years
3. Leap Ahead Innovation Projects/Prototypes – 5-10 years, and
4. Discovery and Innovation Projects – 1-25 years.

ALMMII will be controlled by its Board of Directors. If approved to fully participate, Ohio State and UM will take the lead role with EWU in naming members of the Board. Based on its proposal, ALMMII will nominate members from government and industry, small businesses as well as large, workforce and educational development groups, and the research community. The government customers will also have non-voting representation on the board and upon award ALMMII will also approach a key government lab to serve on the Board.

In addition to the Board of Directors, the ALMMII Team will also create a Government-Industry Program Control Board (GIPCB) to review all projects and research activities. The GIPCB will also include government and industry, representatives knowledgeable of advanced manufacturing. The GIPCB will establish key technical and workforce requirements in consultation with the government and industry stakeholders and formulate a proposed portfolio of technology and workforce projects leveraging government and industry funding. The GIPCB will ensure project topics and awards are made on a merit basis. The ALMMII team is committed to providing its customers with the optimal set of assets and capabilities required for each technical project regardless of the source of those assets. Teams and projects will be formed based on customer needs, technical capabilities, past performance, availability of key personnel and assets, and cost. The final list of candidate projects framed by the leadership team will be submitted to the GIPCB for their “concurrence or concurrence with modifications”

regarding the recommendations and the associated resource requirements, schedule, deliverables, educational and transition plans, asset utilization plans, and team members of each technical project and research activity.

The ALMMII Team has been working together for over a year to frame a model that lets the government and industry customers maximize the interdependence and synergy of the team members, a model that optimizes cooperation and collaboration. Core members of the team have also worked to frame a new paradigm that would facilitate the transition of research to applications by capitalizing on the proven industry processes, procedures, and agreements of EW1. By exploiting synergies in commercial and military applications, the ALMMII Team will accelerate market acceptance and expand the utilization of lightweight materials. This will further expand the supplier base, increase related employment, and expand markets.

III. Business Plan Summary

Funding, Revenues and Expenses

There will be three primary sources of funding for ALMMII:

1. \$70 million, five year US Navy contract – see funding profile below.
2. A match of \$101.5 million from industry and state government – this is a combination of in-kind and cash donations, as well as member dues. The latter category of funding will support commercial research, workforce development activities, and ALMMII operations. Current estimate is that 45% of the match will be cash. A key portion of the state investments will be for workforce development.
3. Other federal and state project activities obtained via separate proposals submitted by the ALMMII Team.

<u>ALMMII Funding/Revenue Projection</u>	<u>FY 14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	
Navy/Federal Funding	17	14	14	14	11	
Non-Industry Research Partners	3.5	3.5	3.5	3.5	3.5	
State Funding	5.5	5.5	5.5	5.5	5.5	
New Industry Partners		1	2	3	4	
New Revenue Streams		0.5	1	2.5	4	
<u>Total</u>	<u>32</u>	<u>31</u>	<u>33</u>	<u>37.5</u>	<u>38</u>	
<u>Non-Federal Funding</u>	15	17	19	23.5	27	101.5
<u>Federal Funding</u>	17	14	14	14	11	70
Chart Reflects Numbers Included in Final Proposal Submission – October 20, 2013						

Ohio State is also expecting to secure additional industry sponsored research as a result of being a lead member of ALMMII. However, it is premature to estimate a level of activity.

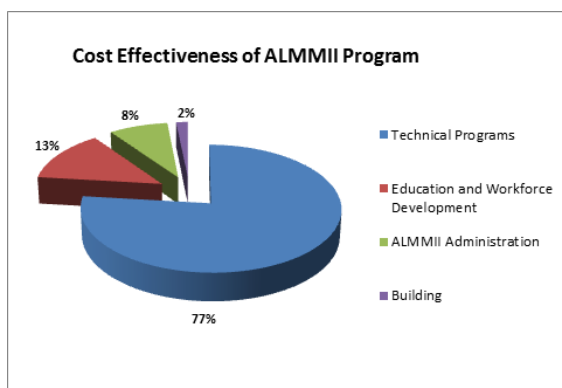
If Ohio State secured 10% of the Federal and industry funds invested in ALMMII and an additional \$1-2 million of year of additional industry sponsored research, it would represent an additional \$3-\$4.5 million a year in advanced manufacturing research activities.

Upon contract award, a primary action of the ALMMII Team will be to formulate a multi-year operating plan and budget in consultation with the US Navy for approval by the ALMMII Board of Directors. Based on its projected revenues, the Team has framed a notational budget that has been included in its proposal to the US Navy (see below). The

November 8, 2013 meeting, Board of Trustees

plan depicts the proposed allocation of resources for the key elements of the ALMMII project – lease of a building, staff/administration, technical projects, workforce development and education. All ALMMII positive net operating margins will be reinvested into ALMMII research and educational activities.

A key requirement of the BAA is that the proposed National Manufacturing Center be self-sustaining at the end of five years. To increase the likelihood of this outcome, ALMMII will lease space and minimize capital expenditures. It will invest its funding in research and technology projects that capitalizes on the existing assets of the members. To further increase this likelihood, the Team is relying upon EWI's experience and learning curve maturity in setting up a self-sustaining technology center. The Team is optimistic that with these measures and an aggressive business development model starting day one, it can create a sustainable entity. If for any reason ALMMII is not sustainable, the not-for-profit will be shut down, the assets sold, and any revenues evenly distributed among the three founding members – Ohio State, UM, and EWI.



Notational Budget Allocation for ALMMII – Focuses Revenues on Project and Workforce Development – Limits Administrative and Lease Costs

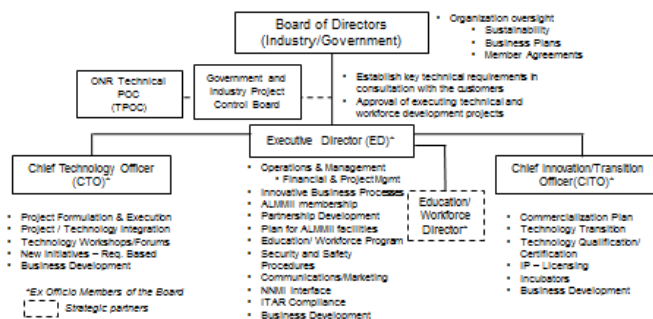
Staffing Plan and Operations

ALMMII will be headquartered in the Detroit Metropolitan Area. The Team has three candidate sites. Upon contract award, ALMMII will enter into a lease for use of space in an existing building complex.

ALMMII will have four key employees, an Executive Director (ED), Chief Technology Officer (CTO), Chief Transition and Innovation Office (CTIO), and Director of Workforce Development (DWD). ALMMII will be required to hire some full-time staff and ALMMII will establish the required benefit plans and other key HR policies with support from EWI. Below is the proposed Org Chart for ALMMII and a depiction of the key functions for each key slot. EWI will provide the ED, UM the CTO, and Ohio State the CTIO. ALMMII will subcontract for the Director of Workforce Development with an existing not for profit.

ALMMII will have a minimum cadre of support staff on site in Michigan. The plan is to capitalize on the "back office" assets of EWI for business operations, financial management, contracts, and procurement. ALMMII will subcontract with EWI for these key services. This gives the Team the ability to start up on day one. The Business Manager for EWI will put the required capabilities in place. ALMMII, however, does expect to hire students from community colleges and four year universities as part of its staffing plan and to provide them with real world experience.

ALMMII Organization Chart



ALMMII will be a member based organization and the Board of Directors will have control of ALMMII. As noted above, the first Chair will be the former Secretary of the Navy. In addition, the Board would have one rep each from Ohio State, UM and EWU, three government liaison members, one national lab member, a general counsel and CFO type member, a small business member, a supplier member, and a workforce development member.

As noted above, ALMMII will also create a Government Industry Program Control Board. This Board will also draw from government, industry and other organizations associated with ALMMII.

Ohio State will not provide any administrative staff support or service support to ALMMII, only the CITO.

IV. Risks To University – Risk Mitigation Plan

The primary risk to the University with creation of ALMMII, a new Affiliate, is damage to its reputation if the ALMMII Team is not successful in creating and sustaining a viable, value added, national manufacturing center. The winner of the ALMMII contract will be in the national spot light and its performance will reflect on the winner and the key sponsors of the initiative – Senators Brown of Ohio and Levin of Michigan.

The Team has tried to address these risks by naming an experienced leadership team and by framing a set of By Laws that gives all three partners the authority, flexibility and reserve powers they need to make ALMMII a success – as is the case with the terms and conditions of the proposed Affiliate Agreement.

The Team has also recruited a highly respected Chairman to lead ALMMII and the team will capitalize on the EWU model to create a sustainable entity. By restricting capital investments and focusing on collaborative research projects, the Team will minimize its financial exposure and overheads. The same benefit will accrue to ALMMII from subcontracting with EWU for critical business support services.

If Ohio State becomes a Founding Member of ALMMII it would be protected against any additional liabilities by the status of ALMMII as a stand-alone not-for-profit. ALMMII is also required pursuant to the By Laws to have both Directors and Officers Insurance and General Liability Insurance.

On the Ohio State side, the risk also includes the loss of out-year funding. Despite the state of US manufacturing and the need to push to state-of-the-art to compete in a highly competitive global marketplace, there is not a consensus in DC that the US needs a national manufacturing initiative. Past history with the Manufacturing Extension Program is evidence of this split. Again, by limiting capital investments and by putting an aggressive business development plan in place on day one, ALMMII can minimize the impact of any cuts but not totally offset them, create a sustainable suite of services, and provide key know how and techniques to manufacturers – be they OEMs, suppliers, or SMEs.

There is also a risk that ALMMII could impact other Ohio State manufacturing initiatives and related Affiliate Agreements. The Ohio State members of the ALMMII team have worked hard to make ALMMII a piece of the overall Ohio State agenda, an important piece that will help with other opportunities regarding EWI and advanced manufacturing. EWI is a key Ohio State partner and UM is a first rate partner. The combination of all three organizations should be beneficial to all and could facilitate additional collaborations on other research activities.

Finally, there is the risk that the creation of ALMMII and its linkages with EWI, in particular for business support, does not fully meet the government's desires regarding the independence and neutrality of the not-for-profit. The ALMMII team has worked this issue hard but the fact is, the key advantages offered by ALMMII are directly linked to the existing assets and capabilities of EWI, UM, and Ohio State. Creating a new not-for-profit, vesting authority in the board with a nationally recognized Chair, giving the government a key role on the board and an option to be part of project teams, and using competitive procurements to allocate funding and create project teams should address any reservations the Navy might have. But despite the call for innovation in all of the prior procurement related documents, the Navy was somewhat reserved during Industry Day about new and innovative management/operations constructs. Hopefully, as part of the verbal review in November, the Navy will recognize the advantages of the ALMMII construct and award this Institute to Ohio State, UM, and EWI.

(APPENDIX XVI)

BACKGROUND

LOCATION AND DESCRIPTION

The property, currently named the Winfough Farm, consists of seven non-contiguous parcels (approximately 387 acres) in three townships of Pickaway County, Ohio. The property is currently zoned agricultural and residential with 80% of the land in the area being vacant and used for farming.

APPRAISAL

An appraisal of the property was completed in April 2013 by David Givens indicating a current market value of \$2,600,000. The appraiser was vetted through The Ohio State University, Office of Gift Planning and approved by the Pickaway County Probate court. His fees were paid from Mrs. Winfough's estate.

GIFT OF THE PROPERTY

The gift originated in the estate of Arthur Winfough, Jr. Mr. Winfough gifted several parcels of Pickaway County farmland to the College of Agriculture of The Ohio State University in memorial of Arthur Winfough, Jr. The gift structure was a Life Estate for his wife, Geraldine Winfough, who retained use during her lifetime, and the property came to Ohio State upon her death. Mrs. Winfough sold a portion during her lifetime and deposited the proceeds in separate savings accounts, per the instructions in Arthur's Will. There is approximately \$127,000 in proceeds from those sales. These funds are available to the College of Food, Agricultural, and Environmental Sciences (CFAES) as part of the gift.

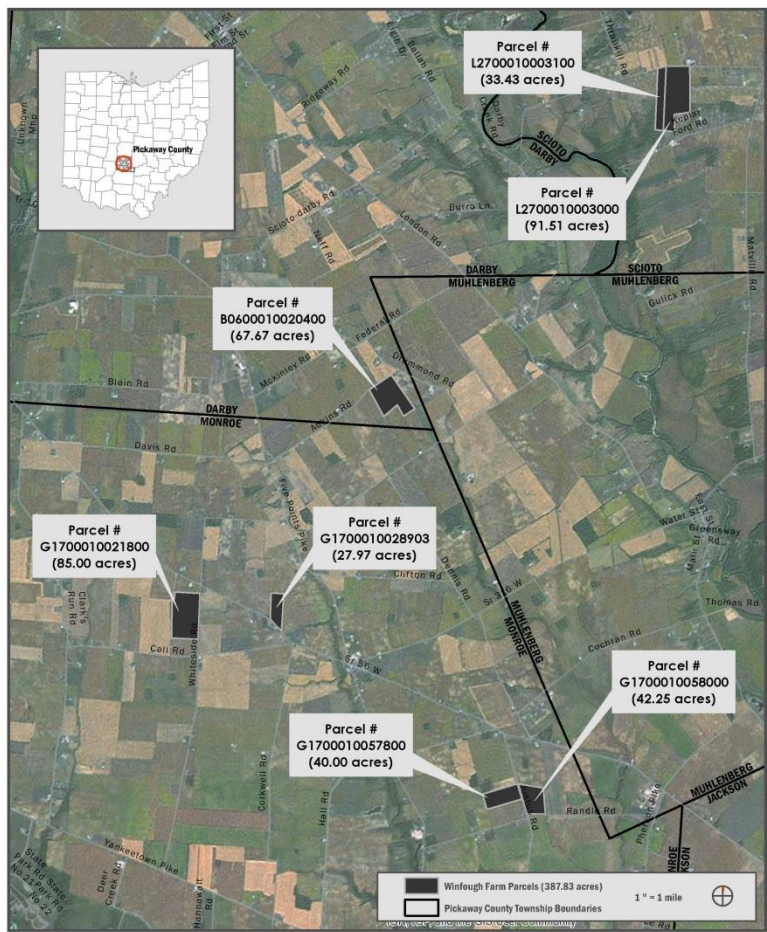
The land has been farmed for over 200 years in the Winfough family, and is currently being leased to local farmers who have expressed interest in purchasing the property from the University. CFAES wishes to accept the gift with the intent of selling it. Title will be taken in the name of the Board of Trustees of The Ohio State University. The gift comes with no restrictions on the use by CFAES.

SALE OF PROPERTY

CFAES recommends that it be sold under terms and conditions that are deemed to be in the best interest of the University. It is intended that the expenses related to the costs of transfer/sale of the property will come from the cash held in the savings accounts referenced above. Proceeds from the sale will be used for an endowed scholarship for Pickaway County, support for Extension and 4-H programming, and to support planning for and construction of new facilities and/or renovation of existing facilities for CFAES.

AUTHORIZATION AND APPROVAL

The appropriate offices at the University have determined that acceptance of this gift and immediate sale is in the best interest of the University. Authorization is requested to accept the gift of real estate, and negotiate with prospective buyers of the property to enter into a purchase agreement under terms and conditions acceptable to the University, and to complete a sale at a purchase price at no less than the appraised value. Other terms and conditions of a purchase agreement will be negotiated in the best interest of the University.



**Physical Planning
and Real Estate**
2003 Milliken Road
Suite 200, McCracken
Columbus, OH 43210

**Winfough Farm
Gift of Real Estate**

Prepared By: A. Kidwell
Board of Trustees Meeting
November 7 & 8, 2013

(APPENDIX XVII)

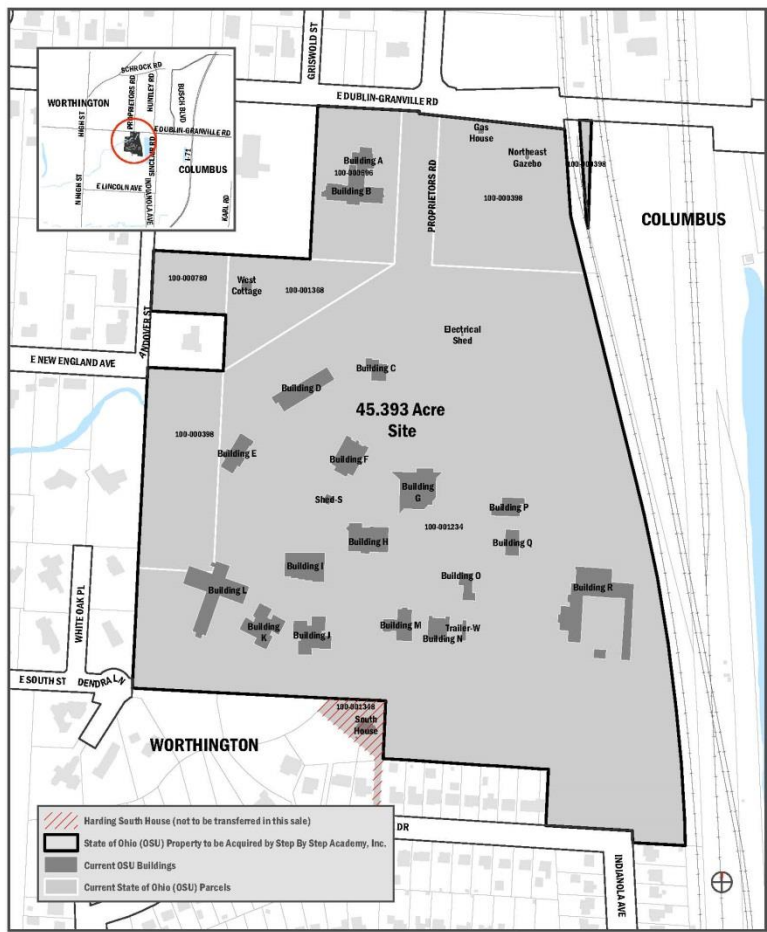
BACKGROUND

The Ohio State University Wexner Medical Center currently possesses property containing approximately 45.889 acres at 445 East Dublin Granville Road and Griswold Street (parcel numbers: 100-000398-00, 100-001234-00, 100-001368-00, 100-000780-00, 100-000696-00, 100-001348 and 100-000601) in Worthington, Ohio. This property was a gift from Harding Hospital, Inc. (formerly Harding Sanitarium, Inc.) and was acquired through an exempt transfer.

The property no longer serves the mission of The Ohio State University Wexner Medical Center and it has been determined that there are no desired alternative uses for the property by OSU. Appropriate University offices have determined that the site represents a disposable land asset and it is in the University's best interest to sell the property. An August 2009, appraisal of the site indicates a market value of \$5,005,000. The highest and best use of the property, as stated in the appraisal, is mixed use redevelopment.

Step-by-Step Academy, Inc., an Ohio not-for-profit corporation treatment center for children with Autism Spectrum Disorder (ASD), currently operating on a portion of the property, has presented a purchase contract expressing interest in approximately 45.393 acres of the total acreage with a proposed purchase price of \$4,500,000. The 45.393 acres consists of tax parcel numbers: 100-000398-00, 100-001234-00, 100-001368-00, 100-000780-00 and 100-000696-00. While the original appraisal included a single family residence (parcel number 100-001348) on approximately 0.496 acres, it is not transferring with this sale. Harding Hospital, Inc., having declined to exercise its first right of refusal, has granted approval of the sale of this property to Step-by-Step Academy, Inc.

As a result, authorization is requested to enter into a purchase agreement with Step-by-Step Academy, Inc., with terms and conditions acceptable to the University and a sale price no less than 90% of the appraised value. Appropriate legislation will be introduced to authorize the governor to execute any necessary deeds to convey the property from the State of Ohio to Step-by-Step Academy, Inc.



Sale of Real Estate
Harding Hospital Property, 45.393 Acres
445 East Dublin-Granville Road, Worthington, Ohio

Physical Planning
and Real Estate
2003 William Road
Suite 200, McCracken
Columbus, OH 43219

Prepared By: A. Kitzwell
Issue Date: September 15, 2013
Board of Trustees Meeting

(APPENDIX XVIII)

BACKGROUND

Comprehensive Parking and Transportation Plan

As recommended in the One Ohio State Framework Plan: Next Steps, it is necessary to explore the evolution of transportation and parking at the university and to determine how to implement the Framework principle “*park once*.” The purpose of the Comprehensive Parking and Transportation Plan is to recommend a comprehensive, multi-modal, transportation system that addresses the current needs and future growth of the university.

Near term Framework projects such as the Cannon Drive relocation, expansion projects in the Wexner Medical Center District, the North Residential District redevelopment, the St. John parcel redevelopment, potential changes in the Athletic District, and the redevelopment of an improved ‘Eastern’ entrance to campus from I-71 will impact our transportation and parking system – we must begin now to prepare strategies that address these changing needs.

Outcomes of the plan will include both near-term and long-term strategies that address the needs of drivers, integrate and improve area transit and increase functionality and safety for bicyclists and pedestrians. The result of the study will identify project priorities and estimate planning level costs appropriate for inclusion in future capital cycles. Benefits of completing this plan are to develop an integrated parking and transportation system, to better utilize all surface parking and garages across campus, and to safely move people in and around campus through all modes of transportation.

The purposed resolution is seeking approval to enter into a professional services contract to complete the Comprehensive Parking and Transportation Plan.

Project Data Sheet for Board of Trustees Approval

Wilce – Addition and Renovation

OSU-120136

Project Location: Wilce Student Health Center

31,207 ASF / 53,768 GSF

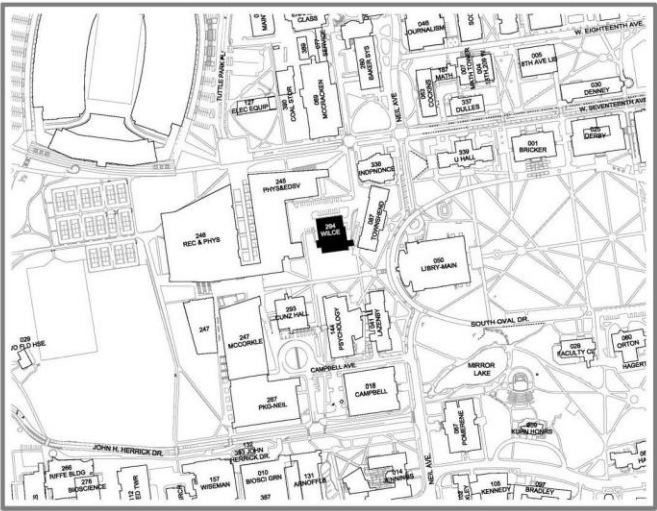
• project budget	
construction w/contingency	\$6.6M
professional services	\$0.9M
total project budget	\$7.5M

- **funding sources**
auxiliary funds (\$7.5M)

- **project schedule**
design/bidding 11/13 – 08/14
construction 09/14 – 05/15



- **project scope**
 - the project will renovate the main entrance and patient registration and reception areas on the first and ground floors; expand the pharmacy and create a convenient care clinic; and upgrade other ground floor space
 - this project will construct a two-floor addition on the south side
 - as part of this project, the building will be connected to the chilled water loop and the fire alarm will be upgraded
- **approval requested**
 - approval is requested to move forward with design and construction



- **project team**
University project manager: Kristin Poldemann
AE/design architect: Perspectus Architecture
CM at Risk: Corna/Kokosing Construction

(APPENDIX XIX)

BACKGROUND

In February 2012, The Ohio State University (OSU) entered into a Memorandum of Understanding with the County of Marion for the extension of County Road 221 (University Drive) along the west side of the OSU Marion campus. This project will extend County Road 221 along the length of the campus boundary and provide a new entrance to campus. As the extension connects at the existing State Route 529/Marion-Edison Road intersection, a realignment of SR 529 will improve traffic safety in the area. Consequently, OSU, the County of Marion, and the Ohio Department of Transportation (ODOT) are coordinating the performance of this project.

In exchange for providing the necessary land for the extension project, OSU Marion campus will receive a new campus entrance drive with appropriate traffic control and signals, roadway storm drainage, signage, and landscaping. In addition the project will construct a 10-foot multi-purpose pathway with pedestrian lighting along the eastern side of the new road extension.

The County of Marion will be responsible for all construction under the temporary roadway easement areas and will be responsible for all maintenance and operation of the perpetual roadway easement area upon completion of the construction under its perpetual roadway easement. ODOT will be responsible for all maintenance and operation of the roadway under its perpetual easement once the County of Marion completes the construction of the roadway improvements within ODOT's perpetual easement area. OSU Marion will assume responsibility for the ongoing maintenance associated with the project installed landscaping, lighting, and multi-purpose pathway. These maintenance expenses will be paid out of OSU Marion operating funds.



November 8, 2013 meeting, Board of Trustees